

FINANCIAL TIMES

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SAVINGS & LOANS

Struggling to save
a thrift industry

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World News

Baker says
US ready to
accept cut in
aid to Israel

The Bush Administration is prepared to accept cuts in foreign aid to Israel and Egypt in order to help emerging democracies in eastern Europe, Panama and Nicaragua, US Secretary of State James Baker told Congress.

This was the first time the Administration has conceded publicly that it could support cuts to Israel and Egypt, the largest aid recipients from the US.

China hardens stand
China hardened its attitude to the proposed British Government offer of passports for 50,000 Hong Kong families by announcing that the passports would not be recognised when China regains the colony in 1997.

Baltic demands
The three Baltic states sharply increased the pressure on President Mikhail Gorbachev to recognise their claims for independence by demanding that talks begin on the issue before he assumes sweeping powers in 10 days.

BBC World TV
The British Broadcasting Corporation decided to push ahead with the creation of World Television News, a television version of its World Service radio.

Troops out opposed
President George Bush faced unexpected opposition in Congress and the US armed forces to his recent agreement to cut US and Soviet troops in Europe.

ANC meet in Lusaka
Top ANC policy-makers met in Lusaka behind closed doors and called for more pressure on South African President F. W. de Klerk.

AIDS aid for E bloc
The World Health Organisation is to pump another \$1.5m a year into a new programme aimed at preventing the spread of AIDS from western to eastern European countries.

29 die in Kashmir
Security forces killed at least 29 people and wounded 45 in Kashmir when they fired on Muslim protesters demanding independence from India.

Khmer talks stall
Cambodian peace talks ended early without agreement as negotiators in the 11-year-long war sidestepped crucial points and locked horns on old issues.

Hindu gains in polls
A right-wing Hindu party has made a spectacular showing in Indian state elections, in which at least 100 people were killed, opening up the prospect of a national coalition government in New Delhi.

Tyre fire tamed
Firemen put out a giant fire in a tyre dump in Canada after a 17-day battle against a blaze which environmental groups feared could turn into a major ecological disaster.

Quake impact grows
The earthquake which rocked southern California on Wednesday, injuring at least eight people and causing damage in downtown Los Angeles, has affected a much wider area than first estimated.

FT journalist freed
Julian Ouzane, the British journalist detained in the Sudan by security police for the past eight days, was released and given 24 hours to leave the country.

Financial Times
We apologise to readers in some countries who did not receive the Financial Times yesterday. This was because of transmission problems caused by bad weather.

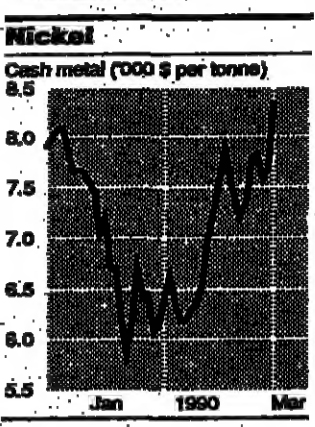
Business Summary

Barclays
adds £1bn to
Third World
provisions

BARCLAYS Bank added almost £1bn (£1.7bn) to its Third World provisions, bringing to £4.6bn the total amount that the Big Four UK clearing banks set aside in their 1989 accounts.

Barclays' provisions mean it has now covered the equivalent of 70 per cent of its exposure to problem countries.

MARKETS: Nickel prices jumped by more than 9 per cent on the London Metal Exchange, the biggest price movement the metal has seen in one day since April. Nickel for delivery in three months at one stage traded up to \$8,250 a tonne then but eased back to close at \$8,275 a tonne, up \$87.5.



ROBERT Maxwell, UK entrepreneur, completed his transformation from printer to publisher by selling Maxwell Graphics, his US printing company, for \$50m.

GARDO, Swedish industrial holding company affiliated to Volvo group, has bought for \$1.1bn (815m) the Peugeot-owned Volvo (Sweden) Railway Products.

GAVIN Rilly, chairman of American Assets Corp, the South African industrial and mining conglomerate, is to retire.

IVECO Ford Truck, UK truck market leader last year, is cutting production at its UK assembly plant to a three-day week in response to continuing steep recession.

UNITED STATES and other nations have moved towards a consensus on a 50 per cent increase in the resources or quotas of the International Monetary Fund.

ALAN GREENSPAN, chairman of US Federal Reserve, said regulation of securities groups should be re-examined following the collapse two weeks ago of Drexel Burnham Lambert.

FRENCH authorities have come to the support of their banks in the dispute with Deutsche Genossenschaftsbank concerning contested securities transactions.

CZECHOSLOVAK Government approved bills which would allow foreign companies to operate in the country on the same conditions as Czechoslovak enterprises.

TURKEY has been told by the World Bank to improve its record on inflation and the budget deficit by early April if a \$400m loan package for restructuring the financial sector is to be paid.

ISRAEL'S 6 per cent devaluation has set the stage for a summer of hard bargaining on the statutory cost-of-living increase due in September.

ROBERT CRANDALL, chairman of American Airlines, the biggest airline in the west, accused the UK of adopting the "most restrictive" policy of any European country on transatlantic airline services.

Thatcher campaign to limit damage of new local tax

By Michael Cassell and Simon Holberton in London

BRITISH ministers yesterday launched a campaign to limit the long-term political damage to the Government caused by the imposition of the new local government tax.

The Government came under intense pressure from MPs and its own supporters in the country as several senior figures within the Conservative party demanded action over the so-called "poll tax", due to come into force on April 1, following a rebellion by some of the Government's own local councilors against the cost of the new tax.

On Wednesday night 18 Con-

servative councillors in West Oxfordshire, in the English Midlands, decided to resign the party whip in protest at the local impact of the tax which is designed to fund local services replacing the traditional property-based rating system.

To add to the Government's despondency, Treasury officials confirmed yesterday that inflation in April, following introduction of the new tax, would rise by at least 0.75 per cent. This could push the annual rate of price increases to about 8.5 per cent.

Mr Christopher Patten, the Environment Secretary,

reported to the Cabinet on the resignations, which have shocked ministers and dealt a further blow to party morale. A Gallup poll published this morning in the Daily Telegraph newspaper - giving Labour a 17 percentage point lead over the Government - will add to the deep gloom among Tory MPs.

Sir Marcus Fox, vice-chairman of the influential 1922 Committee of Tory backbenchers and one of several Tory MPs to voice publicly their concern during the day, said that people were "punch-drunk" with poll tax

figures. He said the Government would have to act to ease the burden on charge payers. Although it was too late to act before bills arrived next month, ministers had to make clear as quickly as possible that changes would be made.

Mrs Margaret Thatcher later went to the Commons to defend the tax and to blame high bills on high-spending councils. She said Oxfordshire county council, which was raising spending by nearly three times the level of inflation, was trying to pin responsibility on the Government.

The Prime Minister was flanked by Mr Patten and Mr Kenneth Baker, the party chairman, who will now co-ordinate efforts to regain the political initiative on the issue. During questions, she again resisted calls from her own benches to cut poll tax bills by removing responsibility for education budgets from local government.

Mrs Thatcher rejected the suggestion of a "retrograde step" saying that the transfer would lead to a "colossal increase in income tax."

Last night she met a group of backbenchers at the Com-

mons at which they pressed home their concerns. She can expect further criticism this weekend when she attends the party's local government conference in London.

Other senior ministers last night continued to maintain that there was no "easy fix" to soften the impact of next month's bills, now expected to be on average nearly £100 higher than the Government has estimated.

Although Tory MPs intend to maintain pressure for early action, ministers appear set to continue on Page 20.

Kohl says he is sympathetic towards one-to-one conversion rate

Bonn moves closer to agreeing parity for E German Mark

By David Goodhart in Bonn

THE West German Government appears increasingly likely to back a conversion rate of one D-Mark to one East German Mark despite fears, voiced by the Bundesbank among others, that this would stoke up inflation and cause serious problems for the East German economy.

No firm decision has yet been made, but yesterday Mr Helmut Kohl, the West German Chancellor, said he had "sympathy" for the 1:1 conversion rate, which features in the East German election manifesto of the centre-right Alliance for Germany, led by the CDU.

In addition, a West German newspaper, the Frankfurter Allgemeine Zeitung, said that Kohl's manifesto, Mr Kohl gave his strongest backing so far to the Article 23 form of constitutional unification, which - according to Article 23 of West German Basic Law - would give the East German region to join West Germany without any requirement to change the latter's constitution.

Article 22, described yesterday by Mr Kohl as the "given process", offers a quicker route than Article 146, which would require setting up a joint committee to write a new constitution for a united Germany. This would then have to be endorsed by a referendum.

The Soviet Union has expressed reservations about unity under Article 23. The East German Social Democrats have no definite position but argue that if Article 23 is used there must be an orderly process of negotiation on political and economic union in which the East German state would have some say.

Although Mr Kohl repeated his wish for speedy reunification, he also said it should not become a "hasty and risky" process, and by stressing that he was sure that West German elections would still take place as planned in December, he implicitly ruled out unification this year.

He also indirectly backed the Alliance for Germany's decision to formally accept a year's treaty recognising existing borders in his fear of a huge reparations bill from Poland.

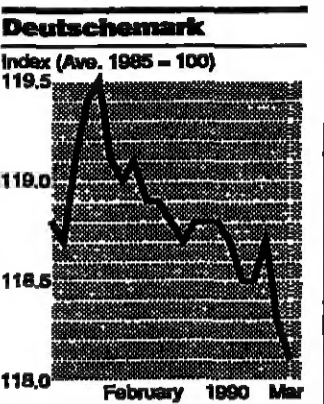
According to today's Bild Zeitung, the inter-German monetary commission which meets again on Monday has already decided to introduce the D-Mark in East Germany on July 1.

The consensus for a 1:1 conversion rate now includes all the major parties in East and West Germany as well as the East German central bank. As average East German Mark wages are only between one-third and one-half of West German wages, roughly corresponding to the difference in productivity, a 1:1 conversion rate should not in itself price workers out of jobs, according to analysts. However, economists do worry about inflation induced by "excess demand" from an immediate conversion of 160bn Marks of East German savings. Proposals are being discussed for a gradual conversion of these savings.

The East German government has accepted that foreign companies can now operate wholly-owned subsidiaries. It also accepted that publicly-owned East German companies can become public limited companies. The first East German management buy-out at an Aluminium firm in Potsdam, has been proposed.

Mr Kohl will discuss German unification with Nato secretary-general, Mr Manfred Wörner, on March 8.

Bonn rules out extra Commissioner, Page 2



Inflation fears batter shares, bond markets

By Rachel Johnson in London

INTERNATIONAL financial markets took another battering yesterday as inflation worries resurfaced in West Germany and Japan.

Losses were led by a 762.41 fall in the Nikkei average equity index in Tokyo, to 33,838. The Bank of Japan again intervened to support the yen as it weakened against the dollar.

Japanese government bonds were also sensitive to inflation fears and a possible rise in the official discount rate. Yields climbed to their highest levels since the equity market started falling at the start of the year.

Bond prices also dropped in London, New York and Frankfurt where rumours that German currency unification was imminent resurfaced after five days of relative calm. German Continued on Page 20

European insurer shows interest in Shearson stake

By Alan Friedman and Janet Bush in New York

AMERICAN EXPRESS has been approached by a leading European insurance company interested in acquiring an equity stake in the US financial services and travel group's troubled Shearson Lehman Hutton securities subsidiary.

The European approach is one of several overtures made to American Express since it emerged on Wednesday that Mr Jim Robinson, American Express chairman, had been discussing the possibility of forming a Shearson joint venture with Mr Sandy Weill, the former American Express president who chairs Primerica, the financial services conglomerate.

The identity of the European insurer was not disclosed yesterday, but the expression of interest was considered serious enough for a senior Shearson executive to fly to London yesterday for exploratory talks. It is known that the insurer is from continental Europe rather than Britain.

Earlier this week American Express disclosed that it was injecting \$750m of fresh capital into Shearson, which is sitting on \$1.1bn of problematic real estate loans and \$600m of junk bond-related losses.

The injection will boost the American Express shareholding in Shearson from 61 per cent to more than 70 per cent. Any deal that Mr Robinson concludes, either with a European investor or Mr Weill, would be subject to approval by Shearson shareholders. The firm, which worked initially on the Shearson recapitalisation, is now advising Mr Robinson on the possible disposal of a substantial Shearson stake.

Ford was ready to outbid BAe by £450m to win Rover Group

By Charles Leadbeater, Industrial Editor, in London

FORD, the US motor manufacturer, was prepared to pay up to \$600m (\$950m) to acquire the Rover Group of the UK, £450m more than the £150m British Aerospace (BAe) finally agreed to pay for the then state-owned volume car manufacturer, when it was privatised in August 1988.

An internal Ford study on Rover, compiled when the Government announced in early 1988 it was to be privatised, says the company would have been prepared to pay between £400m and £600m to acquire Rover.

The study's conclusions suggest the net cost to the taxpayer of the Rover privatisation would have been less if Ford had bought the company.

Under the terms of the deal with British Aerospace, the net cost to the taxpayer was at least £460m, after the Government had agreed to make a cash injection of £247m to write off part of Rover's debts and make secret financial concessions worth £38m.

Had Ford been able to deliver its initial offer the net

cost could have been reduced to at most between a low of £10m and as much as £210m.

The study's conclusions are quoted in a confidential memorandum which Ford has submitted to the Trade and Industry select committee's inquiry into the controversial deal. The committee's inquiry follows a report last year by the National Audit Office, which found that the Government had seriously undervalued Rover on the basis of its projected profits, shareholdings in nine associated companies and the value of surplus sites.

The disclosure that Ford was prepared to pay a much higher price than British Aerospace will renew criticism of the way the Government excluded other bidders by giving BAe sole negotiating rights.

Volkswagen, the West German volume car manufacturer, has told the Trade and Industry committee in a memorandum that it was a serious bidder and was prepared to make a firm offer for Rover. It said one of its main motives was to prevent Rover falling into the

hands of a Japanese company. The House of Commons' Public Accounts Committee yesterday issued an interim report on its inquiry into the affair, which says some of the other companies which expressed an interest in Rover said they were disappointed with the way Lord Young handled the sale.

Ford's willingness to consider a higher price could also influence the outcome of the inquiry into the deal by Sir Leon Brittan, European Commissioner for competition policy. The inquiry, which is expected to report in three weeks, has examined whether the £38m in secret "sweeteners" and the undervaluation of Rover mean the commission should reconsider its initial decision to allow the Government to inject £247m into Rover to reduce its debts.

Sir Leon is expected to decide BAe should repay the Government a substantial share of the £38m, less a £5m payment to the European Space Agency which was never made.

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Conflicts at Airbus fly in the face of efficiency

Today's Airbus board meeting is likely to be stormy, even by the European consortium's own turbulent standards. One of three highly charged issues: should chief executive Jean Pierson (left) keep his job?

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MARKETS

STERLING	DOLLAR	STOCK INDICES
New York lunchtime: \$1.081	New York lunchtime: DM1.722	FT-SE 100: 2,238.4 (-17.0)
London: \$1.0855 (1.08)	FF-F.8165	FT Ordinary: 1,764.9 (-16.5)
DM2.8575 (2.8575)	SP-F.1511	FT-A All-Share: 1,114.18 (-0.7%)
FF-F.6478 (6.6478)	Y149.825	New York lunchtime: DJ Ind. Av. 2,943.59 (+18.44)
SF-F.25075 (2.52)	London: DM1.715 (1.69)	S&P Comp 334.24 (+2.25)
Y249.25 (251.5)	FF-F.7025 (5.7375)	Tokyo: Nikkei 33,828.58 (-762.41)
£ Index 88.3 (88.8)	SP-F.1506 (1.491)	3-month Interbank: closing 15.3 (15.5)
GOLD	Y149.85 (148.8)	Life long fut. future: Mar 83 33 (84.1)
New York: Comex Apr \$406.3	£ Index 88 (87.8)	
London: \$407.75 (407.5)	Tokyo close: 149.78	
N SEA OIL (Argus)	US Lunchtime Rates	
Brent 15-day Apr \$19.35 (19.5)	Fed Funds 8.4%	
	3-mo Treasury Bills: yield: 8.04%	
	Long Bond: yield: 8.57%	
	Chief price changes yesterday: Page 21	

Companies are increasingly looking for sophisticated ways to finance growth. They are increasingly finding RoyScot.

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EUROPEAN NEWS

Baltic states demand talks on independence

By Our Moscow Correspondent

THE THREE Baltic states yesterday sharply increased the pressure on President Mikhail Gorbachev to recognise their claims for independence by demanding that talks begin on the issue before he assumes sweeping presidential powers in 10 days' time.

The urgency of their demands for independence is likely to cause diplomatic embarrassment to western countries which have never recognised the Soviet Union's right to rule the Baltic states, but which are also anxious not to offend Mr Gorbachev.

An Estonian member of parliament said his republic wanted to put the issue of independence to the Congress of People's Deputies, the country's supreme legislature, which is due to meet on March 12 and 13.

At the session, the new powers of the presidency are expected to be approved.

The deputy, Mr Endel Lippmaa, also said that a commission, set up by the Estonian parliament recently to negotiate the terms of independence, had presented its negotiating position to Mr Gorbachev in Moscow on Tuesday.

The Estonian move came as the leader of Lithuania's dominant nationalist group, Sajudis, said that the new republican parliament, in which Sajudis is likely to control 90 per cent of the seats, should set up a similar commission of its own.

Sajudis again demanded that the second round of elections to the republican parliament be brought forward so that the parliament could meet on March 10 - two days before the Congress convenes in Moscow.

It also repeated its demands for immediate talks on restoring independence. In Latvia, the third Baltic republic, a representative of the Popular Front demanded that the Latvian parliament follow the other two republics.

She said that a Latvian delegation was likely to be chosen at today's meeting of the republican parliament.

During the debate on the

Talks on the full withdrawal of Soviet troops from Hungary broke down yesterday with Moscow refusing to agree to an early departure as the Hungarians want. Renter reports from Budapest. Two days of talks between experts led by Mr Ferenc Somogyi, the Hungarian Deputy Foreign Minister, and Mr Ivan Abolmov, his Soviet counterpart, had been expected to agree on an accord for signature on March 10.

The state news agency MTI quoted Mr Somogyi as saying Hungary was sticking to its view that the Soviet troops should be pulled out "within the shortest possible period" commensurate with an organised withdrawal.

new presidential powers in Moscow, Mrs Marjiti Lauristin of Estonia said none of the Baltic representatives would henceforth discuss any constitutional matters in the Supreme Soviet - a move aimed at underlining their commitment to restoring de facto independence.

These attempts to increase the pressure on Mr Gorbachev through the officially-elected Soviets took place as Estonia completed voting to its own privately-elected congress. This is a body which claims to represent the independent Republic of Estonia, which existed in 1920-40 and which continues to exist in international law.

Radical nationalists in Estonia say that the Supreme Soviet represents the forces of illegal occupation and has no formal validity. They have organised their own election based on a privately-registered electoral roll.

An estimated 90 per cent of registered voters in Estonia voted in these congressional elections, which ended yesterday. The congress is seen by many to be the true expression of Estonia's popular will and will seek to be represented in an international conference on Baltic independence - a demand likely to discomfit western countries.

Airbus conflicts fly in the face of efficiency

A stormy board meeting is expected today as the consortium charts its future, writes Paul Betts

THE Airbus supervisory board meeting in Toulouse today is likely to be a stormy affair, even by the European aircraft consortium's own turbulent standards.

The agenda is loaded with three highly charged issues: The 17-week-long strike over shorter working hours at three British Aerospace plants which has crippled Airbus production; a final decision on whether to establish a new final assembly line for the A321 twin engine aircraft at Hamburg; and some controversial internal management problems, including the long overdue appointment of a new Airbus finance director and the renewal of the five year mandate of Mr Jean Pierson, the Airbus chief executive.

These issues will test once again the complex relationship between the four partners in the consortium (Aérospatiale of France and MBB of West Germany with 37.9 per cent each, Bae with 30 per cent, and CASA of Spain with 4.2 per cent).

But they are also likely to bring to a head fundamental questions on how to improve the industrial and economic efficiency of the Airbus system, which is still torn between the conflicting national interests of its partners and their role as shareholders in a common European venture.

This week's breakthrough in the Bae strike has probably averted a major confrontation between the four partners. But

Bae's Airbus partners, especially the French, are still likely to seek compensation for the cost of the UK strike.

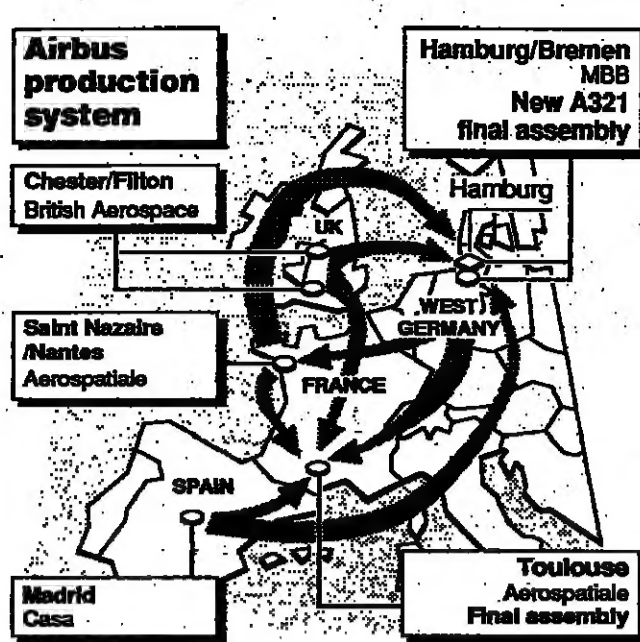
Aérospatiale claims that Bae mismanaged the strike and wants the supervisory board to invoke an article in the Airbus statutes which would make Bae liable to pay 40 per cent of the costs incurred by consortium as a result of the strike. Mr Henri Martre, the Aérospatiale chairman, says the costs of the strike to Airbus amount to at least \$300m.

Bae, for its part, claims that the strike was out of its control and a case of "force majeure". So far the German and the Spanish partners have taken a low-key approach to the issue, although the Germans have publicly asked why it took Bae so long to resolve the conflict while other British companies, like Rolls Royce or Smiths Industries, reached relatively swift settlements with the UK engineering unions.

If the continental partners press their case for compensation, Airbus is bound to be embroiled in a long legal battle which will inevitably strain relations between the four consortium members.

However, what is perhaps more significant is the way the strike has highlighted the vulnerability of the existing Airbus industrial system which can be brought to a standstill by a protracted local strike.

The strike will have cost Airbus the loss of about 30 aircraft deliveries this year or the equivalent of about \$1.5bn in



lost aircraft sales. Apart from disrupting production in France, Germany and Spain, it also appears to have cost the consortium some lost orders in the fiercely competitive civil airliner market.

For these reasons some Airbus members are now wondering whether the time has come to change the existing Airbus work-sharing arrangements whereby each partner specialises in some aspect of the aircraft in proportion to its stake in the consortium. Bae, for example, is responsible for the wings of all Airbus aircraft.

But one of the lessons of the recent strike is the importance of having a second source for critical parts. "Work-sharing should no longer be the main consideration in the Airbus industrial system," remarked one of the members of the European consortium. "We should now go beyond that to ensure that production is based on industrial efficiency rather than on national interests."

In a sense, the UK strike has reinforced the West German argument for a second Airbus final assembly line in Ham-

burg. A senior German government official recently said that Airbus would be far less of a hostage to strikes in any one partner country if it developed a system of second sourcing.

The supervisory board is expected to agree today to a compromise solution to allow the Germans some final assembly of Airbus aircraft. However, there is little industrial logic or justification for this decision despite the emerging argument for some second

"It is a classic case of Airbus double-speak," said an aerospace industry official. "The Germans have wanted for prestige reasons a final assembly line in Hamburg and have done everything in their power to get it."

Initially the Germans wanted the A320 line transferred from Toulouse to Hamburg. The compromise supported by France involves setting up a new final assembly line for the A321, the stretched version of the A320, while retaining final assembly in Toulouse of all existing Airbus programmes as well as the future A330/A340 family of aircraft.

Although it would have made more economic sense to continue assembling all Airbus aircraft in Toulouse, the French argue that certain concessions have to be made in a cooperative venture like Airbus. But the French move may also reflect efforts by Aérospatiale to strengthen its link with MBB at a time when there

are increasing signs of rapprochement between Bae and Daimler Benz, the new parent of MBB, to form a new Anglo-German axis in the Airbus system which could undermine the traditional Franco-German relationship.

Up to now, the British have led the campaign to improve the industrial and economic efficiency of Airbus. Bae has placed strong hopes on its developing relationship with Daimler Benz to help transform Airbus into a more profit-oriented business.

But Bae, like the Germans, is also being accused of "double speak" as a result of its handling of the UK strike and its apparent inability to find a candidate for the new post of finance director. This was created last year following the structural changes in the Airbus management system recommended by the so-called "wise men" report.

But at the end of the day, the events of the last few months could ultimately have a positive effect by focusing the minds of the four partners on the future shape and role of the Airbus system. As 1992 approaches, national interests and jockeying for power within Airbus will have to fade if it is to develop an independent business identity of its own apart from the four shareholding partners. Otherwise it will continue to be perceived as a complicated industrial arrangement between four European countries torn by conflicting political interests.

Prague to open way for foreign investors

By John Lloyd in Prague

THE CZECHOSLOVAK Government yesterday approved bills which would allow foreign companies to operate in the country on the same conditions as Czechoslovak enterprises, and would permit domestic entrepreneurs to take over or start workshops, shops, restaurants and other businesses.

"We as a state want to support private enterprise," said Dr Václav Komarek, the First Deputy Prime Minister in charge of the economy. "We want our enterprises to work under very harsh

conditions of competition, he said. "These measures should open up great opportunities, especially job opportunities."

He said that the laws were designed to offer as favourable an environment to foreign investors as elsewhere in the world, and admitted that the present levels of private company taxation in Czechoslovakia were punitive.

New taxation legislation is being prepared by the Finance Ministry. However, a third law due to be passed by the cabinet - on state enterprises - was

referred to a subcommittee for further discussion over the next five days, a move which reflects sharp disagreements among members of the Government on the pace and direction of change.

Dr Komarek said that a strong body of opinion led by the trade unions was pressing for the retention of state enterprises in the public sector, together with a system of workers' self-management. On the other hand, neo-liberals were also pressing for a rapid privatisation.

Between these two poles, the Government has so far failed

to find a compromise. The situation becomes increasingly urgent, however, because there is as yet no accepted definition of who has the legal title to state property and thus who can privatise it.

The effect of the laws agreed by the cabinet yesterday - and expected to go to parliament next week - will be two-fold. First, they represent the preliminary stages in the creation of a market economy. Second, however, they will remain largely paper reforms until the bigger issue of who owns much of Czechoslovakia is resolved.

Bonn rules out idea of extra EC commissioner

By Tim Dickinson in Brussels

THE West German Government has rejected the idea of asking for an extra Commissioner in Brussels in the wake of unification with East Germany.

Officials in Bonn also say there will be no demand for additional voting rights in the European Community Council of Ministers, the main decision-making institution of the EC.

Their reassurance will come as a relief to several of Bonn's Community partners, who are worried that a bigger and more confident Germany may upset the delicate balance of power within the EC.

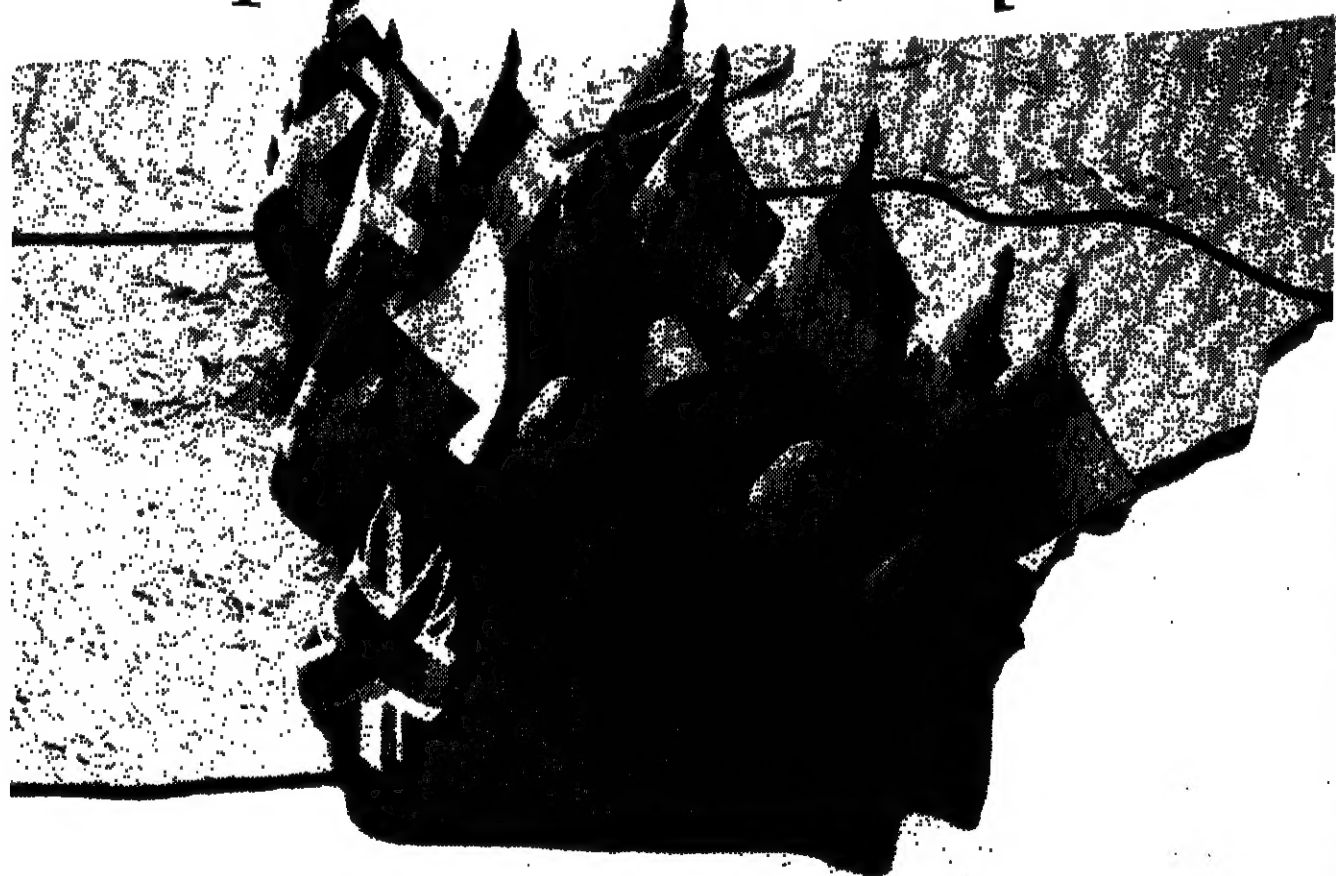
At the moment the four bigger countries - Germany, France, Britain and Italy - all have two commissioners in Brussels and 10 votes each in the Council of Ministers.

"We realise that this is a political question, not a mathematical one," a government official said yesterday. "We understand people's worries but as far as we are concerned the structure will remain as it is now."

He added that unification of the two Germanys would only increase Germany's gross domestic product by around 10 per cent and that the average income of the united German people would be back to early 1980s levels.

The question of German representation in the European Parliament is more problematic. Again, though, Bonn does not intend to make any demands and will insist that the question of adding MEPs from the East will be a matter for the Strasbourg assembly itself.

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ALL ROADS LEAD TO ROME

In April, all roads lead to Rome for Business International's Third Annual Roundtable with the Government of Italy. Participating this year will be the Prime Minister of Italy, Giulio Andreotti, and his cabinet ministers as well as the Governor of the Bank of Italy, Carlo Azeglio Ciampi.

Italy is now the fifth largest economy in the world. Its companies have performed miraculous turnarounds in the 80s and are well placed for the 1990s to take advantage of developments in the Single Market and in the newly emerging economies of Eastern Europe. In July, Italy takes over the presidency of the EC and will play a prominent role in the process of European integration. However, domestic problems still remain:

- The role of the state in the economy - "less state, more market" was the slogan of the 80s in Italy. Will the converse be the slogan of the 90s?
- Industrial concentration - what is the outlook for M&A and the concentration of Italian industry after parliament's approval of the antitrust bill?
- The budget deficit - will it worsen without the cushion of exchange controls which are to be abolished in May?
- German unification - a threat or an opportunity?

At the BI Roundtable business executives will have the opportunity to quiz ministers on these, and other issues, in a frank and off-the-record dialogue. You can voice your concerns, let government know what international business thinks, and gain a direct insight into the Italian Government's plans for the 1990s.

□ Please send me further information about the 3rd Annual Roundtable with the Government of Italy, April 23-24, 1990 at Le Grand Hotel, Rome.

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EUROPEAN NEWS

Central bank raises spectre of another emergency economic package

Italy warned budget target slipping

By John Wyles in Rome

THE ITALIAN Government will have to resort to an emergency package again to have any chance of keeping the 1990 budget deficit within the targeted L133,000bn (\$238bn), the Bank of Italy has warned.

Such packages, heavily tilted towards additional revenue raising, have become a regular feature of Italian economic management over the past five years because of the Government's inability to keep to its spending targets.

The Bank's conclusion, pub-

lished in the February edition of its biannual Economic Bulletin, is in line with international Monetary Fund recommendations at the end of last year. Since then, parliament has passed a 1990 budget which cuts L20,000bn off the anticipated deficit and aims at a borrowing target equivalent to 10.4 per cent of gross domestic product.

In calling for "prompt and accurate corrective measures" to keep the public deficit on target, the central bank

stresses the importance of adjusting to new external constraints created by the removal of remaining restrictions on capital movements (probably in May) and of managing the lira within the European Monetary System's narrower 2.25 per cent margin of fluctuation adopted in January.

It rebukes the Government for having conceded public sector pay rises worth around 9 per cent this year which, it says, make controlling public spending more difficult and

encourage demands for matching rises from the private sector. Meanwhile, health spending continues to exceed targets by around L14,000bn while interest spending on the public debt has risen by 20 per cent over the past 12 months.

The Bank's economic forecasts suggest growth this year will be only slightly below last year's 3.2 per cent and that inflation should fall from an average of 6.6 per cent in 1989 to below 5 per cent by the end of this year.

Concern on Turkish inflation

By Jim Bodgener

TURKEY HAS been told by the World Bank to improve its record on inflation and the budget deficit by early April if a \$400m loan package for restructuring the financial sector is to be paid.

In January, the bank withheld the package pending certain financial reforms. However, it has softened its stance by postponing some conditions to the second, floating, tranche.

Government officials say inflation is on a downward trend. However, economists say recent price rises could push the February and March indices up again. The actual 1989 budget deficit of TL4.9 trillion (\$1.7bn) overshot its original target by 81 per cent.

Minor sanctions temporarily imposed on US military activities in Turkey have been lifted following Tuesday's defeat in the US Congress of a resolution implying genocide of 1.5m Armenians by Ottoman forces in World War 1, the Turkish foreign ministry said.

The sanctions, including suspension of US flight training over the Konya plain in central Anatolia, were intended as warning shots of worse retaliation should the resolution for a day of remembrance in the US calendar for the Armenian dead on April 24.

Turkey finds stolen Irish painting

By Kieran Cooke in Dublin

IRISH police were hot-foot on their way to Turkey yesterday hoping to recover one of the country's most precious art treasures.

Turkish police, acting through Interpol, had informed their Irish counterparts that a painting believed to be part of the collection of Sir Alfred Beit, stolen in Ireland in early 1986, had been recovered.

No details were released about where the painting had been found or whether any arrests had been made.

The reports have sent a flurry of excitement through Dublin's art world. First indications are that the recovered painting could be either Lady Writing a Letter by Jan Vermeer or one of a pair of paintings by Gabriel Metsu, another of the masters of 17th-century Dutch art.

The 1986 robbery from the Beit home, at Russborough House in County Wicklow, was described at the time as the world's biggest art theft.

Sir Alfred Beit, whose uncle founded the South African De Beers mining company, had built up what was considered to be the most important art collection in private hands anywhere. The Vermeer was one of only two which had been held in a private collec-

tion. The other is at Buckingham Palace.

Sir Alfred had donated much of the cream of his collection, including the Vermeer, and two Metsu paintings and a Goya, to Ireland's National Gallery.

Mr Raymond Keaveney, the Gallery's director, says the value of the collection cannot be estimated. "Those who seek such stolen paintings must look on them only as trophies," he said. "They see art in terms of monetary value and not in terms of artistic merit and beauty."

Altogether 18 paintings were stolen in the 1986 robbery. Seven of the lesser works were subsequently found strewn along a nearby roadside, some damaged.

At various stages the robbery had been planned on a Dutch or Belgian art gang, believed to be working with the Dublin underworld. But until yesterday there had been no trace of any of the missing paintings.

For the past four years the National Gallery in Dublin has been displaying reproductions of the Vermeer and other stolen works. "We have our new wing opening in a week," said Mr Keaveney. "It would be wonderful just to have one of the paintings back."

Sweden in move to curb pay

By Robert Taylor in Stockholm

MEDIATORS were appointed yesterday by the Swedish Government to try to reduce wage pressures in the country's overheated economy. Drawn from both sides of industry, they are headed by Mr Bertil Rehnberg, a former head of the Labour Market Board.

Their task is to convince employers and trade unions to reach a pay settlement for 1991 which the country can afford. This month they will be holding discussions on achieving a national pay norm and strict control over any local wage deals. The team has been established instead of the proposed wage freeze which brought down the previous Social Democratic minority Government a fortnight ago.

Ministers believe the imposition of a price and rent freeze until the end of next year will help cool down demands for higher wages. However, the national pay agreement signed last year contains a clause allowing for pay talks to be re-opened if prices rise by more than 4 per cent this year.

The index jumped 3.2 per cent in January and tax increases on petrol and cigarettes are expected to push the annual inflation rate above 4 per cent by April at the latest.

Poll move is boost for Pozsgay

By Nicholas Denton in Budapest

HUNGARY'S parliament, sitting in its final lawmaking session, yesterday changed the constitution to introduce direct presidential elections and so revived the presidential chances of Mr Imre Pozsgay, the leading reformer of the ruling Socialist Party.

Polls show that Mr Pozsgay remains one of the most popular politicians in the country, while his party is heading for a humiliating defeat in parliamentary elections on March 25.

A nationwide referendum last November forced the presidential election to be postponed until after the poll for the parliament. According to the constitution drawn up by an all-party round table, the president should, therefore, be chosen by the new democratically-elected assembly.

Yesterday's vote to amend the constitution came in defiance of the round-table agreement that the programme of the parliament - dominated by MPs who were elected in 1985 as Communists - should be a minimalist one and should include only laws essential for the transition to democracy and the maintenance of economic stability.

Mr Gaspar Miklos Tamas, a member representing the opposition Alliance of Free Democrats, denied that a parliament of dubious legitimacy could make changes in the constitution. "This is the last institution of the Communist Party state and it will go in shame, and it deserves it fully."

Although the Free Democrats have promised to repeal the provision for a directly-elected president, yesterday's decision can only be reversed by a two-thirds majority of the new parliament, which may be difficult to mobilise.

● Britain's Foreign Secretary, Mr Douglas Hurd, yesterday promised Hungary financial assistance in the form of a "know-how" fund once a new Hungarian Government has been elected in the spring, writes Judy Dempsey.

Mr Hurd, speaking at the end of a two-day visit to Budapest, said the £25m fund would be spread over five years. It is understood that the fund will focus on aspects of the free market economy, the banking system and financial services.

A group of experts will visit Hungary this month to examine in detail how the fund should be allocated. Mr Hurd also proposed seconding two British experts for two years to the Hungarian National Privatisation Agency.

In a tightly-organised timetable, Mr Hurd held talks with Mr Gyula Horn, his Hungarian counterpart, as well as with the main opposition political parties.

Racial issue divides Italians

By John Wyles

A SERIES of apparently racially motivated attacks in Florence and the detention of 54 Asians after they tried to enter Italy illegally has provided the vivid background to the country's first legislative attempt to regulate its annual immigrant intake.

Although a law approved by the Senate on Wednesday has had broad political support, it has opened a serious rift between the five-party government and the smaller Republican Party and the more dominant Socialists.

Under the new law, Italy will seek to set an annual ceiling

on legal immigration from outside the EC. The main criteria for fixing the size of the intake will be the needs of the national labour market.

Mr Giorgio La Malfa, the Republican leader, yesterday blamed "the Government's mistaken attitude" for random attacks on North African immigrants by gangs of Italian youths in Florence on Tuesday.

He claims the law is too lax on several counts, above all because it does not impose full visa requirements on all non-EC visitors. The granting of an amnesty to all immigrants who were illegally present at the end of last year and who register with the authorities by the end of April has stepped up the flow of clandestine arrivals, he says.

This phenomenon has sprung to the public notice after police in Bari detained 54 Asians who tried to land from a Greek vessel at the end of last week.

The Government has not ruled out visitors' visas but is worried about the effect on relations with Algeria, Morocco and Tunisia, the countries of origin of many of Italy's estimated 500-600,000 illegal immigrants.

Bank details revealed in Greek affair

By Kerin Hope in Athens

TWO GREEK judges who asked for details of a Swiss bank account in the name of the former Socialist Deputy Prime Minister, Mr Agamemnon Koutsogiorgas, have received information which casts new light on charges that he was involved in a \$200m embezzlement scandal at the Bank of Crete.

They have been given carefully-documented details of the account with Citicorp Switzerland, say sources connected with the investigation.

Mr Koutsogiorgas, who faces charges of taking bribes and breach of faith, is accused of accepting \$2m as payment for steering an amendment to the Greek bank secrecy law through parliament in 1988 in order to protect the Bank of Crete's owner, Mr George Koskotas.

Mr Koskotas has claimed that the \$200m which disappeared from the bank included bribes for the Deputy Premier and millions of drachmas in cash which he sent to the then Prime Minister, Mr Andreas Papandreu. His claims contributed to the Socialists' fall from power last June. Mr Papandreu is also under investigation by the special tribunal on corruption charges.

The sources said Mr Yiannis Mantzouranos, who was secretary to the Socialist cabinet, placed \$2m in an account which he opened with Citicorp in August 1988. Two months later, the sum of \$1.2m was transferred to another account in the name of Mr Koutsogiorgas and his wife, Aliki.

The money was returned to Mr Mantzouranos' account in December 1988, by which time the embezzlement scandal had been revealed by investigators from the central bank. Mr Mantzouranos, in jail awaiting trial for his part in the scandal, says the entire amount was paid back by Mr Koskotas. Mr Koutsogiorgas denies any knowledge of the payment.

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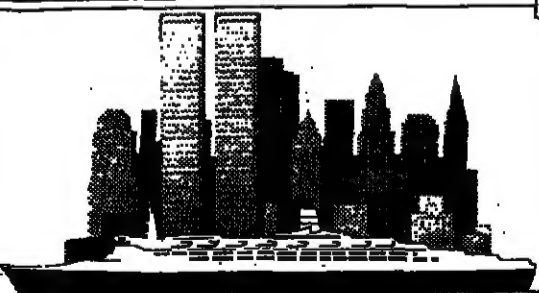
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OVERSEAS NEWS

Worsening Australian trade adds edge to vote

By Chris Sherwell in Sydney

AUSTRALIA'S election campaign sharpened yesterday after official figures were released showing a worse-than-expected monthly balance of payments deficit and a further rise in external debt.

Balance of payments figures revealed a current account deficit for January of A\$1.955bn (2885m) (unadjusted) and A\$1.953bn (seasonally adjusted), showing the deterioration had not ended and the economy remained on course for a record annual deficit.

Although seasonal factors and the arrival of two civil aircraft worth A\$222m contributed to the high figure, analysts said the underlying rate of imports remained high, despite a slowing economy.

The quarterly debt figures confirmed an increase in the country's net external debt to a record A\$118.4bn in December, from A\$111.6bn in September, and lent topicality to today's "summit" on the debt problem organised by the Business Council of Australia.

With the country going to the polls on March 24, the polls immediately prompted a feast of conflicting interpretations from leading politicians on the implications for politically-sensitive domestic interest rates.

Mr Paul Keating, Treasurer in the Labor Government, acknowledged the current account figure was higher than had been hoped, but said the economy was slowing and the recent relaxation of monetary policy would bring a fall in retail and mortgage interest rates.

His opposition counterpart, Dr John Hewson, said the bad figures meant interest rates would stay higher for longer than the Government would admit and that Labor would deliver a sustainable reduction in interest rates.

Both men's arguments were echoed by their respective leaders. Mr Bob Hawke, the Prime Minister, and Mr Andrew Peacock, head of the Liberal and National party coalition, said the financial markets initially took a negative view, arguing that the figures ruled out a further easing of policy, but rallied after Mr Keating's comments. The Australian dollar finished marginally up at \$9.2 on a trade-weighted basis (May 1970=100), up from \$9.0.

US reopens dialogue with New Zealand

The US Government has restored top-level political contact with New Zealand, which was broken off five years ago when Wellington imposed an anti-nuclear ban which barred US nuclear warships from New Zealand ports, Dal Bayard reports from Wellington.

Since then no New Zealand cabinet minister has met any top-level US official. The sudden lifting of the ban on top level meetings was announced yesterday by Mr James Baker, US Secretary of State, when he also agreed to meet Mr Mike Moore, New Zealand's External Relations Minister, in Washington today.

Congress party eclipsed by a new political star

David Housego reports on how the rapid rise of Hindu fundamentalism has altered Indian politics

AN experienced Indian politician with an eye for history was yesterday drawing parallels between the political landscape that has emerged from India's electoral marathon and the tussles for power that accompanied the breakdown of the Mughal Empire in the 18th century. In the upheaval that has resulted from the November general election and the continuation of the same trend in the state assembly elections, familiar landmarks have been eroded.

The Congress party that has dominated Indian politics since independence is demoralised and disoriented by defeat. It has been reduced to 193 seats in the Parliament and retains power in only two or possibly three big states. With its following concentrated in the south, Mr Rajiv Gandhi, the prime minister, looks in the north like a commander without an army.

The new, ascendant star in the Indian landscape, asserting a Hindu nationalism whose scope and meaning is still far from clear, is the Bharatiya Janata Party (BJP). From being unrepresented in Parliament or state government five years ago, it now has 88 seats in the Parliament and is likely to be in government in six states and to have an absolute majority in two.

Prime Minister V.P. Singh has seen his authority enhanced by the results of the state assembly elections. But somewhat like the later Mughal emperors, the extent of his power depends on the force

PARLIAMENTARY ELECTIONS

	1980	1984	1988
Seats	542	542	528
Congress	353	415	193
Janata Dal	72(a)	13(a)	141
BJP	2	2	88
Communists	47	28	44

(a) Janata and Lok Dal parties voting in the February state assembly elections have closely followed parliamentary elections in November 1988.

of his personality rather than on a territorial or party base. His Janata Dal, which has 141 seats in the Parliament, performed only moderately well in the elections and will be in government in six states, but with an absolute majority only in Orissa.

The two Communist parties, hold 44 seats in the National Assembly and support Mr Singh's administration without being a partner in it. But they are bemused by the upheavals in the Communist world.

In this fluid situation the focus is on realignments and alliances which could provide a

more stable majority to a government in Delhi. The prize at stake is the capture of the centre ground of Indian politics which has been vacated by the erosion of the Congress party. Until this is resolved India is likely to be a more inward-looking country, absorbed by its own preoccupations rather than by the problems of adjusting to a more competitive world.

In the redrawing of the political map, Mr Singh, as Prime Minister, retains much of the initiative. The state assembly elections suggest that in spite of the disadvantage of presiding over a minority government dependent on support from both the Marxists and the BJP on the right, he has retained popular confidence and trust. After the tarnished rule of Mr Gandhi he is seen as a harbinger of change, though in what direction Indians are far from sure.

Mr Singh's instincts on coming to power were for friendlier relations with India's neighbours, more decentralisation, a

compromise in Kashmir and Punjab and a leaner national government with less bureaucracy and controls. "Three months later he is embroiled in disputes in Pakistan and Sri Lanka, the army has been deployed in Kashmir, and he has given no firm direction to economic or industrial policy."

If he brings the BJP into the Government, he will be accused by the left in his party of abandoning secular values. If he seeks support from defecting Congress men - Mr Singh is one himself - he risks angering the farmers' lobby in his party (the "backward" castes) which are strongly anti-Congress.

The big new phenomenon in Indian politics is the rise of the BJP, whose Hindu fundamentalist character calls into question the whole post-independence tradition of a secular state. The major question before the BJP is whether it should continue to exploit the fundamentalist issue which helped boost its support in the general election - or whether

to evolve as a centrist party able to seek votes across the spectrum and in every region.

Paralleled with this is the question of whether to set its sights on capturing power in Delhi on its own, or whether to join Mr Singh's administration. Throughout the history of the BJP - in the 1970s the party was called the Jan Sangh - it has hovered between these two poles. It has described itself as secular and socialist.

It has also operated as the political wing of the Hindu extremist movement, the RSS. It joined the Janata Government in the 1970s but blamed its unpopularity in the 1980s on this experience.

The party remains divided on these issues today. Its president, Mr L.G. Advani, believes the party should stay outside Mr Singh's administration and maintain its strength for a later assault on power.

Other senior members, such as Mr A.B. Vajpayee, the former foreign minister, and Mr Jaswant Singh see its future as a centrist movement. They

believe that the coalition governments that the party will now form with the Janata Dal in the states should be extended to the central Government.

Before the Maharashtra results came in, many in Delhi saw in the Congress defeat the end of the Congress party and of Mr Gandhi. Congress has seen a steady erosion of its strength and organisation over the last two decades. But it still commands about 33 per cent of the vote.

As Mr Gandhi demonstrated during his campaign in the election state of Bihar, he is the only Congress leader who can command large crowds. Though there are likely to be challenges to his leadership and defections from the party, he will be difficult to replace.

Whether Mr Gandhi can arrest the party's decline depends on whether he can reinvigorate its organisation. He has promised party elections over the coming months. But so far there is little sign that he has learnt the lessons of his defeat.

The paradox of this more fluid landscape is the eclipse - temporary perhaps - of some of the main regional parties. Strong regional movements exist in Kashmir, Punjab, Maharashtra, Assam and West Bengal. But the regional parties on which Mr Singh counted to form an integral part of his National Front - such as the Telugu Desam of Andhra Pradesh - have been pushed aside by the electorate.

Indian army kills 28 in Kashmir

By Zafar Mera in Srinagar

AT LEAST 28 Kashmiri Muslims were shot dead by Indian security forces and 45 others injured in Kashmir, as big anti-Indian demonstrations continued into their 11th day.

The Indian army opened fire at two places as thousands of people attempted to pour into Srinagar to join processions in support of independence. Soldiers travelling in lorries were apparently provoked by the anti-Indian slogans and opened fire without warning.

In a separate incident, a senior government official, who had worked closely with the governor, Mr Jag Mohan, was killed by a gunman as he climbed into his car.

The demonstrations are a sign the pro-independence movement continues to gain ground in Indian controlled Kashmir. Waving flags of several separatist movements, large crowds have gathered in different parts of the valley.

Many separatist groups have headed for the United Nations office in Srinagar asking the UN to organise a plebiscite in Kashmir on the future of the state. UN officials say more than 1m have so far taken part in front of the UN building. According to reports in Delhi, Mr Jagmohan, the governor of Jammu and Kashmir, asked for the army to take over the administration during his visit to New Delhi this week because he could no longer count on officials in the state.

Setback for Cambodian peace effort

By John Murray Brown in Jakarta

RECRIMINATIONS were flying yesterday as the latest attempt to find a settlement for the 11-year Cambodia conflict ended in failure in Jakarta when the two main protagonists reached deadlock on the wording of a final communiqué.

This leaves serious doubts over any early resumption of the international conference in Paris.

The Vietnamese-installed government of Mr Hun Sen and the Khmer Rouge, the largest of the resistance forces in Cambodia, have each taken the opportunity to blame the other for the breakdown. Delegates said the main stumbling block was Vietnam's insistence on inclusion of the world genocide in calling for the non-recognition of the Pol Pot-led Khmer Rouge, signalling a new hardening of Hanoi's position.

It was the three-year Pol Pot regime which devastated the country, killing an estimated 1.7m Cambodians and prompting Vietnam's invasion in 1978.

The five permanent members of the UN Security Council are to meet on Cambodia in early March. But Mr Claude Martin, representing France, the only Security Council member to take part in the talks, dismissed hopes of an early reconvening of the Paris conference which collapsed last summer over the issue of who would run Cambodia in the period before elections.

Sudan frees British journalist

By Robert Mauthner, Diplomatic Correspondent

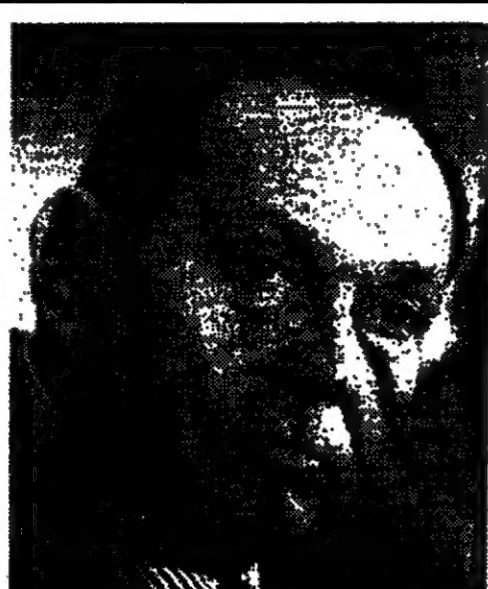
MR Julian Ouzane, the British journalist, has been freed by Sudan by security police for the past eight days, and was released yesterday and given 24 hours to leave the country.

Mr Ouzane, the Nairobi-based East African correspondent of the Financial Times and Sunday Correspondent, was freed the day after the UK Foreign Office called in the Sudanese Ambassador in London to express concern at his detention and ask for his release.

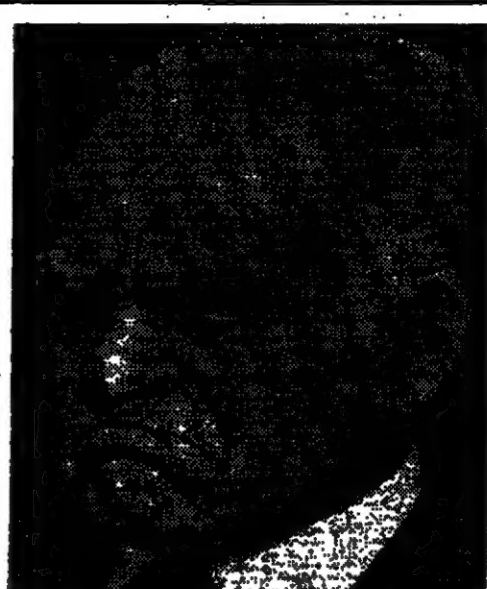
The British Embassy in Khartoum said Mr Ouzane had been questioned by Sudanese security officers about documents in his possession described by Sudanese officials as "unrelated to his work".

Mr Ouzane was reported by Reuters to have accused the Sudan of having searched his room in his absence and found letters smuggled out of jail by political detainees complaining about prison conditions.

General Omar Hassan al-Bashir, Sudan's military leader, who came to power in a military coup last summer, told a Cairo newspaper last week there were about 80 political prisoners in Sudanese jails. The military authorities, engaged in a civil war with southern Sudan rebels for the past seven years, have come under increasing attack from international organisations for human rights abuses.



Likud blues: Yitzhak Moda'i (left) in a quiet moment during a press conference yesterday in which he explained why he and four other MPs had left the Likud party, and Yitzhak Shamir, the party leader and Prime Minister grimacing during an AP interview.



Israel faces tough pay round

By Eric Silver in Jerusalem

ISRAEL'S 6 per cent devaluation on Wednesday night has set the stage for a summer of strikes and protests as the statutory cost-of-living increase due in September.

An official of the Manufacturers' Association welcomed the devaluation, but warned the Government it was "a correction, not a policy." If the effects were eroded by over-generous compensation, devaluation would fall in its aim of stimulating export-led growth.

Under the last cost of living agreement, workers will be compensated in April for 80 per

cent of price increases over the past six months.

The manufacturers' official, who asked not to be named, insisted, however, that the main problem facing Israeli industry remained unresolved. "I would like to see a clear-cut decision to encourage investment, and fast," he said. "Otherwise there will be no growth and we shall not be able to absorb workers and new immigrants."

Trading on the Tel Aviv exchange yesterday virtually neutralised the immediate impact of the devaluation. The

shekel in fact rose by 0.1 per cent to 2.0941 against a basket of currencies. The closing rate against the US dollar was 1.5638, a fall of only 0.3 per cent. The rate for the pound sterling was 3.2855, down from 3.3019 on Wednesday.

● Soviet Jewish immigration to Israel rose in February to 5,000, a record for a single month. A spokesman for the Jewish Agency, which is responsible for bringing them to Israel and for their initial absorption, said that only 135 had settled in the occupied territories in the past 11 months.

Japanese land price fears grow

By Stephen Fidler, Euromarkets Correspondent, in Tokyo

MORE evidence has emerged to support the concern of the Bank of Japan about lending for speculative land purchases. A survey conducted by the central bank showed bank lending to property companies rose 14.1 per cent in the first 11 months of last year.

Growth of such lending slipped to 12.5 per cent in 1988, reaching a low of an annualised 8.4 per cent in June. The Bank of Japan's worries about land price rises have been one reason cited for the central bank's wish to see a rise in the official discount rate, which has been standing at 4.25 per cent since December. Fears of interest rate rises have hit the stock market in the last week.

Banks were asked last autumn to slow lending for land purchases, but there are widespread suspicions that such lending remains strong as banks circumvent regulations, for example by using non-bank companies. This has encouraged expectations prices will resume rising more sharply.

Prices of commercial properties in the Tokyo area jumped 78 per cent in 1987, compared with the national average of 15 per cent. Price rises cooled to 15.8 per cent in 1988, against 6.6 per cent nationwide. Last year prices were estimated to have shown only a 1.9 per cent rise in Tokyo, lower than the 7.5 per cent across Japan.

ANC seeks to raise pressure on de Klerk

By Mike Hall in Lusaka

TOP policy-makers of the African National Congress, who met behind closed doors yesterday for the first time with Mr Nelson Mandela in nearly 30 years, have called for an escalation of pressure on President F.W. de Klerk of South Africa.

The ANC delegation of nine US congressional representatives, who flew into the Zambian capital yesterday to meet Mr Mandela, that now was not the time to reduce pressure on Pretoria by lifting sanctions.

At this moment the best way to encourage de Klerk to go forward... is to continue the pressure inside and outside South Africa," Mr Joe Slovo, chairman of the South African Communist Party and a member of the ANC executive, told the US delegates.

Death squad probe

President F.W. de Klerk, in his first public comment on his appointment as a special South African Army unit suspected of carrying out political murders, said yesterday he had only learned of the unit's existence in January, Patti Waldmeir reports from Johannesburg.

He told Parliament yesterday that commission of inquiry would investigate allegations - made earlier this week by Mr Magnus Malan, the Defence Minister - that Mr Anton Lubowski, a leading white member of the South West African People's Organisation, had been a paid agent of the unit, the Civil Co-operation Bureau (CCB).

50 die in Beirut

Christians waged all-out war against each other in East Beirut yesterday, unleashing a storm of shellfire that killed 50 people and set a main commercial district on fire, Reuters reports from Beirut.

Thousands of shells and rockets smashed into residential areas, sometimes at the rate of 30 a minute.

Taiwan deficit

Taiwan may have suffered its first trade deficit in a decade this February, Peter Wickenham reports from Taipei. The Council for Economic Planning and Development said that for the first 24 days of the month exports were worth \$4.49bn and imports \$4.72bn, producing a deficit of \$230m.

Officials attributed it to delays in exports, caused by the Chinese New Year holidays in late January, and the purchase of a \$170m aircraft from the US. So far this year, Taiwan has run a trade surplus of \$1.1bn, with exports up 7.9 per cent and imports up 15.4 per cent.

Mr Chen Lie An, Economics Minister, is to lead a high-level mission to Tokyo this year in an effort to cut the large trade deficit with Japan.

Correction

Michio Watanabe

A picture on Page 4 yesterday was incorrect. It should have been of Mr Michio Watanabe, the Japanese faction leader. It was of Mr Kozo Watanabe, another Japanese politician. We apologise for the error.

Reform in China 'will come from leaders, not from below'

The status quo is unsustainable but the outlook remains unclear, says a new study. Colina MacDougall reports

CHINA'S present Government will not be able to control unrest indefinitely, and the status quo is unsustainable, says the latest Economist Intelligence Unit briefing on China, published today.

But the next big break with the past is more likely to come behind the closed doors of the leadership than from the streets, and this could lead either to a gradual reassertion of power by economic reformers or to a Stalinist purge.

The Peking massacre of June 1989 changed, perhaps forever, the view that much of the outside world holds of China as relatively benign. Within the country, it produced a new hard-line leadership which appears to

have swung China away from reform and into a serious economic recession. The EIU report assesses what the future holds after these changes, and does not take an optimistic view.

Current policy is an uneasy compromise between hard-line ideology and a commitment to economic modernisation. But as its chief architect, 85-year-old Deng Xiaoping, can hardly be around much longer, this balancing act can only be temporary.

The student demonstrations of 1989 and their bloody repression revealed the incompatibility of economic reform with continuing political control, the EIU report argues. On top of that, the succession to

Deng remains unsettlingly open, the economy has ground to a halt, and the revolutions in the Soviet bloc have made a profound but so far unpredictable impression.

The present leadership is deeply unpopular, and Peking at least remains a tinder-box of ideological control is proving difficult to reimpose in the wake of the 10 years of growing social and cultural freedoms. Private enterprise, though under new restrictions, remains a source of liberal ideas.

The army and police are no longer wholly reliable, as splits in the military over the armed repression last June made clear. Evidence since the EIU's report was completed rein-

forces that view, with big changes reported in the leadership of the People's Armed Police last month and growing press focus on the need for the party to control the gun.

The economic stagnation will mean that factories will be subject to go-slows, strikes and protests as workers find their living standards falling. The tens of millions of migrant workers will be a volatile source of unrest. As rural workers lose their jobs and return to the family farms, peasant living standards will also fall.

Students and intellectuals, although they abandoned open political protest after the crackdown, are still a potent source of disaffection.

The report outlines three scenarios for the future. One, Deng will manage to ease out the most hated and hard-line of the leaders this year, and rebuild a compromise leadership including the more reformist figures, such as the present party boss Jiang Zemin, with the aid of some of the military.

Two, if Deng dies, the present leadership will split along factional lines, though it is hard to predict the outcome.

Three, the hard-liners might triumph, again with the support of some of the military, institute an even harsher dictatorship, curtail the country's international contacts, and retreat into a kind of isolationist

Breshnevism. This could hold back reform for a decade or two.

Each of these scenarios would only be temporary, as none would solve China's long-term problems. A look at eastern Europe suggests that genuine reform might emerge from a growing role for the National People's Congress, the rubber-stamp parliament, a freer media, more provincial autonomy and eventually the rise of interest groups which could form an opposition. But none of these is likely unless the party is wise enough to accept a cut in its power.

China Against the Tide. The Economist Intelligence Unit, 40 Duke Street, London W1A 1DW.

HK shakes off some of the Tiananmen Square blues

By John Elliott in Hong Kong

TWO WEEKS after losing its battle with China for a rapid introduction of democracy during the 1980s, Hong Kong is demonstrating its resilience and flexibility by shaking off at least some of its depression and is beginning to plan ahead.

Following the final drafting sessions two weeks ago of the Basic Law, which will form the colony's mini-constitution after China regains sovereignty in 1997, the Government is finalising plans for polls next year which will include the first direct elections to the colony's Legislative Council.

At the same time, pro-Peking public figures who were involved in consultative work on the Basic Law are looking for new organisations that

might keep them in China's eye, now the law is completed. In financial terms the new mood has been demonstrated by the local stock market, withstanding sharp falls in Tokyo. But there is still gloom over long-term prospects and deep resentment about the democracy deal which China forced on the UK in the Basic Law drafting. This has been demonstrated in the past two days in a Legislative Council debate on the law, where the deal was widely criticised.

Mr Martin Lee, a leading liberal, accused the UK of a "shameful capitulation" to China because it had failed to win concessions on the pace of Hong Kong's democratic development after last year's

Tiananmen Square crisis

While few people in Hong Kong would be likely to argue strongly against that allegation, an outspokenly critical resolution was rejected and there was more support for Mr Allen Lee, the council's senior member. He called for a "fresh start" on relations with China and said that the "basic trust of the mainland must end".

He said Hong Kong was not master of its own destiny and it would only thrive through "mutual understanding" with Peking.

One priority now is to use next year's elections to prove to Peking that democracy can bring stability and constructive leadership to Hong Kong.

Polling will take place in September

When, under the recent UK-China deal, direct elections will start for 18 seats. At present all the legislature members are indirectly elected or appointed. The Government plans to announce details within the next few weeks and is expected to go for a single-vote, first-past-the-post system.

The total membership will probably rise from its present 58 to a level of 60 agreed for 1995, with the 18 directly-elected seats grouped in five, six or nine constituencies. The 16 coincide with the total number of district boards that the Government wants to introduce a smaller number of bigger constituencies to generate broader election issues.

The remaining seats will be shared among functional constituencies based on professions and occupations, which might go up from their present 14 seats to 20, and appointed by members who are likely to drop from 30 to 18 or 19. The number of appointed top civil servants will fall from 10 to three, and an electoral college system for 12 people from district boards and municipal councils will be abandoned.

Political pressure groups and parties are emerging, although the elections are likely to centre more on the personalities involved. Party lines are generally being drawn around the speed of democratic development and attitudes to China.

The groups range from Mr Martin Lee's strident United Democrats through a more moderate Hong Kong Democratic Foundation, which represents middle-of-the-road Hong Kong and overseas business interests, to a pro-Peking new Hong Kong Alliance run by Mr T.S. Lo, a prominent lawyer.

Mr Lo is one of the Hong Kong figures who have grown close to Peking during the Basic Law consultations and who are now believed to be looking for ways of continuing their influence.

This, however, is not being viewed favourably by either the Hong Kong or UK government, and does not at present seem to be receiving much encouragement from Peking.



Allen Lee: wants a fresh start

*To give itself the means to continue its growth in France
and abroad, UAP is increasing its capital...*

1989

3,400 (e)

1988

2,852

1987

2,550

...participate in this transaction

Consolidated net income in millions of FRF (excluding minority interest) — (e): estimated

Capital increase by the issue of 16 800 000 new shares with a nominal value of FRF 10.

Issue price : FRF 625. Dividend rights from : January 1990. Subscription period : from 26 February to 15 March 1990. Official listing for the monthly account will be contemplated for the shares upon the closing of subscriptions.

UAP

AMERICAN NEWS

Greenspan urges a review after Drexel collapse

By Peter Riddell, US Editor, in Washington

THE regulation of securities groups should be re-examined following the collapse two weeks ago of Drexel Burnham Lambert, though financial markets have taken its fall in their stride, Mr Alan Greenspan, chairman of the Federal Reserve, said yesterday.

He was appearing before a sub-committee of the House Judiciary committee, which today will hear from Mr Richard Breiden, chairman of the Securities and Exchange Commission.

Mr Greenspan was cautiously confident about the impact of the Drexel collapse. "Markets appear to have taken the Drexel problem well in their stride, but we cannot be certain that the full repercussions are as yet entirely apparent."

"The Fed saw 'no evidence' of a loss of confidence in financial markets, though 'clearly it is a situation that will have to be carefully monitored'."

While it was still too early to draw conclusions, he said recent events suggested that further consideration should be given to issues such as capital adequacy, the manner in which financial institutions such as Drexel had been regulated and non-regulated subsidiaries are structured.

Mr Greenspan argued that market reaction to the Drexel collapse validated the judgment by Federal authorities that the failure did not present undue risks to the orderly functioning of the financial system or the US economy. It confirmed that the Fed had provided no direct financial assistance to Drexel or other market participants in connection with the bankruptcy.

Having determined that Drexel would be unable to secure new capital and after deciding that its collapse would not unnecessarily impair the financial system, the Fed had focused on assisting with an orderly shrinkage of Drexel's activities, notably its government securities affiliate.

Officials yesterday attempted to play down potential opposition, but these reassurances failed to allay concerns because the US/Soviet pact requires Senate ratification and Mr Munn could prove a troublesome obstacle.

Last month's deal on troop cuts is a two-part plan which will cut US troops in the central region (mainly Germany) from 275,000 to 195,000 troops, while allowing the US a further 30,000 in other parts of Europe such as the UK, Turkey and Italy. In last-minute bargaining the US agreed to formally cut a cap of 30,000 on its forces outside the central zone.

President George Bush faces unexpected opposition in Congress and the US armed forces to his recent agreement to cut US and Soviet troops in Europe.

Doubts centre on the possibility that a reunified Germany will seek the removal of some or all of the 195,000 US troops which can be moved to other parts of the world under the US/Soviet pact.

If this happened Congressional critics led by Mr Sam Nunn, the influential chairman of the Senate Armed Services committee, argue that the terms of Mr Bush's agreement with Moscow offer no obvious home for US forces to go.

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Collor picks economic 'radical'

By Ivo Dawanay in Rio de Janeiro

BRAZIL'S new economy minister is to be Ms Zelia Cardoso de Mello, a 36-year-old economist, and the principal author of President-elect Fernando Collor de Mello's anti-inflationary strategy.

Ms Cardoso will head a newly-formed super ministry combining the functions of the present finance and planning ministries with some additional responsibilities for industrial development.

Formally announcing the long-expected decision yesterday, Mr Collor said that the unprecedented appointment of a young woman to tackle the country's now acute economic crisis was further evidence of

the radical nature of his government. Ms Cardoso de Mello, once a left-wing activist, is a long-time friend of Mr Collor and has been a close adviser on economic topics since he became governor of Alagoas state in 1986.

She is an admirer of Mrs Margaret Thatcher, the British Prime Minister, many of whose policies she now intends to emulate in a strategy of liberal reforms aimed at opening up the heavily protected economy to more foreign competition.

At a press conference yesterday she promised to usher in a new era for Brazil with courageous measures aimed at promoting "more efficiency, more

productivity and more social justice". On taking office on March 15, the new government is expected to take immediate action to attack an inflation rate that last month exceeded 72 per cent.

The measures include fiscal and administrative reforms, privatisation and a renegotiation of the country's \$115bn (\$88bn) foreign debt.

In the short term, the administration is expected to table legislation halting the indexation of the economy to the monthly inflation rate. Ms Cardoso will also seek a new accord with the International Monetary Fund and commercial creditors.



Cardoso says her economic reforms will herald a new era.

Containers full of banknotes in Buenos Aires dock

Argentina may introduce new currency

THERE is growing speculation that Argentina may introduce a new currency this weekend, pegged at parity to the US dollar, Gary Mead writes from Buenos Aires.

Mr Alejandro Cachador, assistant to Mr Antonio Erman González, Argentina's Economy Minister, yesterday admitted that there were 11 containers in Buenos Aires dock full of paper money.

The confirmation follows several days of intense speculation that the eight-month-old Peronist Government of President Carlos Menem is about to introduce a currency change, the fourth since 1970.

Apparently well-sourced rumours carried by the Argentine media yesterday said that the 11 containers held some 300 tonnes of new banknotes; that the banknotes were printed in



President Menem, right, in Montevideo yesterday for the inauguration of the new Uruguayan President, Mr Luis Lacalle.

West Germany; that the new currency will be called the "Argentine" or "Federal"; and that it will be issued this weekend. "Don't ask me any more about this subject, it is totally

ruled out," said President Menem on Wednesday. The austral was first introduced in June 1985 at 85 cents to the dollar. Yesterday it was at 6,000 australs to the dollar.

Compromise reached on clean air bill

SENATE LEADERS and the Administration of President George Bush reached agreement yesterday on a compromise clean air bill providing tighter controls on emissions from cars and power plants, AP reports from Washington that Senate sources said.

The agreement, which was expected to be announced yesterday, is designed to increase the chances of the legislation passing the Senate in

next few months. The agreement, the product of three weeks of closed-door negotiations, reflects a middle ground between the air pollution controls required by a sweeping bill that cleared a Senate committee last November and the more cautious and less expensive approach advocated by the Bush Administration.

Negotiators agreed Wednesday on tighter controls on

vehicle emissions to deal with urban smog and on ways to ease the concerns of Midwest farmers over the high costs of controlling acid rain pollutants, the Senate sources said.

The agreement clears the way for Senate Majority Leader George Mitchell to bring the clean air legislation up for action on the Senate floor, probably within days.

Consensus near on IMF quotas

By Peter Riddell in Washington

THE US and other nations have moved towards a consensus on a 50 per cent increase in the resources or quotas of the International Monetary Fund, Mr David Mulford, the US Treasury's under-secretary for international affairs, confirmed yesterday.

He noted in evidence to a congressional committee that an agreement had not yet been reached on some key aspects of the quota review, though the US hopes to conclude the review in the coming weeks.

The IMF's executive board decided on Monday to extend by three months, until June 30, the deadline for completing the review and there will be discussions both on the board and among the deputy finance ministers of the Group of Seven industrial countries.

With consent near on a 50 per cent rise in quotas, the main problem is how deal with arrears in payments to the fund owed by a dozen Third World countries. Mr Mulford yesterday strongly defended the US plan for a 50 per cent increase in the IMF as part of a package on the arrears problem.

Arguing that regular quota resources should not be used to reduce arrears, he said that gold sales totalling \$2.5m or could provide "liquidity" as could the IMF as part of a package on the arrears problem.

Conditions are expected to be set for the conclusion of the deal after the East German elections in May.

Bergmann-Borsig forms the core of the collective combine Kraftwerksgesellschaft Berlin. It produces steam turbines, generators, thermal engineering apparatus, boilers and equipment for nuclear power plants at its plant in Berlin-Wilmersdorf.

Ontario pollution pledge as tyre fire is put out

Toronto: Firemen have put out a huge fire at a used-tyre storage depot south-west of Toronto, Bernard Simon reports.

The Ontario government hopes that the fire, which was put out on Wednesday after burning for 17 days, will help to generate the public support it needs for far-reaching changes in the enforcement of anti-pollution laws. It has heightened concern in the government and environmental circles that the principle of "innocent-until-proven-guilty" is turning out to be a serious handicap in protecting the environment.

Mr James Bradley, Ontario's environment minister, said the province is trying to find a way to shift the onus onto all industries to prove that their waste products and emissions do not contaminate surrounding water, air and soil.

Canada posted a record current account deficit of C\$5.58bn (\$2.5bn) in the fourth quarter of 1989, up from a deficit of C\$5.18bn in the third quarter, Statistics Canada said yesterday. The federal agency said the deficit was C\$19.7bn in all of 1989, compared to a deficit of C\$10bn in each of the past three years.

Go-ahead for nuclear plant

Washington: The US Nuclear Regulatory Commission yesterday approved a full-power operating license for the troubled Seabrook Nuclear Power Plant, AP-DJ reports.

The approval is one of the final steps in bringing the power plant into operation, although court appeals are likely and the commission allowed a stay until March 8 for those appeals to proceed. The licence has been held up by concerns over an adequate evacuation plan for the area surrounding the plant. Seabrook has been completed since 1986, but has been idle while awaiting a licence.

Ford Mexico strike averted

Mexico City: The threatened strike at Ford's plant at Hermosillo in Mexico, scheduled to begin yesterday, was averted at the last moment, Richard Johns reports.

The labour force accepted a 20 per cent pay increase, plus benefits calculated to be worth another 7 per cent. Negotiators for nearly 1,900 workers had originally demanded a massive rise of 75 per cent.

The settlement should enable the plant to re-start production next month on schedule following a \$300m expansion and re-tooling programme. Hopes were also high yesterday about chances of a full return to work at Ford's plant at Cuautlan.

Venezuelan minister named

Caracas: Mr Roberto Pocaterra will take office as Venezuela's new Finance Minister replacing Mr Egle Ibarbe, who will become a director of state oil firm Petroleros de Venezuela (PDVSA), Reuters reports.

Mr Pocaterra was formerly president of the state-run Industrial Bank of Venezuela, in the finance ministry. "There are no changes in the policies and their structure," Mr Ibarbe said. "We will continue with the strategies that we have planned," he added, apparently referring to the government's austerity programme.

Narcotics production soars

Washington: Worldwide narcotics production reached record levels last year according to the US State Department, Reuters reports.

Increased production was accompanied by record abuse and by ever more sophisticated ways for drug traffickers to launder their profits, the department said in its International Narcotics Control Strategy Report.

"Opium and coca production increased, narcotics trafficking increased, and corruption and programme ineffectiveness eroded potential gains against international drug trafficking organisations," the report said.

China and Chile in fishmeal venture

By Leslie Crawford in Santiago

CHINA said this week that it would build two fishmeal plants in Chile in a \$30m joint venture with local fisheries companies.

The investment illustrates the rapidly growing trade and economic ties between the two countries and Chile's success in attracting new commercial partners from across the Pacific.

Chile is the world's leading fishmeal exporter and has invested heavily in improving the protein content of its product. The Chinese have shown great interest in both importing the high-quality animal feed and having a stake in this \$500m a year business.

China recently invested \$20m in a Chilean fishmeal plant and Zhu Ruiqi, China's commercial attaché in Santiago, expects the new deal to be finalised in Peking before the middle of the year.

The two countries are also stepping up co-operation in mining. Codelco, Chile's state copper company, and a private company, Mado, built a copper tube plant in Peking in 1986 in association with the Peking Nonferrous Metals Industry Corporation.

Zhu says China is interested in exporting mining equipment to Chile and talks are advanced with the state metal refining company Enami to develop a gold mine in northern Chile.

China may also be able to help reduce Santiago's chronic smog problem, which is caused mainly by the circulation of some 13,000 clapped-out buses in the capital.

A delegation of Chilean bus owners recently toured the world in search of new, "greener" vehicles and they lighted on a Chinese 23-seater that is fitted with a British catalytic converter built by the Cummins factory in Darlington, northern England. Mr Raul Bettini, president of the Chilean bus owners' federation, believes he can persuade his 7,000 members to invest in the Chinese buses.

"Many of the buses in Santiago are over 20 years old and are very costly to maintain," he explains.

Ericsson wins phone order from Hungary

Ericsson, the Swedish telecommunications group, has won a joint venture order from Hungary yesterday for a mobile telephone system in what the company claims to be a breakthrough in modern communications within eastern Europe, writes Robert Taylor in Stockholm.

Ericsson said that the system in the order would include an AXE mobile telephone switch, radio base stations and 200 mobile telephones and it hoped that it would be in operation by December this year.

The Algerian state Banque de l'Agriculture et du Développement Rural and one of the largest private Saudi banking groups, Al Baraka, have agreed to set up a joint venture onshore bank in Algiers, writes Robert Taylor in Stockholm.

The new bank is the first such joint venture since Algeria became independent in 1962. Yesterday's announcement marks a further step in the efforts to reform and liberalise the economy of North Africa's largest economy, which were undertaken by President Chadli Bendjedid after riots in October 1988.

Arianespace satellite Arianespace, the European space rocket joint venture, has won a new satellite launching contract just one week after its rocket blew up with two Japanese satellites on board, writes George Graham in Paris.

Hughes Communication said it had chosen Ariane to launch its Galaxy IV and Galaxy VII satellites, which will provide broadcast television distribution and VSAT private networks, "for its commercial competitiveness and its technical and operational competence" after a competitive bid.

The new contract, following so close on the heels of last week's explosion, gives a boost to Ariane's confidence. The consortium has suspended flights while an enquiry looks into the causes of the failure.

EC bid to curb trade limit rights

By William Dullforce in Geneva

THE EUROPEAN Community yesterday called for important changes to be made to developing countries' rights under the General Agreement on Tariffs and Trade to impose trade restrictions when they face balance-of-payments problems or seek to protect their economic development.

In a proposal submitted in the Uruguay Round trade talks the EC suggested that countries which had reached a high level of development should renounce their rights. The criteria for limiting imports should be clarified and preference should be given to surcharges on import prices rather than to import licensing or to restrictions with a direct impact on the quantity of imports.

Rules should be tightened to ensure that balance-of-payment limits on trade were only temporary. The issue raised by the EC

proposal is contentious. So far the developing countries have refused even to discuss modifications to their GATT rights, which they consider to be an essential safeguard for promoting their economic development. Basically Brussels wants to close a loophole in GATT which it considers is being unjustifiably exploited by some countries. South Korea, for instance, ran a large trade surplus for several years before it was pressed into revoking its rights.

While insisting that it does not want to prevent countries with genuine balance of payments difficulties from limiting imports, the EC's argument is

that trade restrictions are not the best method of resolving balance of payments problems. Brussels proposes that GATT states sign two declarations at the end of the Uruguay Round in December. Under one the OECD countries and others which have reached a high level of development would undertake not to resort to trade restrictions for balance of payments purposes. Limits would be applied to the import restrictions introduced by less developed countries and these schedule would have to be announced for ending them.

Under the other declaration countries wanting to promote infant industries would agree to use direct government assistance rather than apply trade restrictions. Restrictions would not be used at all to protect industries that exported a significant share of their output and could therefore be deemed to be sufficiently competitive.

India's people's car makes a sharp turn upmarket

Exports to Europe hold the key to Maruti's ambitious plans to double output, reports David Housego

MARUTI, India's largest car maker, is that rare animal in the world's automobile industry - a motor company faced with a surge in demand which it cannot handle.

When the state-owned group in which Suzuki of Japan has a 40 per cent stake said recently that it was bringing out a 1000cc model it was overwhelmed by orders. The new luxury car, based on Suzuki's Esteem, is aimed at India's fast expanding middle class.

Maruti plans to assemble 25,000 of the cars in the first 12 months after the vehicle goes into production in October. To deter black market sales, Maruti asked prospective buyers to put down a Rs100,000 (\$3,500) deposit - equivalent to between a third and a half of the expected sale price.

More than 250,000 people paid the deposit - including many speculating that the first models would fetch a hefty premium - meaning that the offering of the car was 10 times oversubscribed.

Last Saturday a supreme court judge pulled out of the computer the numbers of the lucky winners. Maruti is to return the deposits of those who were unsuccessful in the

lottery. But the exercise has earned the group Rs150m in interest on the funds lodged with it.

The new car is the first larger capacity saloon which Maruti has brought out since introducing its popular 800cc model - an older version of the Suzuki Alto - in 1984. Sales have been so buoyant that the group is still delivering cars booked in 1988. On the Omni mini-van - traded new for a Rs25,000 premium - the waiting list is 6 or 7 months.

Maruti had an inauspicious start as a private manufacturer set up by Mr Sanjay Gandhi, the younger son of the former Prime Minister, Mrs Indira Gandhi, to make a "people's car." When the venture went bankrupt, it was taken over by the state.

Demand for the Maruti has been inflated by two factors. Duties on imported cars range from 250 to 350 per cent, so few can afford them. Maruti also has a monopoly within India on the manufacture of small capacity cars.

Mr R.C. Bhargava, Maruti's managing director, said that the main constraint on expansion was foreign exchange. Maruti expects to produce 117,000 vehicles this financial year - 11 per cent more than



The Maruti production line: unable to meet demand

last year and above its official capacity of 100,000. The average import content of the Maruti 800cc is 12 per cent. For the new model it will at first be 37 per cent. Imports of raw materials and components are likely to reach \$90m this year - which the group hopes to reduce to \$70m in 1990 - as local content grows.

Government pressure on Maruti to pay its own way in foreign exchange terms has given impetus to exports. It

sold 1,408 cars abroad in 1988-89, mostly to neighbouring countries like Bangladesh, Sri Lanka and Nepal, as well as to Hungary.

This year it has launched the 800cc in France through the French distributors Chardonnet. It has sold 2,100 cars since December and expects to deliver another 700 by the end of March. Its reception in France has been unexpectedly favourable. Because Japanese cars are limited to 3 per cent of

the French market, none of the smaller Japanese models are marketed in France. The Maruti, designed in Japan and with over 30 per cent of the export market made outside India, fills this gap.

Promoted as a car for intra-city travel, it has been praised for its spaciousness but criticised for its cheap trim - which is now being changed - and for its price. At FFr4,900 (\$4,300) the Maruti was almost FFr4,000 more than the Fiat Panda with which it most closely competes.

In financial terms, Mr Bhargava says that Maruti is "more or less breaking even" on sales to France. The company is negotiating its distribution elsewhere in West Europe through the Suzuki network.

Having demonstrated Maruti's foreign exchange earning potential, Mr Bhargava feels in a stronger position to press the government to agree to double capacity to 250,000 cars a year. His proposal is seen as providing a test case of the new administration's industrial and trade policy.

There has been criticism from Gandhian Socialists within Prime Minister V.P. Singh's government to the production of the 1000cc car, which some view as a luxury

vehicle pandering to middle class consumerism. Other ministers have criticised Maruti as an unwelcome example of "assembly kit" culture. There will also inevitably be fears of rising import costs with a Rs3.5bn expansion and with higher levels of production.

Mr Bhargava feels that with export earnings rising from \$22m this year to an estimated \$40-50m in 1990-91, Maruti should be able to cover its foreign exchange costs by the end of 1992. Another argument for expansion is that with current annual production of only 117,000 cars, it is deprived of the economies of scale that would be available to even a medium-scale international producer.

It also has difficulty in persuading its component suppliers to make the investments needed to produce components of the quality and price required. Maruti purchases from outside suppliers about 75 per cent of its components and has to keep 2-3 weeks of inventories because of irregular deliveries and variable quality.

Production at the plant fell last week to 145 units a day because of an unexpected shortage of propeller shafts for the Omni mini-van from a current average of about 420.

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Mr Bhargava feels that with export earnings rising from \$22m this year to an estimated \$40-50m in 1990-91, Maruti should be able to cover its foreign exchange costs by the end of 1992. Another argument for expansion is that with current annual production of only 117,000 cars, it is deprived of the economies of scale that would be available to even a medium-scale international producer.

It also has difficulty in persuading its component suppliers to make the investments needed to produce components of the quality and price required. Maruti purchases from outside suppliers about 75 per cent of its components and has to keep 2-3 weeks of inventories because of irregular deliveries and variable quality.

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An A on the turn, 1500 BC

Never take letters for granted.

The Yoruba tribe of Nigeria once used cowrie shells to communicate with each other. Six sent to your beloved meant, "I fancy you." Eight sent back in reply meant, "I'll leave the door open."

It was of course vital to be able to count accurately.

Other early forms of communication took even more cryptic form. Peruvian Quipus - knotted cords of different colours - were used by Inca Civil Servants as a sort of filing system for public records.

These are still used in Lambeth today.

The Quipu may have been alright for beating llamas, but as a way of communicating, it couldn't beat writing: "the greatest invention of man" according to Abraham Lincoln.

In the earliest stages of writing, letters were drawn like pictures (pictographs).

The first pictographic 'writing' was Sumerian from around 4000 BC.

The most famous was Egyptian hieroglyphic - sacred writing engraved in stone. This meant absolutely nothing to anyone until a Frenchman called Champollion succeeded in working out and writing the name of Cleopatra from hieroglyphs on the Rosetta Stone in 1822. Realising what he'd done, he cried out "Je tiens l'affaire!" ("I've cracked it!"), and promptly collapsed in a heap.



We can also congratulate the Egyptians for developing the pen and papyrus. It may not seem much to you, but it was a damn sight easier to tuck under your arm than a chisel and a block of granite.

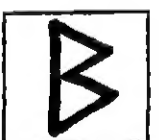
To keep the number of signs down to a minimum, the Egyptians adopted the rebus principle - a pictorial way of substituting pictures for words or syllables. Need say more?

Pity the Chinese didn't grasp this principle. Even now their written language has 50,000 graphic characters. (Incidentally, in early Chinese the signs for 'woman' plus 'broom' meant 'wife'; 'woman' plus 'woman' meant 'quarrel' - the earliest example of sexism in literature.)

And so, as scholars' jaws drop even lower, let us skip to the alphabetic system of writing 'invented' some 3,600 years ago.

The word alphabet is simply the combined Greek names for the first two letters, alpha and beta.

The first letter of the Hebrew ('alef'), Arabic ('alif'), Greek (alpha) and Latin (A) alphabets all came from this: a picture of an ox head which over the years & changed into something & we all recognise, don't we A?



Phoenician, circa 1000 BC

The first alphabet is believed to have come from the Semites. But it was the Phoenicians who aimed to devise a true alphabet which relied on one symbol to represent one sound.

Early alphabetic scripts could be read from top to bottom, left to right, right to left and, at one period in Greek history, were written in boustrophedon - as the ox ploughs - from right to left and back again from left to right. Confused? You will be...



Greek, circa 550 BC

Hallelujah! The Greeks stop the Phoenician alphabet spinning round and get everybody to agree to read from left to right. Except those poor Chinese of course...



Roman letter, 114 AD

And on to the alphabet we inherited from the Romans. The most perfect expression of the letters is chiselled

into the base of the Trajan Column in Rome. By common consent, these *Capitalis Romana* are known as the most beautiful of all Roman letters and were the prototype for western letter forms.

About 50 AD, the last letter in the alphabet was X. Then after conquering Greece and learning a few Greek jokes that needed a bit of explaining, the Latins added Y and Z. J and U were added in the early Middle Ages and W arrived in the 11th century - just in time for Beowulf.

Meanwhile, back in the court of Emperor Wu Di, a Chinese eunuch called Cai Lun with no balls but one hell of an imagination, invented paper. Made from tree bark, fish nets and old rags, it took over 1,000 years to reach Europe.



Black letter, 13th century

Whizzing past the order for one Domesday Book placed in 1086 (famous for its paw spelling), here's a cultural handrail to give you some perspective on the 12th century. In the whole of Europe there were only four universities: Paris, Oxford, Bologna and Salerno.

As books were becoming more of a commercial enterprise, the need to cram more and more onto a page produced the Gothic or Black Letter. De rigueur for religious manuscripts, it still plagues wedding invites and made Chaucer a swine to read even then.

A POTTED HISTORY OF PRINTING FROM THE FIRST LETTER TO THE LAST WORD.



Rustic Capital, 4th-5th century

Unless you're really into calligraphy (another Greek word of course), we can skip Rustic Capitals and a few hundred years. During this time generations of poor, benighted scribes tried fruitlessly to improve on Roman lettering and developed something they called 'book hand'. This is probably related to 'scribe's bottom' or 'copyist's squint'.

The Roman Empire went bust round about now and the barbarians turned it into a bingo hall.



Uncial letter, 7th century

As the dust settled on the Roman Empire, *Litterae Unciales* (inch-high letters), were the chubby little heroes of the day. Belked off by scribes who skidded round corners and joined strokes to save time, they were now being written on parchment, "that stouffe that we wrythe vpon: and is made of beestis skynnes." ALL LETTERS WERE STILL IN CAPITALS.



But they got a lot smaller in the 6th century when the lowercase letter started popping up. As did the Vikings, the 8th century's very own lager louts who, despite destroying every monastery they could find, missed those responsible for the two masterpieces of Celtic illuminated writing - The Book of Kells and the Lindisfarne Gospels.

The latter was once stolen and found later, buried and minus its gold cover. Even in the Middle Ages, people nicked books. To try and stop this, scribes would often add a curse in the colophon as in this 9th century manuscript:

"Who'er this book to make his own doth plot, The fires of hell and brimstone be his lot."

And it wasn't until about 600 AD that words began to be separated. Uptillthen nobodysawanyreason to put space between them.



Carolingian letter, 8th century

Fed up with trying to decipher the cryptic handwriting of scribes from all over his empire, Charlemagne headhunted the top man from the Scriptorium at York and gave him the job of creating a single standard of handwriting - the first bit of corporate design ever.

Charged almost literally with rewriting history, Alcuin of York developed Carolingian letters - a clearly legible book hand, and the direct ancestor of our lowercase alphabet and most basic type styles of today.

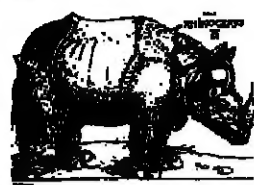


Geoffrey Tory from 'Champ Fleury' 1529

The Renaissance interest in geometry and ideal form pushed many to try

and redefine the proportions of the old Roman Capitals using the mutual proportions of the human body.

One such was Geoffrey Tory, one of the biggest men in French letters, no, hang on...



Albrecht Dürer relied on nothing more than a sketch and a description of a rhino for this woodcut which was a sell out and went through eight editions.

Unlike the rhino, which went through the ship's hold on its way to Pope Leo X and had to be forwarded to him, stuffed.



begins Urn, that at tea-time Jane brings, When we all love to hear how it hisses and sings.

From 'The Mother's Picture Alphabet' of 1862.



Typewriter, 1850s

'The Adventures of Tom Sawyer' was the first novel to be written on a typewriter in 1875. Mark Twain dismissed his Remington as a "new fangled thing."



Morris, 1890s

Better known to Yuppies for his wallpapers and textiles, the poet William Morris started the Kelmscott Press in 1891 to revive the beauty of typography that book production lost, in his opinion, somewhere in the 15th century.



Johnston's Railway Type, 1918

The first sans serif (letters without pointy bits), of the 20th century was Johnston's Railway Type designed for the London Underground in 1918.



Times New Roman, 1932

Without doubt the most influential authority on printing and typography this century, Stanley Morison is most publicly remembered for re-designing The Times. The October 3rd issue of 1932 was the first to feature his Times New Roman.



Michel Medium, 1960s

A zip through the last 50 years. Machines took over from men to pursue the goal of ever clearer letters, set ever more quickly.

Up to the turn of the century however, book print was put together by 'Pica Thumpers' - so called after a size of type.

Paid by the 'ennage' (or length of setting) they had a sneaky habit of slipping extra space into the line. It's easy to spot their work. Then along came the computer...



is for Epson's TLQ 4800. The last word in computer printing technology and the first 48 pin dot matrix in the world.

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(Those poor old Chinese, that's another 52 brush strokes they'll have to learn.)

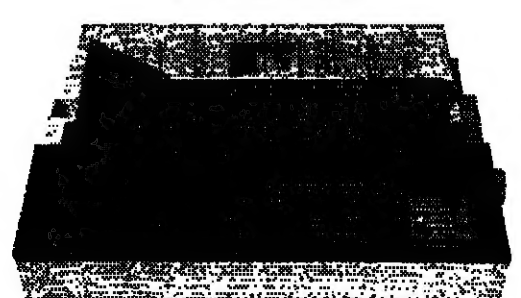
What this gives you is a machine with print quality like a laser (Total Letter Quality no less).

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If you want to find out what else this revolutionary new printer can do for you, tie a knot in your Quipu and remember to write to: Epson (UK) Ltd, FREEPOST, TK984, Brentford, Middlesex TW8 8BR. Or call up Prestel *280# or phone (0800) 289622 free of charge.

E is also the beginning of the end.

ET SIC FINIS



EPSON

UK NEWS

NEWS IN BRIEF

Storm costs escalate for insurance companies

The cost to insurance companies of the storms since the beginning of 1989 may already exceed the cost of all storms in the UK over the previous five years.

In the first instance the reason for the escalation in insured losses is the increased severity of storms and floods. Regardless of whether or not changes in the greenhouse effect explain recent storms insurers generally accept that European weather in the 1990's is becoming more volatile.

But for UK and European insurance companies the escalation in the cost of claims is explained more by changes in the pattern of insurance, particularly its density, than by greater incidence of severe weather.

Tunnel progress

Engineers digging the Channel tunnel last month completed 5.5km of the three tunnels, two rail and one service, which will stretch between Britain and France. This was the highest monthly total since digging started just over two years ago.

Fund managers score

Aggressive equity-oriented pension fund managers scored heavily in last year's performance league table. In a year when most stock markets around the world boomed, more cautious managers were left behind.

Offshore values rise

Offshore funds based in Jersey climbed in value by 36 per cent to £7.5bn in 1989, despite the loss of certain funds to Luxembourg and the adverse impact of changes in UK taxation on the mainland demand for Jersey multi-class "umbrella" funds.

According to the Jersey Fund Managers Association, which has more than 80 member companies, the number of funds increased from 162 to 165.

Storms hit crops

Storms which have lashed the Welsh coast have devastated the seaweed harvest, causing a shortage of laverbread - a Welsh breakfast delicacy, served fried with bacon.

Iveco Ford cuts production as recession bites

By Kevin Done, Motor Industry Correspondent

IVECO Ford Truck, the UK truck market leader last year, is cutting production at its UK assembly plant to a three-day week in response to the continuing steep recession in the UK truck market.

Iveco Ford, a joint venture between Iveco, the commercial vehicles subsidiary of Fiat of Italy, and Ford of the US - managed by Iveco - has been operating a four-day week since the beginning of the year after extending the Christmas/new year production break by eight days and sharply reducing output since last autumn.

Production at the company's assembly plant at Langley in the west of London has been reduced to 50 vehicles a day compared with the peak of 79 a day reached in the second half of 1988.

With production reduced to a three-day week - initially for four weeks from next Monday - output at Langley, which produces the Cargo truck range, will have fallen by 62 per cent from the levels reached in late 1988. Almost all of the 1,100 hourly-paid workers at Langley will be hit by the three-day week.

At the same time Leyland DAF is cutting the workforce at its Alton plant in Lancashire by 13 per cent to

650 with the loss of 100 jobs, as a result of the drop in output at its Leyland truck assembly plant.

The Leyland plant is currently operating a four-day week for nine weeks starting from mid-February, and the assembly plant workforce is also being reduced.

The cuts in the workforce at the Alton plant would have been much deeper, but Leyland DAF is planning to transfer production of van axles to the plant from Birmingham saving around 110 jobs. It is increasing van production in Birmingham thanks to strong export demand in continental European markets.

The UK truck market has gone into steep decline in the last five months. Sales for the whole of 1989 were the highest of the decade at 69,234, but in the final quarter demand was 20.2 per cent lower than a year earlier. Truck sales fell by 28.9 per cent in January to 4,579 from 6,442 a year ago.

Iveco Ford was ousted from overall leadership of the UK truck market (above 3.5 tonnes) in January by Leyland DAF, the UK subsidiary of DAF of the Netherlands. Its share was reduced to 31.5 per cent compared with Leyland DAF's 22.2 per cent.

Engineering union presses on with strike campaign

By Michael Smith, Labour Correspondent

ENGINEERING unions yesterday launched the second phase of their strike campaign for a shorter working hours on the eve of expected agreement for a 37-hour week at British Aerospace's plants at Preston and Chester.

The Confederation of Shipbuilding and Engineering Unions named 11 Lucas Industries plants as potential targets for strikes, and laid plans to add another 50 companies to their target list next week.

Expected votes today for deals at BAE's plants in Chester and Preston will coincide

with a meeting in Toulouse of the board of Airbus, the European aircraft consortium.

Aerospace, BAE's French partner in the consortium, has threatened to press BAE for compensation of £120m because of delays to the Airbus programme caused by the strikes.

Of the 11 Lucas plants named for possible action, four, at Wolverhampton, Burnley, Coventry and Huxton, are part of the aerospace arm. The others - at Gloucester, Pontypool, Cwmbran, Gillingham, Sudbury, Acton and Burnley - are automotive plants.

NEW LOCAL TAX THREATENS LONG TERM DAMAGE TO TORY PARTY

Meeting the country councillors who dared to rebel

THE West Oxfordshire Conservative Association's secretary, Mr Victor Burge, was trying his best yesterday to hold a steady course in the midst of gathering storms, writes Jimmy Burns in Witney, England.

Flanked by pictures of the Prime Minister and the Foreign Secretary Mr Douglas Hurd, who is the local MP, Mr Burge said: "Our membership is as strong as ever and our support is as strong as ever."

Mr Burge, who blamed part of the problem on the alleged overspending by the Labour-controlled county council, was doing nothing more nor less than what had been demanded of Tory agents throughout the country by party chairman Mr Kenneth Baker. "Go on the offensive over the poll tax."

And yet it was far from clear that the message was getting through much beyond Mr Burge's small cramped

offices in this town where 18 Tory district councillors resigned on Wednesday - partly in anger at the high poll tax bills.

Gerald, a 75-year-old retired farmer who did not want to be identified, remembered voting for Churchill and has voted Tory ever since. "We were told that the poll tax would turn out cheaper, but I think it's going to turn out dearer. If the reverse is the case there's much more explanation that needs to be done."

Bill, a retired motor mechanic, had also voted Tory as long as he could remember. But sitting in the local Tory Party club yesterday, his loyalties were under even more strain.

As a pensioner with no private income he thought he and his wife would be particularly hard hit by a poll tax which has been fixed at £412. "I think everything the Government

is doing is wrong at the moment - I will definitely be reconsidering my vote," said Bill.

But if there were stirrings of dissent within Tory ranks yesterday disgruntlement beyond the offices of the district council had not yet translated itself into widespread rebellion.

According to one local resident, "If you put a pig up and stick a blue rosette to it people will still vote for it," - so staunchly Tory has this constituency been.

Witney, a market town with developing services and tourist interests in the midst of the Cotswolds, remains a geographical reflection of Thatcherism.

Mr John Overton, a local antique dealer who counts among his clients many Tory voters with smart Oxfordshire cottages, predicted yesterday: "Although problems with the poll tax are making the going rougher I don't

think it's going to cost us the next election."

Mr Clive Sweetingham, a young local manager, said: "If we were to change now and vote Labour then there really would be an upheaval. Even with the poll tax this Government has given me a stability I know and can live with."

Mr Sweetingham was sharing a drink in the House of Windsor pub with Jill Titherington, a Labour voter who declared herself delighted that her Tory father, Arthur, was one of the local councillors who joined this week's rebellion. But even Ms Titherington's euphoria did not translate itself into a cry of imminent victory.

What no one doubted yesterday however was that Mr Burge has a major task on his hands in ensuring that political damage on the Tories is kept to a minimum in the run up to May's local elections.

Man in the Tory corner comes out fighting

Michael Cassell profiles the minister entrusted with selling the poll tax to the electorate

MR DAVID HUNT, the Conservative local government minister charged with winning the poll tax propaganda battle, wears his Solidarity badge with evident pleasure.

Just back from a visit to Poland, where his advice on the machinery of grassroots democracy was eagerly devoured, he could be forgiven for expecting a touch more enthusiasm and solidarity at home.

Up well before dawn yesterday to return from northern England and the Tory government's latest joint initiative, one of Westminster's newest and most enthusiastic ministers arrived at the Department of the Environment (DoE) in London to hear details of the latest set-back in an increasingly fraught campaign to win the poll tax by May.

The overnight resignation of 18 Conservative councillors in West Oxfordshire will hardly ease the task for a man seen by many of his colleagues to have endured years of hard slog in the whip's office, only to be rewarded by drawing the shortest ministerial straw of them all.

Mr Hunt, however, is a former national debating champion and a good artist. Raised on the streets of

Liverpool, he might appear an unlikely fighter but his combative skills have been showing through at the despatch box.

During the last, critical Commons debate on the poll tax in January, he put on a bravura performance which impressed both sides and which proved to be worth a few badly-needed Tory votes.

It was a high-spot for the man who entered the Commons to represent the north-west constituency of the Wirral in 1976, having previously forfeited his selection to fight Plymouth Drake by mounting an attack on Enoch Powell's opposition to Ugandan Asians entering the country.

The Wirral victory gave Mr Hunt the biggest Tory majority in the country, whereas the Plymouth seat which spurred him was held by just 22 votes. He grins reflectively and adds: "The sun shines on the right-tous".

He joined the whip's office in 1981 and became a junior energy minister half way through the miners' strike, daily appearing on television screens to deny the claims by Arthur Scargill, the leader of the National Union of Mineworkers, that coal stocks were running out.

He was appointed deputy chief whip in 1987, moving over



David Hunt: relishes challenge

has held since last summer as a challenge and not as a poisoned chalice.

Mr Hunt fails to flinch as the shells explode around him; he paints a picture of ill-informed press speculation and of frantic political manoeuvring at local level while vested interests attempt to fully exploit the implementation of a new tax.

The figures coming in to the DoE, he suggests with commendable sang froid, indicate that as the budget-fixing deadline for district and metropolitan councils approaches, common sense is beginning to prevail.

Most high-spending councils, he insists, remain Labour controlled and most people will soon realise that they vote Labour at personal cost.

He is unapologetic in repeating the government's case for the tax itself and for the scale of expenditure allocated for local authority spending next year.

Council spending, he stresses, has risen by 10 per cent in real terms over the last five years while central government expenditure has virtually remained at a standstill.

He rejects the notion that the government could have avoided its current difficulties by making a more generous financial settlement to the authorities: "I suppose we

could have provided more than an 8.5 per cent in external finance and raised the standard spending assessments by more than eleven per cent but that would not have been fiscally responsible and would have created other problems for the economy."

As for the prospect of charge-capping, irrespective of the political colour of extravagant authorities, he adds: "I am the local government minister."

"I do not have regard to the politics of individual councils when it comes to capping. We have made it clear we will whatever is necessary."

He takes a ritual swipe at Labour's "twin tax torture" alternative, which he says will mean an extra 55,000 staff nationwide and a local Chancellor of the Exchequer in every town hall.

Two weeks ago in his Wirral constituency, there was a council by-election, in which the poll tax was the main issue. The Tories' share of the vote, he stresses, actually went up.

"When the facts are before them, people will see the community charge as a more sensible and fairer system. In four weeks' time, domestic rates are gone for good and I say good riddance." His view, it seems, is not yet universally shared.

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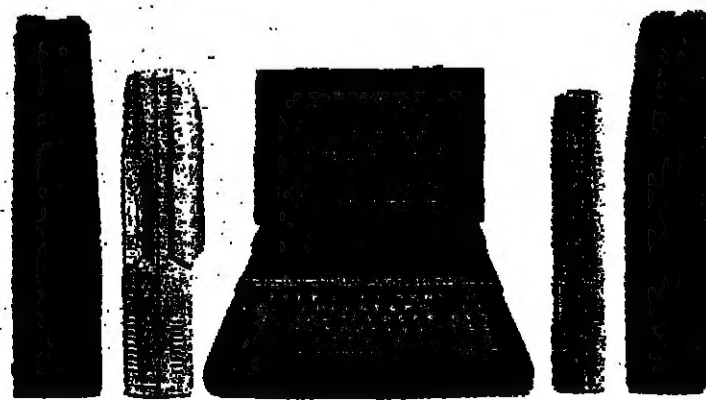
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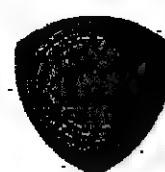
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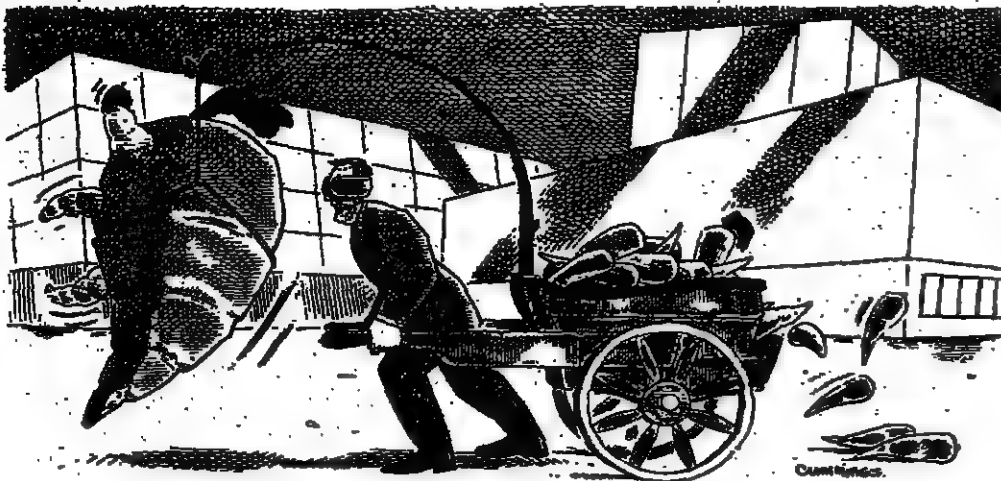
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MANAGEMENT

Malcolm Wheatley and David Waller consider the implications of accounting systems that no longer reflect corporate economic reality

When the Big Order is too big a bite

By Malcolm Wheatley



Periodically, a madman seizes companies. It descends without warning upon its helpless victims, who are without either cure or palliative. They can only wait for it to go away, and then soldier on gamely until the next attack of this dreadful and sometimes fatal ailment. The name of this corporate insanity? The Large Order Syndrome.

Company A is a typical victim. It is a stockist of non-ferrous fasteners and consumables for the engineering industry, occupying a very profitable market niche in supplying those small quantities of highly specialised bits and pieces that no one else seems to stock.

Its products typically represent only a fraction of the cost of the final item in which they are ultimately destined, and their customers are usually desperate for them - so margins are high. Clearly, a nice business.

Things have started to go wrong, though. The company has recently been winning quite a few large orders. The margins are of course a lot lower, but on the other hand the order quantities are vastly greater: typically hundreds where usually only dozens would be sold.

Good news, surely, it might be thought. But no, not in this case. At least.

The trouble is that orders of this quantity immediately exhaust the stock. The entire stock of an item goes all at once, at a much lower margin than usual, leaving the shelves bare when the bread-and-butter higher-margin customers come along with their orders.

Company A's only option is to try to make up the difference by air-freighted imports - or rushed manufacturing orders - to get the stock replenished somehow.

The problem is that these larger orders are far too erratic to be forecasted and so be treated as additions to the normal order-book; they simply represent an opportunity for the firm to shoot itself in the foot - an opportunity that it takes, time after time.

Adding insult to injury, the company's commission system ensures that the salesman who wins the order gets an extra bonus for pulling the trigger.

Company B is another typical victim. A manufacturer of electrical components, it turns over about £30m a year making a variety of fairly standard products in medium-sized pro-

duction runs. Its management, too, pursues the "lure of the large order".

However, when it catches one, things rapidly start to go wrong. The order has usually been taken on a tight delivery, and is at lower than usual margins. It can rarely be fitted in with the normal mix of work, and so requires lots of overtime. This invariably reduces margins even further.

But the extra costs don't stop with just overtime payments. For when an order like this comes along, management invariably takes its eye off the ball, focusing it on this one order to the exclusion of all else.

The endeavours of the whole management team are concentrated upon satisfying a one-off customer, who is almost certainly opportunistically shopping around anyway. Dozens of orders for bread-and-butter customers become overdue; delivery times lengthen; important decisions get delayed and output suffers.

All in all, a far from satisfactory state of affairs. But the madness eventually passes. The end of the order is reached, and production starts to return to normal.

But first there are a few angry customers to soothe and perhaps a small price discount to keep a few of them

from going elsewhere. And of course there's that unexpected dip in the profits to explain that good job we had that large order, then, they say...

So why do companies act this way? First, of course, there's obviously a fairly clear failure of strategy. If you're in the business of making small to medium-sized orders, it's an obvious fallacy to think that you can bite off substantial lumps of extra volume without the occasional hiccup.

But the problem is more insidious than simply a failure to think through the issues: the strategic guidelines that are used to review these issues may themselves be flawed.

Companies seem to trip over two distinct problem areas. The first of these is the way that companies' information systems report the costs of large orders. It is now fairly widely accepted that conventional cost accounting distorts management's view of business through unrepresentative overhead allocation and inappropriate product costing.

This is because the traditional approach usually absorbs overhead costs across products and orders solely on the basis of the direct labour involved in their manufacture.

And as direct labour as a proportion of total manufacturing cost continues to fall, this

leads to more and more distortion and misrepresentation of the impact of particular products on total overhead costs.

Accountancy academics such as Harvard Business School's Robert Kaplan are spearheading the use of the concept of "cost drivers" as an alternative to this. The idea is to identify which particular activities actually build up to a company's overhead cost in the first place.

These can then be loaded onto individual products on the basis of the product characteristics - or "drivers" - which initiate these activities.

An example of the approach is its treatment of materials-handling costs - which includes the cost of production planning, purchasing, after-sales spare parts and warehousing as well as the more traditional internal works transport costs.

What actually drives these activities is the actual number of parts that the company is handling.

So if a company treats "the number of parts in each product" as a cost driver, it develops a mechanism for loading materials-handling overhead costs on to individual products in proportion to the extent to which they contribute to it.

In a sense, the approach is simply a mechanism for mak-

ing what were previously regarded as fixed costs into variable ones.

Such an approach clearly offers one way of looking at the large order problem; management simply need to identify the cost drivers that reflect the disruption that large orders really incur.

But companies need also to recognise that these cost drivers will almost certainly be multiple ones; it is too simplistic to expect a single cost-driver to reflect fully the organisational chaos and opportunity costs that large orders invariably entail.

Although the exercise may be a complex one, the effort put into identifying these drivers should pay off handsomely.

For the next time that the siren's song of the large order is heard, management will be able to estimate its effect on a computer spreadsheet, comparing the price that is on offer with the real costs that will be incurred if the order is taken.

The second problem area is more fundamental. For should small or medium-sized orders actually chase after large orders in the first place? Because even if the costs are acceptable, the risks might not be. The larger an order, the greater its impact on the business should anything go wrong.

And "going wrong" can be very broadly defined. An unusually large gap between orders, a technical problem, or (perhaps the toughest) an error in the costing; all these problems - and their associated risks - are magnified out of all proportion in the case of large orders.

A steady stream of small orders is invariably both simpler and safer. It can also be far more profitable, especially when a company is geared up for it and positions itself appropriately for this market niche.

But this perhaps points to the real problem: management's ego. For there is a whole "bigger is better" ethos that requires overturning if companies are deliberately to turn away large orders - or at least to insist on a price premium for them that fully reflects the disruption that the orders cause.

And for the managements currently craving them with all the fervour of an addict in search of a fix, that may well prove harder to swallow than the orders themselves.

Malcolm Wheatley is a management consultant with Price Waterhouse in Bristol.

Costs in their proper place

The peanut butter approach to accounting is not a technique widely familiar to the UK's financial executives. And yet, according to Professor Robert Kaplan of Harvard University, if businesses do not become aware of the dangers of this strangely named type of accounting, they risk making the wrong decisions and losing out to the competition.

Kaplan is the co-author of a seminal work on management accounting, *Relevance Lost*, is surprisingly readable and makes a compelling case that conventional accounting techniques are ill-equipped to deal with modern manufacturing.

Kaplan pointed out, both in the book and in many articles before and after its 1987 publication, that the modern factory environment was different from its equivalent only a decade ago. Automation had replaced labour in the move to so-called world-class manufacturing, CAD-CAM and just-in-time production. But the way of accounting for a manufacturing business had not moved on in a century.

Thus managers made important decisions about pricing and product mix with reference to figures which bore no resemblance to the true economics of making a batch of widgets or a custom-built motor. Costs were apportioned to the products on the traditional basis of labour hours - an inappropriate approach given the automated environment, and, Kaplan argued, equivalent to a random spreading of costs across the portfolio of products - the peanut-butter approach.

In the last chapter of his book, Kaplan and his co-author offered some solutions. Management should pay more attention to non-financial criteria when making their decisions, they argued. And they should scrutinise the precise make-up of the costs involved in opting to manufacture one product rather than another, abandoning the traditional accountant's distinctions between fixed costs and variable costs, between direct and indirect costs.

Kaplan was one of the early exponents of so-called activity-based costing (ABC). Under this approach, management strives to spot "cost-drivers", is the

total cost was driven by two variables: the number of special components required to customise a standard motor (irrespective of the volume of each type of special component), and the number of orders.

The philosophy of ABC proved elusive, especially to the consultancy firms alert to a good marketing opportunity. But although most of the big accountancy firms have in recent years taken on squads of ABC consultants, it has always been very difficult to tease out any example of ABC being used in practice. The argument against identifying clients is usually that they are doing so well out of ABC that competitors should not be allowed to find out.

Vulnerable to competition

Kaplan himself obligingly provided some examples early this year at a seminar given at the London offices of KPMG Peat Marwick McLintock, a partner in which he is a part-time consultant.

Siemens Electric Motor Works (SEM) was in danger of falling victim to the peanut-butter problem, Kaplan explained. The difficulties arose in the early 1980s when the West German company felt itself vulnerable to an influx of competition from East Germany, where labour costs were cheaper. Siemens' response was to invest in new manufacturing technology, with the aim of concentrating on making customised motors rather than the standard motors which could be made more cheaply in the East.

The change in business direction led to a surge in the number of orders, and a dramatic reduction in the number of motors supplied with each order. But the accounting system had not been changed to reflect the new business reality.

"The costs of supporting the order - the overheads - were smeared indiscriminately across the whole spectrum of cost centres," Kaplan recalls. "As a result, it was impossible for the company to tell which orders were profitable, and which were not."

The company investigated the way in which the overheads, amounting to 35 per cent of total manufacturing costs, were built up. It found that the costs of shipping, handling and processing orders did not vary with the number of orders produced. But, EM discovered, some 7 per cent of

the total cost was driven by two variables: the number of special components required to customise a standard motor (irrespective of the volume of each type of special component), and the number of orders.

The accounting system was redesigned so that the amount of overhead allocated to each product was directly tied to both the number of motors and the number of special parts going into each motor. Costing thus became sensitive to the degree of customisation and EMW was able to take sensible decisions about which order to accept. It became much more selective, accepting only DM450m of orders out of DM1bn worth placed during 1987.

Kaplan furnished two other examples. One was John Deere Component Works, part of the US farm equipment manufacturer, which found its traditional costing systems inadequate to cope with updated its factories in response to competitive pressures.

The company knew the cost of making its products in aggregate, but under the old accounting system was unable to work out the costs of making individual products, thus making it difficult to make sensible pricing decisions. Moreover, the company changed its system so that only 59 per cent of overheads were allocated on the basis of volume, against 100 per cent before the review. The new pricing system was much more accurate, reflecting the 41 per cent of costs which were driven by variables other than volume, like set-up hours, direct labour support and materials handling.

The second was that of Kantal, a Swedish heating wire company. The cost review enabled the company to "disaggregate" its overheads, showing management that it was in fact losing money from its big, fast customers, when it thought it had been making money. As a result, the company was able to negotiate selective price increases in the case of some product lines, and withdrew altogether from supplying others.

Relevance lost: the decline and fall of management accounting, by H Thomas Johnson and Robert S Kaplan, Harvard Business School Press.

David Waller

TECHNOLOGY

"EVERY 45 minutes as much energy strikes the earth in the form of solar radiation as is used in an entire year by all consumers world-wide."

That sounds like the kind of fascinating-but-useless information you might read in the "Did you know?" column of a newspaper short of news. In fact, it is taken from material published by Israel's Weizmann Institute, a serious and renowned scientific establishment. Far from being a throwaway line, it is the starting point for one of the world's leading solar energy research programmes.

The Weizmann Institute, in Rehovot, a little south of Tel Aviv, has had a solar panel programme for years. But a combination of a big new experimental facility and mounting world-wide concern over the environmental dangers of fossil fuel consumption have given greater depth and urgency to its work.

Professor Israel Dostrovsky, head of the Institute's Energy Centre, believes his team is making significant progress. He cautions against expectations of swift leaps to large-scale, economic solar power generation units. Yet the experiments going on in the 15-storey solar tower, opened last year, are a long way from the roof-top water-heating panels many laymen associate with solar energy.

There are two main thrusts to the solar work over which Dostrovsky presides. One is to improve the hitherto disappointing efficiency of converting solar energy into electricity. The second is to develop a way of converting it into chemical forms of energy.

Beaming in on horizons beyond the roof-tops

Hugh Carnegie reports on the latest Israeli advances in turning sunlight into energy

Both address the inherent problems of sunlight: how to store it for use when it is not shining and how to transport it to places where it does not shine much at any time.

The third - and most ambitious - attempt is to convert solar light into laser light for creating heat energy, such as photochemistry, and for space applications, which include communication and power transmission between satellites.

These projects are housed in four experimental stations stacked above each other in the new tower, facing a field of 64 computer-controlled mirrors which provide concentrated solar light up to 3,000 kw in strength. The new facilities greatly extend the capability provided by the older seven-

metre-diameter solar furnace, which produces 20 kw of radiation.

Two of the four new stations are devoted to electricity generation. One is attempting to refine the already established, but not too efficient, use of solar-heated steam turbines. The second will test the feasibility of driving a gas turbine by solar heat instead of petroleum fuel.

There is a deceptively Heath Robinson look to the gas turbine equipment. A one-metre-square mirror concentrates the beam from the mirror field below into a heat box housing 80 ceramic pipes through which the compressed air will run. A tangle of pipes leads to an old helicopter gas turbine, which is in turn coupled to a 250 kw generator.

"The trick is not the turbine," says Dostrovsky. "The trick is to be able to heat the air to high temperatures."

While that experiment is in its early stages, work is much further advanced on producing storable, transportable chemical energy from the sun. "All fossil fuels are produced by nature storing (the sun's) energy in a chemical form. But can we do it not over millions of years but in seconds?" The professor doesn't hesitate.

"The answer is that we can." The ideal material to produce would be hydrogen, but Dostrovsky says the very high temperatures required - more than 2,000 deg C - to make hydrogen from water and sunlight make the process very difficult.

Instead the institute is concentrating on a process whereby synthesis gas - a



The 15-storey solar tower opened last year at the Weizmann Institute, near Tel Aviv. The tower faces a field of 64 computer-controlled mirrors which provide concentrated solar light up to 3,000 kw in strength

mixture of hydrogen and carbon monoxide - is made by combining methane and carbon dioxide using solar energy.

"It turns out you can make such a mix at much lower temperatures - about 1,000 deg C - using existing technology," he says.

The key to the process is perfecting the reactor in which the synthesis gas is produced. Once it has been made, it can be stored and transported easily. It can then be burnt to extract heat and the original methane and CO₂ can be reclaimed for starting the process over again.

The institute has achieved results on a scale of 10 kw. It is about to start tests at a level of 400 kw in the new tower.

This is still a long way short of proving large-scale feasibility or commercial viability.

But the solar energy team hopes that if it can achieve successful results from the 400 kw tests, governments and utilities may take up and extend the work.

The third focus, as Prof illustrates by gesturing outside at "all that green stuff," springs from the possibility of harnessing and improving efficiency the photochemical process. The outcome here depends on being able to turn sunlight into laser light, which already has proven industrial photochemical applications but is expensive to produce by other means. To do so requires converting the broad spectrum of sunlight into a concentrated monochromatic laser beam.

Without giving away exactly how it is done, the institute says it has achieved the conversion producing continuous laser power on the scale of a few hundred watts. "If we can scale it up and make a multi-kilowatt model, then we would have a breakthrough," Dostrovsky says.

The professor stresses the long-term goals of the Weizmann solar programmes and the fact that the institute is not equipped to test economic-scale models. But he says its work is matched only by a small number of projects elsewhere, notably in the US and West Germany.

As he sees it, the problems of tapping solar energy as a replacement for diminishing and environmentally damaging fossil fuels are not technological.

"The reason the sun is so little used today is the lack of work done on it. It has been almost zero."

Tunnel machine puts seal on fissured chalk

Imagine having a machine 260 metres long, making its way through a subterranean version of the White Cliffs of Dover, only to find it hampered by a serious change of conditions.

This was the problem faced by Transmanche Link (TML), the contractor building the Channel Tunnel. TML found the tunnels probing out towards France had entered a zone of wet, fissured chalk, after boring through homogeneous dry chalk.

Corrosive salt water was dripping on to the boring machine's electronic controls and steel body, and on to the conveyor belt delivering material for the concrete lining and taking away spoil. The machine, 260 m long in all, is described by Colin Kirkland, technical director of Eurotunnel, as "a process plant for the creation of the tunnel."

Kirkland says the machine ran into chalk that was full of tiny fissures. This caused the chalk between the cutter and the tunnel-lining equipment to fall out.

As the concrete lining could not be applied satisfactorily to the crumbling wall, tunnelling had to stop for two weeks while the machine was modified. The problem was to seal the chalk while holding the walls in place.

The modification, carried out by TML with the machine's maker, Markham, of Chesterfield, involved erecting a plat-

form between the boring machine and the lining equipment. Engineers stand on the platform to inject liquid cement grout into the fissured chalk to seal it. To assist them, there is equipment for mixing and pumping the cement.

A "trailing shield" of thin steel hood, was erected to keep the loose chalk in place until the grout had been injected. Grouting is not new, but it was previously applied 100 m behind the lining process. Because the designers of the machine had not anticipated wet, fissured chalk, they had thought there was no need to apply the grout immediately after the chalk had been exposed by the cutter.

The modifications have doubled the boring rate from England towards France. More than 4 km were bored by the British tunnellers in the six weeks from January 8. This compares with just 2 km in the six weeks to November 5.

The much wetter and more fractured French side is being worked by machines from Robbins, of the US, and Mitsubishi and Kawasaki, of Japan. These are designed like "boring submarines" to cope with the virtual monsoon conditions, says Kirkland.

About 40 per cent of the three tunnels, one service and two rail, has been completed. The service tunnel is expected to be finished by December.

Lynton McLain

Peat bogs clear the air near Ireland's sacred mountain

There was a time when obnoxious odours emitted from factories were tolerated as part of the price of progress. But not any more.

Nasty smells, as much as dirty water or belching smokestacks, are now recognised as an environmental enemy. When BP built a factory in the west of Ireland, producing feed for the country's fast expanding farming industry, the company had to tackle a smelly problem. The manufacture of fish feed produces an exceptionally pungent, unpleasant odour.

The BP factory is in an area of exceptional tourist interest. The plant is perched on the edge of Clew Bay, in County Mayo. Croagh Patrick, Ireland's sacred mountain, is close by. The town of Westport, a favourite tourist destination, is

only a mile away. Westport wanted the new industry but it certainly did not want a permanently fishy smell.

The answer to the problem was found nearby, in Ireland's peat bogs.

BP has installed a bed of peat and heather, the size of a football pitch, at the back of its factory. Odours are blown through the peat bed. Micro-organisms within it then go to work, eating away at the fishy extract. The result is clean air, unoffensive to the nostrils.

Bord na Mona, the state-owned Irish peat company, has perfected this peat filtration system. As well as the installation at BP, it also has a peat bed operating at a liquid waste treatment plant in Cork.

"The idea of filtering air through compost or old rubbish is not new,"

says Richard Berner of Bord na Mona's development division. "But the beauty of this system is that the peat and heather mixture does not bed down or decay. It just keeps going and has an almost infinite life span."

Both Finland and the Soviet Union have developed similar peat filtration systems. But Bord na Mona says that Ireland has an advantage in that it has large supplies of precious peat fibre, a vital ingredient in the mix of the peat bed. "The fibre is present only in certain peat bogs," says Berner.

Bord na Mona produces more than 5m tonnes of milled peat each year and it has developed various processes for separating fibres from peat.

The fibre is then mixed with heather to form the filtration bed.

"The mix must be not too light because the bugs which are already present in the fibres will not work efficiently. On the other hand, if it is too heavy the air and smells cannot penetrate and the filtration process breaks down," says Berner.

BP, the world's largest manufacturer of feed for fish farming, is impressed with the process. Its Westport plant is capable of producing 30,000 tons of fish food each year. The gases from the manufacturing process are fed through large dust filters and then into a humidifying tower. Fans blow the moistened air into the peat bed.

"The filtration bed handles everything we throw at it," says Sean Murphy, general manager at the Westport plant.

The cost of the peat bed and its associated filtration system is

about £575,000 (£700,000) out of the plant's total cost of £25m.

"Once the system is in place there should be no more capital investment," says Murphy. Bord na Mona feels the peat filtration system is superior to other processes for "scrubbing" or cleaning air from industrial processing. Most other systems use chemicals, which in turn cause problems of liquid discharge and polluting effluents.

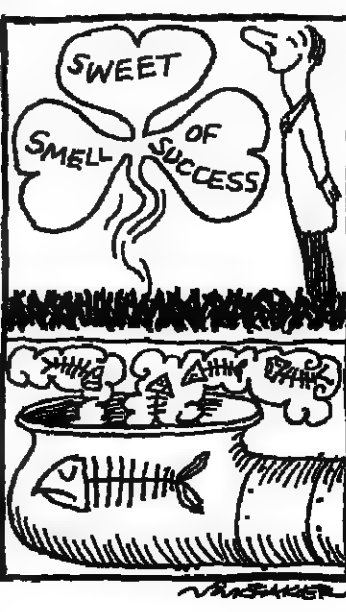
Peat filtration can be applied to various processes, from meat plants to breweries, from sewage works to the production of PVC foil. Bord na Mona has built a mobile testing unit so that manufacturers can assess the size of peat bed needed for their operation.

It is also developing other applications for its peat filtration beds. One system, for use with septic

tanks, utilises a bed of peat seeded with fungus. Effluent passes through the bed and emerges clean. Another development is a peat and heather cartridge or bale which can be fitted into air conditioning systems in hotels or other buildings. It is hoped that the bales will be capable of eliminating smells without having recourse to chemicals.

But all these systems are delicate and must not be abused. If certain chemicals are suddenly washed through the system, or great volumes of air pumped through it, then the organisms that do the essential work of eating the smells go into shock. The result is that the bed dies - and the obnoxious odours return.

Kieran Cooke



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Peer Gynt

OLIVIER THEATRE

The business of bringing this fine dramatic poem to life on stage is an uphill struggle reminiscent of Peer's own Herculean sprint through the Nordic woods: there are times when Ibsen's descriptive loading hangs around the neck of the intrepid director almost as heavily and truculently as Peer's protesting mother over the shoulders of her son.

In Declan Donnellan, the National has found a director who keeps up with Ibsen's imaginative stride so easily as to be in danger of overreaching it. His partnership with designer Nick Ormerod, his co-founder of Cheek by Jowl, is characterised by precisely the sort of fantastic exuberance that Ibsen's epic demands, the vivid one accepts its author's own insistence that it is at root a fantasy rather than a satire. But by the end the sheer relentless energy Donnellan brings to his company and the play begins to weigh heavily on the concentration.

The casting of two separate Peers - David Morrissey as the excitable young Northerner of the first three acts and Stephen Moore as his older, smoother, more sophisticated self - makes no bones about the discrete nature of a play which follows its hero helter-skelter through the mind and its many mountains. It is a logical device, which pays off in the final scenes of reckoning and recognition, even though

Moore's bearded returnee intimates origins in home counties car salesmanship rather than Northern industry.

Ormerod's first-act design is dominated by a large, low wooden hut, flat enough for Peer's misanthropic gaze to be directed at the distant, jagged, which rolls and rotates to provide mountainsides and gorges, opening out in the troll scene to furnish an emerald kingdom where, in a reference to *The Wizard of Oz*, bespectacled troll hordes pursue their contrary reality with a clamour of pigish voices and a winking of pigish behinds.

The second act settings become ever larger and more exotic, with a miniature, illuminated merchant ship carrying Sir Peer's misanthropic gaze, bejewelled boudoirs in desert pavilions and a huge, chipped model of the Sphinx to mark Peer's arrival, all Attenborough earnestness in safari shorts and solar top, in Egypt. Peer's arrival, all Attenborough earnestness in safari shorts and solar top, in Egypt.

The casting of two separate Peers - David Morrissey as the excitable young Northerner of the first three acts and Stephen Moore as his older, smoother, more sophisticated self - makes no bones about the discrete nature of a play which follows its hero helter-skelter through the mind and its many mountains. It is a logical device, which pays off in the final scenes of reckoning and recognition, even though

fugitive bride - appear in bridal tops and troll bottoms, a travesty of Peer's old mother capering with the best of them.

In solving a logistical problem, the production - helped by Kenneth McElish's intelligent, witty translation - makes cogent points about the immense cultural complexity of fantasy, arguably the real onion of the play. Peer's lies provide one layer, and his science another. The troll scenes, for instance, begin as a camp joke at the expense of Alison Peabody's portly princess, but the laughs are ultimately on Peer himself as he is prodded and poked by vengeful trolls, to the undisguised glee of Philip Voss's troll then supremely reasonable troll king.

On quite a different level, this fantasy is part of a received mythology: a means of expression, but also a form of self-protection most clearly evidenced in the touching death scene of Peer's mother (a diminutive, doughty Mona Hammond), when his evocation of her reception at heaven's gate provides a rite of passage which, like any rite of passage, is designed to conceal and romanticise the last, painful paroxysms of life. It is the same basic mythology that turns up, with butterfly net and cloven foot, at the end of Peer's life, hunting for his soul but still amenable to being sent off on a wild goose chase



Stephen Moore

to the Cape. Donnellan undeniably demands and gets a tremendous, dangerous piece of ensemble work from an unlikely strong cast, with details like the insolent smoking of

Jeremy Swift's troll child, bastard offspring of Peer's imagination, bringing individual performances into jewel-like relief. But these diversions leave the dramatic fragmentation of the later acts unresolved,

reinforcing the suspicion that the parts of this archetypal fable are ultimately more successful than the whole.

Claire Armitstead

Schnittke

BARBICAN HALL

The Barbican-Wigmore Schnittke series, among the most valuable of its kind in recent years, continued last night with the first of two concerts by the Moscow Virtuosi under their founder, Yuri Bashmet. The fabulous executive standards achieved by the group in the same hall last year were here maintained - and, since the peculiar fascination of the First Sonata for Violin and Chamber Orchestra (1988), the Schnittke offering of the evening, depends on the composer's attitude at once quizzical and expert to string sonority, Bashmet's superb string ensemble imbued the experience with a quite special intensity.

The Sonata, an expanded orchestration (harpsichord and string orchestra in place of piano) of the 1983 First Violin Sonata, speaks of biting, witty,

rather dark things in a voice that one immediately recognises to be the composer's at its most genuine.

Set free from the period in Schnittke's career which exposure to modern Western music was new and overwhelming - but experiments with styles and techniques recently discovered still had of urgent necessity to be rendered "palatable". It comes from the period in Schnittke's career which exposure to modern Western music was new and overwhelming - but experiments with styles and techniques recently discovered still had of urgent necessity to be rendered "palatable".

The Sonata, an expanded orchestration (harpsichord and string orchestra in place of piano) of the 1983 First Violin Sonata, speaks of biting, witty,

harpsichord "continuo" deftly suggestive of baroque practice. But a deep vein of melancholy underlies the invention: in this, as in much else in the work, the influence of Shostakovich is wholly creative.

The soloist, Oleg Kagan, gave a superlative display of virtuosity, and keen dramatic insight besides. A word only - because last year I praised it highly - for the Moscow Soloists' account of Schoenberg's *Verklärte Nacht*, incomparably wide in textural and dynamic range; and (because it was disappointingly lumpy, slow, and "old-fashioned," for all the finesse of Bashmet's viola playing) for their Bach Sixth Brandenburg Concerto.

Max Loppert

Gaudier Ensemble

WIGMORE HALL

With players drawn predominantly from the first desks of the English Chamber Orchestra and the Chamber Orchestra of Europe, the Gaudier Ensemble has an excellent pedigree. The group is not new; it gave its first performance in 1986, made its London debut at the Wigmore Hall last year, and is the resident ensemble at Kettle's Yard in Cambridge, hence the name, for the museum at Kettle's Yard is distinguished by its substantial collection of the sculptures of Gaudier-Brzeska. Why, though, we have not already heard much more of the Gaudier Ensemble is perfectly mysterious, for Wednesday night's concert demonstrated that it belongs in the first rank of chamber groups. Nothing about the playing is predictable or routinely streamlined,

and the presence of active, searching musical minds is always evident. Set free from the interpretative shackles of orchestral playing these instrumentalists clearly relish the space to express their own personalities. There is no attempt to create a bland homogeneous sound, each line is distinct, rhythmically characterised, both Beethoven's Op.20 Septet and Brahms's Clarinet Quintet textures came up burnished anew; inner parts acquired their own definition. It is a considerable achievement in itself to make a listener hang on to every phrase of the Septet; even the Adagio seemed more purposeful than ever before, while the minuet, the theme and variations and the scherzo, were each in turn transformed into minor miracles of articulation,

in which the violin of Gérard Korstan took the leading role. If the Brahms seemed marginally less wonderful it was only because the work itself admits many more shades of nuance, and the Gaudier did not construe absolutely everything with such comprehensive understanding. It was a robust view, which left little room for autumnal dewiness; winners were allowed to show, and the passion which drove the work's climaxes was uncompromising. Each modulation acquired its own tang, each gradation of tempo its place in a carefully plotted scheme. The Gaudier manages to encourage the maximum of individuality within a scrupulously exact framework; its music-making is of a very high order indeed.

Andrew Clements

Yeoh Ean Mei

MURCELL ROOM

Just over seven years ago, this Malaysian-born pianist made a great impression in the annual Park Lane Group showcase for young artists. On Wednesday she displayed the same clean, unfussy musical intelligence and the same confident rhythmic grip, in a wider range of music. (Not, in fact, quite the music originally advertised: I thought Kabelevsky's Third Sonata a disappointing substitute for Prokofiev's Sixth, and on the evidence she was unwise to delete one of her Fauré nocturnes in favour of Mozart's A minor Rondo.) It was a satisfying recital, up to a point - but one had expected more developed authority by now.

"Authority," what's that? Well, her Haydn was eagerly committed, neither cut-glass nor feebly modern, she searched into the Andante Variations to fine effect, but then let the C major Fantasy

run away at a speed where her right hand only just stayed on track. The first piece in Schumann's *Kreisleriana* would have caused a similar anxiety, had her left hand not supplied a protective (and unwanted) cover.

By and large, of all the pieces Schumann wrote for his wife to play, *Kreisleriana* was the cruelest for small hands (Clara boasted a wide stretch), and sometimes the effort it required from Yeoh Ean Mei to encompass all the notes was a distraction.

Her Mozart Rondo had good, stern ideas, not yet forged into a coherent sequence. She hasn't learned to give full dramatic value to transitions, as became clear in her two Fauré nocturnes and in *Arioso*. Some way into a new musical passage, again and again, one realised that she had the true measure of its character, but it hadn't been signalled: no warning finger upraised, no

significant breath taken, no marked change of colour. She was too modestly self-effacing to compel our attention to fresh developments, though she did justice to them when they arrived.

In short, as a performer she needs to take the bit more firmly between her teeth, in order to cut a sharper dramatic profile. She has the necessary resources, and in generous measure. Her bright, unstinting affection made the Kabelevsky sonata gleam, though both her Schumann and her Fauré would have been enhanced by more teasing play with rhythms (and the latter's Fourth Nocturne deserved a more ecstatic central climax). Yeoh Ean Mei's penetrating discloses is a sovereign virtue, she must learn to set it off to maximum advantage.

David Murray

Steve Lacy Sextet

QUEEN ELIZABETH HALL

Quintet. Pianist Bobby Few was out for the London performance nursing an injured hand which might explain why Lacy's band, on the first visit in a long time, sounded somewhat exposed. Playing a long set - nearly two hours - the sextet, which left little room for autumnal dewiness; winners were allowed to show, and the passion which drove the work's climaxes was uncompromising. Each modulation acquired its own tang, each gradation of tempo its place in a carefully plotted scheme. The Gaudier manages to encourage the maximum of individuality within a scrupulously exact framework; its music-making is of a very high order indeed.

Judging from the build up to Lacy's UK tour, one could be forgiven for thinking that the sextet is too unruly an instrument to contemplate in the context of modern jazz. But Lacy, who started out playing Dixieland before making the jump to bebop in the late 1950s, has it taped. Nurtured by Cecil Taylor, the New Yorker's playing is characterised by

rounded and fluid improvisation which comes in short controlled runs.

It is said that this cagey style with the soprano sax inspired Coltrane to take it up. But while Lacy's own inspiration comes from a devotion to the music of Thelonious Monk, his music has a tougher edge to it than even Monk or Trane.

Working without the piano, however, left tenor saxophonist Steve Potts, bassist Jean Jacques Avenel, drummer John Betch and vocalist Irene Asch, much to do. Great solo from Potts, moved along by a powerful and clattering rhythm section, filled out perfectly and Lacy need not have looked quite so uncomfortable. Vocals in modern jazz, however, are a matter of personal

taste and while Asch is one thing, lyrics like "I am and you are and so is that" are quite another.

Much better to hear Lacy's soprano sax returning to Dixieland roots, in bebop style, with clacking rimshot accompaniment and Avenel's thunderous double bass.

The Pointy Birds provide interesting support but the humour in the trio's improvised versions of Jackson Five hits and operatic arias seemed lost on the QEH and prompted much sighing.

The Steve Lacy Sextet plays Edinburgh, Queens Hall (tonight) and Leicester Phoenix (tomorrow).

Garry Booth

Mary Maginn

THE DRILL HALL

You do not expect formal beauty in staged themes from a Northern Ireland Catholic woman's life, from her 1913 baptism to her 1986 deathbed. But the first pleasure of *Mary Maginn*, a new two-act play written by Seamus Finnegan and finally staged by Julia Pascal in a small room-boudoir of space, is its handsome austerity. In Act 1, which takes Mary's life up to 1947, scarcely a scene lasts as much as 3 minutes, and each is sharply distinguished by different lighting (by Eddie Carroll) and a few expressive, economical props and items of clothing (Michael Hoeschen and Michael Vale are the designers). Gerardine Hinds is Mary Maginn; the other five actors play many parts.

In a corridor behind four gauze screens at the back, we see news figures, often sidelit or silhouetted - from Neville Chamberlain and Mrs Thatcher to IRA leaders. Mary's life, by contrast, is all of it in front and the play's strength lies not in her political involvement but rather in her avoidance of just that. The great events in her life are births, marriages and deaths. Each such episode is shown not winsomely, but severely. The lighting is always clear, white, cool - comes from new angles in each scene. The actors, when not performing, sit or change on the sidelines in our view.

Mary is youngest daughter of a Catholic Belfast working-class family; she is a working girl; a bride; wife; mother; grandmother. She moves house, corresponds with a brother and sister-in-law in Liverpool, and she raises Catholic prayers from girlhood through to her last night. Only when she is a mother do you

see the full force that "the troubles" cause her, in trying to keep her menfolk's heads cool and their lives long. And only gradually do you see the toll this exacts from her - how her jaw gets firmer, her brow harder, her lips thinner, her hip more arthritic. Hinds gives her an excellent performance. Her one outbreak of rising hysteria with her activist son is finely judged. The telling details of her interpretation continue right up to her last scene, where, in a few seconds, her stiff legs and parted knees lay old age bare.

The other performances are on the same level. Brieger Arthur, for example, plays Mary's sister Cissie, her brother's Protestant mistress Jean Wilson, her daughter Veronica, her neighbour Bridie, Mrs Thatcher and others; and Nigel Harrison, in an even greater number of roles, provides accents Irish, Welsh, Liverpool, London, American. The simplicity with which each of these parts is conveyed is very satisfying.

Act 2, though more intense and harrowing in its big scenes, is less constantly enthralling. The episodes are longer, less sharply differentiated, occasionally less taut; and they tend to keep fewer characters active. But there's no doubt how much further they take us into Northern Ireland. Mrs Thatcher is seen just as a silhouette, working-class family; she is a working girl; a bride; wife; mother; grandmother. She moves house, corresponds with a brother and sister-in-law in Liverpool, and she raises Catholic prayers from girlhood through to her last night. Only when she is a mother do you

Alastair Macaulay

Lloyd Cole

HAMMERSMITH ODEON

Lloyd Cole caused a minor rumour a few years back when he set up with the Commotions in Glasgow. As an English graduate he couldn't avoid literary pretensions in his lyrics, but by singing them in some where around his navel he made songs like "Perfect skin" sound both sensual and cerebral. But then he moved his moody self to New York, the better to perfect his Lou Reed impersonation. The result is a new, spongy album and a select tour of his homeland.

Walking in on him at the Hammersmith Odeon on Tuesday promised well. The stage was swathed in a smoky haze and Cole, well armed with guitarists, including a Lon Read sideman Robert Quine, who trailed a mammoth reputation, and a Reed drummer in Fred Maher, looked the part in dark glasses and black leather. It might be an old-fashioned, 1970s Western facade, but close by why not? An hour or so later Cole had dissipated most of my hopes. He has picked up the worst East Coast mannerisms, including half an American accent, and that irritating business of quitting the stage after 45 minutes, the better to milk three encores. And he has not gained much in his exile: or rather songs that

sound well on the album, like "Long way down," were here casually thrown off, with the lyrics abruptly mangled.

There is too much of the posturing of the sensual pop star, one who appeals to men with his cleverly feminist-sounding lyrics, and not enough natural humour. It is almost George Michael without the laughs. Lloyd Cole has not yet earned a major interview in Rolling Stone and coming on like the history of rock music, with cover versions of Elvis in the encores, strains the patience.

It is quite pleasant, with atmospheric canonic in the audience - fans passing into a drugged stupor until woken by the burning joint; laid back critics bitching about Cole's hair and face (rather podgy now that he has scraped off the macho designer stubble), but never making the leap into nirvana which the image, the album, and the truly tight and professional New York band promised. Indeed while Cole over does on ego Quine was too restrained in his guitar work. Perhaps Cole was tense, but if you aim to overheat Lou Reed you must be more lounge and relaxed than this.

Antony Thornecroft

SALEROOM

Victorians under perform

Edmund McCormick started to collect Victorian pictures in 1976 when they were just starting to become a fad. He bought "great Victorian artists, great in that they were recognised in their own time." Many of the works he acquired had appeared at the Royal Academy during its heyday, and were the genre paintings so popular among the sentimental Victorian Middle Class.

McCormick died in 1988 and Sotheby's in New York sold forty odd pictures from his collection on Wednesday for \$2.1m (\$2.3m) with 12 per cent bought in. Obviously the glow has left this market because all the top lots were well below estimate. The highest price was the \$231,000 (\$136,000), paid for "An embroidery by Albert Moore, depicting his usual pretty but apprehensive girl leaning against a cupboard. In 1976 it had sold at Sotheby's Belgrave for \$9,500. An early Edwardian picture, "Winter in Liguria," by Henry La Thangue, showing peasants at a well, was dramatically below its bottom estimate of \$300,000, making \$220,000 (\$180,000), although still an auction record for La Thangue. The same Sotheby's auction took place last year, when it realised \$7,000. 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Thompson

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1. *Chlorophyll a* and *Chlorophyll b* were determined by the method of Arar and Collins (1971) using a Shimadzu 1010 spectrophotometer. The concentration of chlorophyll was expressed as $\mu\text{g mL}^{-1}$ of the sample.

1. *Phragmites australis* (Cav.) Trin. ex Steud.



FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Telephone: 01-873 3000 Telex: 922188 Fax: 01-407 5700

Friday March 2 1990

Future of the stock market

A CENTRAL market for equities is a good idea. Trying to maintain a single provider of services for this central market is not. Until this is recognised by London's International Stock Exchange, its role in the securities business, and the quality of its service to members, are likely to diminish.

The latest set of proposals on the exchange's purpose has come from a small group operating under the wing of the market's most powerful committee, comprising representatives of most of London's leading securities firms. They will be debated by the exchange's ruling council on Monday.

The final draft of the group's report paints a gloomy picture of the ISE's present position. Its users only look to it for the chance to deal in a regulated market with a market maker at a quoted price and the opportunity to use the exchange's settlement services. Even on these two points the exchange does not score highly. It has lost much of its regulatory role to a separate organisation, The Securities Association, and its paper-based settlement system is inefficient.

The danger is that, as the exchange's role shrinks, business may migrate to other systems, leaving a fragmentation of the central market, and investors may lose the main advantages of a strong central market, liquidity and visibility.

Increased value

The recommendations of the group - under the chairmanship of Mr Nigel Elwes of Warburg Securities - are largely designed to increase the value of membership. The exchange club, on one level, its recipe is difficult to fault. The exchange, it says, should be "as efficient and cost effective as possible so that alternative markets will always be less attractive." If that were the case, it would be a good idea to have a computer link through which a member could

plug in to the market's full box of electronic tricks, from its share price quotation system to settlement services. Ideally, membership would provide member's clients with a guarantee on all business conducted through the exchange. And, thirdly, like all good clubs, the exchange should have stronger discipline to keep its members in line.

Tougher environment

Although these ideas are being proposed by a committee of the exchange's members, it is by no means obvious that they are what members at large want. They are more inclined to start by looking at their own business rather than the exchange's. And they cannot help but notice that, as they are forced to tighten their belts in the face of a difficult market, the exchange just keeps growing (its average staff numbers last year were 16 per cent higher than the year before). Nor, given the exchange's current maze of electronic services, many of them in urgent need of an overhaul, is it clear why member firms should want to be tied to the exchange by the sort of electronic umbilical cord envisaged by the Elwes group.

Member firms might be more inclined to demand other things: that the exchange be "unbundled," for instance, its large divisions broken off and made to stand on their own feet. The way to improve the members' service exchange, in other words, is to break it up. Breaking apart the exchange does not mean fragmenting the market. Indeed it may be the only way of retaining any semblance of a central market for UK equities and of serving the members' needs in the most efficient and economical way.

The new influx into Israel

ISRAELI OFFICIALS have again revised upwards their estimates of immigration from the Soviet Union. The claim to expect 230,000 arrivals this year. That may be a deliberate exaggeration. Israel is using the flood of immigrants as an argument for increased funding, both from the US taxpayer and from private Jewish sources, and ministers may also be anxious to shock the Israeli public into readiness for sacrifice.

In this last respect there is a parallel between Israel and West Germany. Both are inundated, as a result of a more liberal policy suddenly adopted in the erstwhile Soviet bloc, with their respective state ideologies requiring them to treat the immigrants as fellow-citizens. Both find their patriotic joy tempered by anxiety about the social, economic and political consequences. Both find, moreover, that what in their view is a purely domestic matter arouses anxieties among their neighbours.

Poles fear that a stronger Germany will not respect their western frontier. Arabs fear that a "big Israel" (Mr Shamir's own phrase) will mean an Israel even less willing to contemplate withdrawal from the territories it occupied in 1967. And in both cases these anxieties are taken up by the Great Powers which see themselves as guardians of post-war stability. They have urged Mr Kohl to give a clearer guarantee of Poland's integrity, while warning Mr Shamir against settling the new arrivals on Arab territory. Israeli leaders brush aside such fears, asserting that fewer than one per cent of last year's Soviet immigrants have gone to settlements in occupied territory, and that there is no government policy to put them there.

Assurances

These assurances should be treated sceptically. Israeli statistics treat the new eastern suburbs of Jerusalem as part of the state of Israel, although in the eyes of the world they are occupied territory. Besides, so long as it is Israel's policy that "Jews are free to live where they like in the Land of Israel," and so long as housing is cheaper or more readily available in the settlements than in

Israel proper, immigration will result in an increased number of settlers whether the immigrants' intentions go direct to occupied territory or not.

US officials and congressmen should therefore be eagle-eyed in their scrutiny of the way Israel spends their constituents' money. Arab anxieties are justified. But, as so often, they have been ineptly expressed, reinforcing the Israeli belief that Arab still do not accept the basic raison d'être of the Jewish state as a haven for persecuted Jews.

Economic migrants

That raises another question: are these Jews persecuted? Are they, to use a terminology that has become sadly familiar, refugees or "economic migrants." As in other cases the distinction proves very hard to draw. Jews are no longer persecuted by the authorities under the present Soviet regime, and the state of the Soviet economy must be a powerful motive for emigration in many cases.

Many non-Jewish Soviet citizens would dearly like to emigrate if they could. But at the same time anti-semitism is widespread in the Soviet Union, and more and more overtly and menacingly expressed. Only in the last week or two have the authorities begun to react to it, instituting proceedings against the extreme Russian nationalist group Fanyat and issuing "don'ts" of rumoured impending pogroms, in a way which seems more likely to increase than to allay public anxiety.

Russians, nationalist or otherwise, should realise that their country's reputation will be as badly damaged if all Jews are terrorised into emigrating as it was when they were held prisoner. Other countries should accept that so long as the present political climate prevails Russian Jews do have a "well-grounded fear of persecution" and therefore qualify as refugees, which means they should be given asylum as far as possible in the country of their choice. For many of them that country is not Israel: it is only since the US restricted immigration from the Soviet Union last year that Israel has had to cope with such an enormous influx.

Peter Riddell finds that ailing US savings and loans are tough patients to treat

In the middle of last month Mr William Taylor was suddenly put in charge of the world's largest property and financial organisation. Assets of around \$150bn have come under its control within the last six months, and the total could easily rise to around \$300bn, or more, in the next two or three years - which is the pre-crisis size of the US defence budget, or more than the total of Britain's public spending.

Mr Taylor's name is hardly familiar in the business pages and his appointment was scarcely noticed even in Washington. But it reflects a growing crisis in the biggest financial rescue in the US. The operation can be likened to trying to climb an escalator which is moving downwards, while at the same time the ticket price is rising steeply.

Working from a sparsely furnished suite of offices at the unfashionable end of Connecticut Avenue in Washington, just around the corner from where Ronald Reagan was shot in 1981, Mr Taylor is responsible for setting the policy for the rescue of the US savings and loan industry.

In charge of banking supervision and regulation at the Federal Reserve, he is now acting president and chief executive officer, for an indefinite period, of the oversight board of the Resolution Trust Corporation (RTC). Mr Daniel Kearney, his predecessor, resigned after just four months following disputes over a lack of sufficient authority.

The rescue of the US savings and loan or thrift industry was always going to be difficult, and expensive. But barely six months after legislation was approved by Congress not only has Mr Kearney resigned, but there are further rumours of political in-fighting, important posts unfilled, and, more significantly, widespread concern about delays in the rescue and in the stemming of ever-rising losses.

Originally, the overall public and private sector cost was estimated over 10 years at \$166bn. (Yes, billion dollars; there are hardly any millions in the savings and loan story.)

Last summer Congress authorised \$60bn of support, which was supposed to last until mid-1992. But this is now expected to run out in the first half of next year. In addition, the Administration has begun raising working capital - \$11bn in the current quarter, and possibly much more in the summer, to replace high cost funds and to finance insolvent thrifts before they can be sold.

Working capital needs are officially estimated at anywhere between \$75bn and \$100bn, while the total cost of the rescue could approach \$300bn, of which a sizeable proportion will be

A growing crisis in the biggest US financial rescue can be likened to trying to climb an escalator which is moving downwards

paid by taxpayers.

The scale of the problem is seldom appreciated outside the US - partly because savings and loans have been seen as safe sources of finance for financiers of house purchase, like building societies in Britain.

So they generally were in the US until the late 1980s, when, helped by Congressional deregulation, lax supervision and the open-ended commitment of Federal deposit insurance up to \$100,000, a new generation of owners embarked on rapid expansion. They diversified away from mortgages into commercial property and resort development and into holding high yield/high risk junk bonds.

Barclays tops the charts

■ Exultant must be the only word to describe the mood of Barclays these days. The announcement of its results yesterday was an elaborately staged electronic extravaganza more reminiscent of the key days of Satchi and Satchi.

Not at all what we expect from the UK's largest clearing bank. Sir John Quinlan, the chairman, and two colleagues sat in pools of light on a carefully arranged stage equipped with a giant screen, autoscopes and television cameras, to say nothing of interpreters' booths up in the gallery. Nor did modestly prevent Barclays from including in its press kit a comparison of its results with those of the other clearers, which, on all counts but one, were not unflattering.

It all fitted Barclays' new determination to be top clearer. But the dramatic effect was abruptly disturbed half way through when Quinlan, a modest sort of man who began his professional life as a schoolmaster, let slip that Barclays was not actually paying for the spectacle. Instead a company called Satchi was launching a new service to broadcast financial events by satellite to customers in the US and Europe.

Satchi's next date at Barclays is on March 20 when it will be broadcasting a Budget Special from BZW, Barclays' investment bank. Unfortunately, it will not be featuring BZW's newest adviser, the former Chancellor, Nigel Lawson.

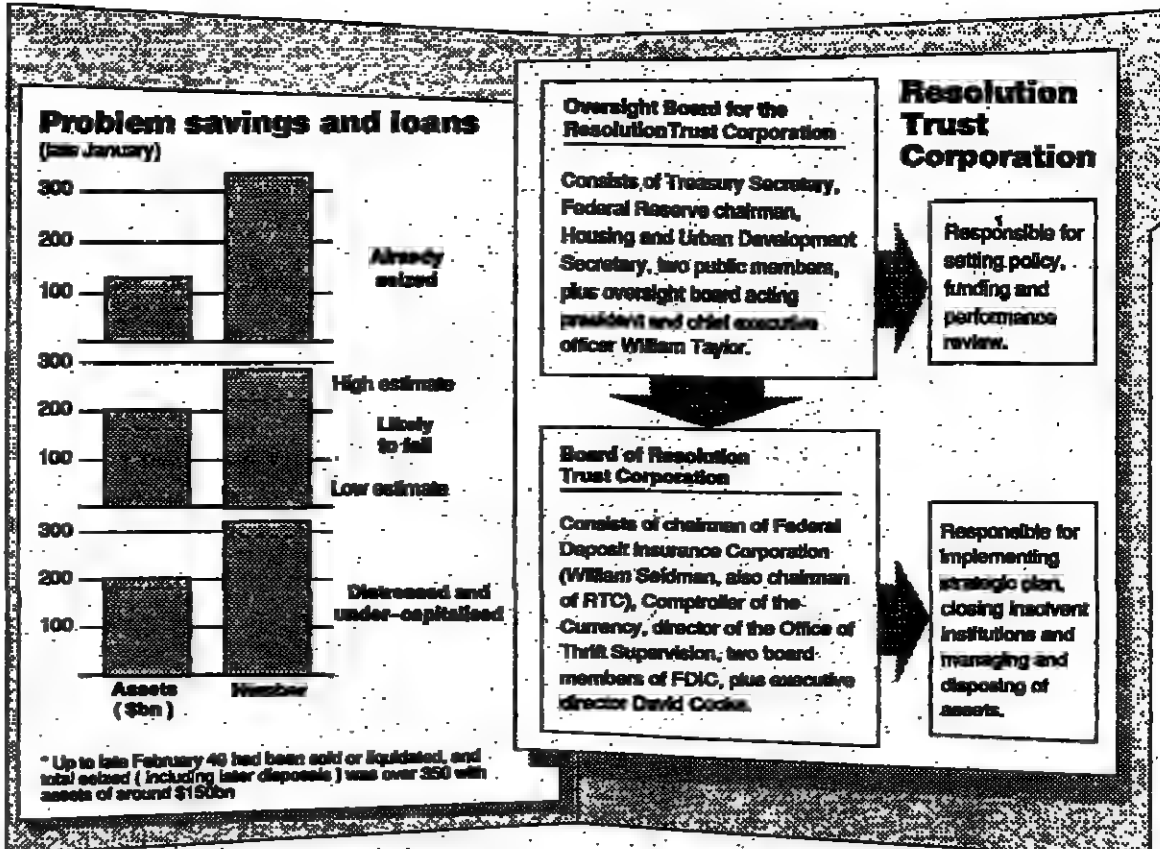
Foggitt's frogs

■ Bill Foggitt was able to report the outcome of perhaps the most important event in his weather forecasting calendar yesterday. The frogs had spawned in his neighbour's pond. Ironically, however, the inclement weather conditions in Thirsk have hampered his

Professional

■ Meanwhile, the world's leading climatologists who have been meeting in Edinburgh this week, scarcely talk about the weather.

"I suppose one or two people may have talked about the storms among themselves, but it's not an issue for us," says Dr Jim Ephraums, who is organising the meeting of the Intergovernmental Panel on Climate Change.



Struggling to save the thrift industry

This produced a speculative binge, mismanagement, high-living (and as "jungle parties" involving lion and antelope meat and live elephants for the entertainment of guests) and downright fraud. Losses mounted, especially as the real estate boom in Texas and other south-western states collapsed.

Under the pressure of losses accumulating at \$10m to \$15m a day, the Bush Administration and Congress last year agreed a rescue package in an unusually rapid six months. But as is the way in Washington, it was a compromise, which failed to address the problem of deposit insurance.

In attempting to correct the errors of the past, it made the rescue more difficult. There have been two main problems - an over-complicated structure, and financial rules reducing the attractions of owning savings and loans.

The organisational plan has been compared to a wiring diagram for a circuit board, with over a dozen Federal agencies having a say. To safeguard taxpayers' money an oversight board was established to set policy guidelines and to arrange fund-raising for the RTC.

This board was completely separate from the RTC's own board, the chairman of which, Mr William Seidman, also runs the Federal Deposit Insurance Corporation (FDIC), which looks after banks.

The looks like a recipe for second-guessing and so it proved to be, at least for Mr Kearney. There were reports of day-to-day intervention by the Treasury. Mr Taylor, the new broom, says there are two layers that matter - his oversight board and the RTC itself.

The oversight board neither knows about nor intervenes in specific re-

ones. Meanwhile, Mr Taylor, with experience of the regulatory bureaucracy, talks in a relaxed way about his relations with the Treasury.

Yet, for all their admiration of Mr Taylor, the critics believe that the basic problems have not been answered. Mr Kenneth Guenther, executive vice-president of the Independent Bankers' Association, notes continued reports that Mr Seidman is unhappy about White House/Treasury interference and warns that if someone follows Mr Kearney out of the door, the savings and loan mess will be squarely back on President Bush's lap.

Mr Guenther says there is "no evidence of full speed ahead progress," while Mr Seidman has complained to Congress that the two-layer structure is "slow in performing and bureaucratic, producing delays."

To the critics, closing or selling only 40 savings and loans with assets of \$16bn in six months is not good enough. Mr Taylor replies by asking who else has done that, though he accepts that the pace could be faster. Braving energy, and having secured a commitment of "plenty of working capital available," he promises that the RTC will be able to pay off depositors, though he wryly notes the contradiction in the twin pleas he hears - "don't dump property, but sell more."

However, in reaction to the collapse of many thrifts, the Administration and Congress imposed tight restrictions. No one who has lost the deposit insurance system more than \$50,000 in losses can be involved in a rescue.

This requirement, the Washington wise have pointed out, narrows the field somewhat in Texas and southern California. There are also limits on the price at which assets can be sold. This is partly a reaction to the wave

of "fire sale" disposals at the end of 1988 at apparently cheap prices.

Originally, there were worries that a rapidly expanded Federal agency would provide a bonanza for lawyers and property agents. The RTC has grown rapidly to a staff of 2,300 so far - mainly under the direction of experienced regulators from the Federal Deposit Insurance Corporation - and is a big source of fees to consultants. But the worry now is less of exploitation than of moving too slowly.

Mr Seidman has complained of restrictions resulting from the policy of taking over problem institutions as quickly as possible and selling or closing them to prevent further losses. He has argued that the RTC should be allowed to keep open ailing institutions in the hope of reviving them since once taken over they can be more difficult to sell.

This is on the model of the Reconsolidation Finance Corporation of the 1930s which injected aid into many sick banks and helped them back to health. This idea is backed by Mr Guenther of the Independent Bankers.

Banks, now able to acquire thrifts, have complained that once under Federal control the value of a savings and loan can drop by a fifth as many small depositors leave.

Mr Taylor has stressed his open mind about any ideas which speed up disposals and keep down the cost of the rescue. While having some doubts about the potential long-term costs of a programme of reviving thrifts, he is not opposed to putting in some money if it will attract other investors (while not benefiting the original owners). In other cases it may be better to close a thrift.

In the last few days Mr Taylor and the oversight board have responded in part to one of Mr Seidman's requests

in agreeing to extend from six months to one year the period of financial assistance provided by the RTC to acquirers of failed thrifts. This is because a buyer may not know the quality of all a thrift's assets upon purchase.

Under put agreements, an acquirer has up to a year to analyse them, retaining the right to return the assets to the RTC.

Under a call agreement, the RTC retains the title to the assets but gives the acquirer the exclusive option to purchase them at the end of the review period. This is intended to encourage more bidders to participate, increasing the pace of disposal and reducing the overall cost.

However, the RTC is dealing not with a finite problem, but a worsening one. This reflects not only the recent declines in junk bond prices and in the property market in some states (separately causing concern to bank regulators) but also the changes in the regulatory climate.

These have made it less attractive to own savings and loans. Last year's legislation imposed tough new capital standards, requiring owners to put up more equity capital - a yardstick many are expected to fail over the next two or three years.

Savings and loans are also subject to tighter restrictions on their range of investments, notably junk bonds. Some Californian thrifts were among the keenest supporters of Mr Michael Milken's junk bond operations at Drexel Burnham Lambert.

However, last year's law forced savings and loans to value junk bonds at market price rather than face value. By December 31, their portfolios of such bonds had dropped from \$13bn to \$9bn as a result of write-downs and sales at large discounts. The further collapse of the junk bond market will mean even bigger write-offs. In the last two weeks the Federal authorities have taken over more savings and loans in California.

Of the 21 biggest thrifts in that state roughly a third have failed in the past year or are seen as being in danger of failing.

The continuing increase in the number of troubled and failed thrifts - and the difficulty of finding ready outlets for their assets - will result in larger estimated losses. Mr Taylor notes philosophically that the hole already exists and if, or rather when, the glutted savings and loan finance is used up, more will have to be found.

Congressional leaders are privately relieved that this will be after they have faced their voters in November.

Meanwhile, the administration and Congress are expected to keep the extra working capital needs outside

There were worries that a rapidly expanded Federal agency would provide a bonanza for lawyers and property agents

the calculations of the Gramm-Rudman deficit reduction law. Otherwise, the deficit would rise sharply in the short-term, requiring offsetting spending cuts, and would fall when assets were sold.

Last summer no one in either the Administration or Congress believed that the rescue legislation would solve the savings and loan crisis. They hoped it would buy a few years' time.

The breathing space now looks much shorter. The rescue becomes ever more expensive; and the savings and loan industry is contracting back to the size it was at the start of its decade of wild expansion.

OBSERVER



The panel is drafting a report on what the greenhouse effect will do to the world climate and what governments should do about it.

"By the time you realise what's happening, the action you take may be too late, or at any rate less effective," says Ephraums, who works for the Meteorological Office.

Man too many

■ Richard Westbrook of the Page Beeken PR consultancy points that the two insurance brokers shown entering Noah's Ark in the Bank cartoon yesterday were both male. We apologise. No hidden meaning.

Actors' tiffs

■ Some of the quarrels between the Royal Shakespeare Company and its landlord, the Barbican, seem to have been remarkably petty. For instance, the actors in Adrian Noble's production of *The Plantagenets* once signed their names on a wall to commemorate their relationship.

The Barbican's maintenance men white-washed away this little piece of theatrical nostalgia within hours. The actors never forgave them.

Also, the actors are accused of being too grand to make much of the staff and artists' canteen. They say that they are embarrassed to appear in make-up. But Delta O'Callaghan, the Barbican's new director, says that it is because they are establish.

All that came out yesterday, as arts correspondents gave a lunch for O'Callaghan and Michael Attenborough, the producer brought in with Noble to run the RSC in future.

Some fence-mending has begun. The Barbican needs the RSC's international prestige - and the RSC needs the Barbican's peppercorn rent.

St David's Day

■ Small piece of political history yesterday: for the first time a British Parliamentary Select Committee heard evidence in song. The Committee has been meeting in Cardiff all week to hear evidence on a Private Member's Bill for the Cardiff Bay Barrage on the River Taff.

Rhodri Morgan, the Labour MP for Cardiff West - the constituency most affected - persuaded the Tory Chairman, Robert Hicks MP, to hear a protest song from the musician, Dave Burns. Accompanying himself on the mandolin, Burns sang *The Grenadier* before the full committee yesterday; appropriately enough St David's Day. Morgan says it is the most popular song in Cardiff and the performance by Burns marks the end of the barrage.

Equality

■ News item. Soft toilet rolls are to be issued to all Sheffield council employees after blue collar workers complained of discrimination because they were supplied with a coarser variety than management.

Only JAL have 17 flights a week from Europe to Japan.



POLITICS TODAY

Towards the limits of capitalism

By Joe Rogaly

The argument about the limits of capitalism is over. Communism lost. The argument about the limits of capitalism is just beginning. One businessman's pot-shot in this debate was fired off by Mr. Peter Morgan, the new director-general of Britain's Institute of Directors, on Tuesday. He spoke passionately in favour of the "enterprise culture", a phrase questioned by the Foreign Secretary, Mr. Douglas Hurd, in a speech at the same conference. "I am not sure that 'culture' is the right word," said Mr. Hurd. "It makes it sound as if enterprise is something that you grow rather than something that is already there, whereas the whole point of enterprise is that it is natural, it responds to human needs."

Mr. Morgan's tabloid phrases upstaged the Foreign Secretary, but it is the latter's speech that deserves the closest inspection, not least because it was passed, with few amendments, by Downing Street. In fact the seeds of much of what Mr. Hurd had to say about eastern Europe were planted by Mrs. Margaret Thatcher in her Mansion House address last November. The Prime Minister was annoyed when, at the subsequent Strasbourg Conference, her new Foreign Secretary failed to pick up the threat in the manner she had been hoping for. She can have no complaints this week.

The unstated essence of the matter is that Britain is a social democracy governed by a party whose leading ideologists are economic liberals. It might have become a socialist country, in the tradition of the post-war period, had it not been for the fact that it is, however, a social democracy because it retains virtually all the elements of the welfare state created by the Labour government of 1945-51 and even some of the enhancements added by subsequent governments of both parties.

Not everyone approves of this. Mr. Morgan presumably wants the safety net to be as frugally-defined as possible. "An enterprise culture is one in which every individual understands that the world does not owe him or her a living," he said. Right-wing think tanks supportive of the post-1979 Conservative Government have succeeded in suggesting ways in which Mrs. Thatcher might chip away at the welfare state, but there it still remains, as its counterparts do in most of the rest of western Europe.

Meanwhile, social democracy itself is changing. Its most palatable form for the 1990s will be one that starts with an acceptance of the free market, private property, the price mechanism, and the various other accoutrements of capitalism, and ends with redistribution of income through taxation and welfare. The Austrian and pre-1988 British Labour versions, among others, also include state control over selected industries. This idea is rapidly becoming a dead duck. The Swedish version has relied on an incomes policy, which is a very sick duck. It also grossly inflated the welfare element, and allowed for an excess of trade union power.

In the Europe of the 1990s it is the

extent of these two latter elements in the mix rather than their existence that is likely to be the subject of serious political discourse. Socialists will be on the outside left, social democrats and Christian democrats in the middle, and economic liberals on the in-and-out right.

Some left-wing ideologues cannot accept the picture of a future in which the governing parties are separated merely by the degree to which they say the wealth created by private enterprise should be redistributed. They propound "market socialism," a concept debated in a book of that title published by Oxford University Press last year (Editors Julian Le Grand and Saul Estrin). They should forget it. In a forthcoming Institute of Economic Affairs pamphlet Mr. A. de Jassay, a piercing liberal analyst, tears market socialism to shreds. It is a contradiction in kind, he says. In any way, you cannot have successful capitalist-style markets without genuine — not simulated — private ownership, price mechanisms and so on.

The argument will presumably be played out a number of times in Berlin, Warsaw, Budapest and Prague over the coming few years. Every bit of news reaching us from those capitals indicates that east Germany, Poland, Hungary, and Czechoslovakia are likely to end up social-democratic, or, if you prefer, capitalist-plus.

New-Right ideologists naturally favour hard liberalism. What Mr. Hurd calls "vigorous capitalism" — as a driving force in foreign policy, and hope for its firm implantation in the freshly ploughed soil of eastern Europe. Mr. Hurd has seemingly encouraging words for them. "There are people in this country who believe the east Europeans will stop at some kind of Fabian halfway house, some kind of socialism with a human face," he said. "These are the same kind of people who until yesterday thought that the Sandinistas were extremely nice people who were really social democrats under the skin. I believe that both these thoughts are illusions..." Sticking the knife in deep, the Foreign Secretary went on. "You have to be pretty wealthy to sustain a welfare state on a Scandinavian scale. After all, the effort nearly broke Britain in the 1970s."

This kind of thinking underpins the arguments about British attitudes towards the European Community,



not to mention the prospects for eastern Europe. The EC is championed both in Downing Street and at the Foreign Office whenever it can be seen as a bulwark of economic liberalism, as it will be when the Single Market becomes a reality after 1992. It is distrusted — even, I suspect, by Mr. Hurd — when it is seen as an instrument for the advancement of a bureaucracy that would either stifle business by regulation or tax it to death in order to promote a policy of expenditure, as would happen if the evolution of a confederal structure were to be mishandled. "It really would be foolish," it really would be ludicrous, it would make us laughable in the eyes of our citizens if we spent, as Community politicians, this year dissolving fresh commitments for the future whilst failing to carry through the European commitments which

have already been undertaken," Mr. Hurd said.

Most of the 11 other present members of the EC are living on a different ideological fault-line. France and Spain have nominally socialist but arguably social democratic governments; the others, whose parliaments are elected by proportional representation, sporadically make room for avowed economic liberals — and sometimes social democrats. In individual countries, a party of social democrats led by Christian democrats, social democratic coalitions are just as likely to do the reverse. (This explains why in Britain the EC is welcomed by the Kinnochites of the Labour Party as a mechanism for spreading social democracy.) To most of the 11, the EC is uninteresting; it is something very like themselves. Its further strengthening can be contemplated in a mood that varies between

equanimity and fervour; if it is to be a mechanism for keeping a united Germany within a controlled political family, so much the better.

This is one reason why the 11 are continuing the debate about further integration, while British efforts are devoted to other propositions. Mr. Hurd suggested again on Tuesday that the east European countries should be given associate status at first, and full membership when they become full democracies. Mrs. Thatcher is busy contemplating how to give new life to existing structures other than the EC, such as the 23-nation Council of Europe, or the 35-nation Conference on Security and Co-operation in Europe. She is planning to develop this thought, which is by no means British alone, when she addresses an Anglo-German conference in Cambridge later this month.

These extra-EC initiatives are partly based on the honourable belief that a non-federal Europe, a Europe of nations bound voluntarily by various differing ties, would best maintain both peace and the free market, while not offending the Russians. In Britain, the same initiatives have the more worldly advantage of possibly distracting attention, both at home and abroad, from difficult matters like the further development of EC institutions.

In spite of that, people will not stop talking about the evolution of the EC. The Prime Minister is committed to British entry to the exchange rate mechanism of the European Monetary system, but it remains true that she has put it off as long as she can. She will only accept entry this year if all the other efforts bring to inflation under control are seen to have failed. It would then be a last-resort option. To her this matter, like all the others on her plate, is one item in a lifetime of policymaking that has been devoted to "overthrowing socialism" or, more aptly today, to extending the frontiers of capitalism.

It is not an ignoble aim. The benefits of capitalism and enterprise are now almost universally acknowledged, outside Peking, Havana and Tehran. Where Mrs. Thatcher has run into conceptual difficulty is in understanding why social democracy — capitalism with a conscience — is so popular. Thus her attempts to emulate the market in the National Health Service, and limit local social spending through the poll tax have diminished Conservative support. Privatizations are most beneficial where they create genuine competition; monopolies are another matter. Enterprise is at its most attractive when it involves the long-term creation of new wealth, and at its least when it involves the easy money of a quick buy-out, a quick flotation, a junk-bond bid here, a piece of greenmail there. Capitalism is the best form of political economy yet invented, but most voters believe that it is not yet perfect. This simple fact will sum up most political debates of the coming few years.

LOMBARD

Another face of Islam

By Christina Lamb

ISLAM, for most non-Muslims in the West, is associated with images of fanaticism, violence and blood. This is partly the fault of Muslims themselves, who have failed to "market" their religion effectively to western public opinion, but partly also that of the western media. TV documentaries on the subject, for instance, often have names like "Sword of Islam," which reinforce hostile preconceptions.

In Britain, which is home to 1.5m Muslims, things have got much worse in the year since the publication of Salman Rushdie's *The Satanic Verses*. In the High Court this week Muslim groups are seeking authority to prosecute both Rushdie and his publishers for blasphemy. There have been numerous demonstrations (mainly non-violent), calling for the book to be banned, but it is the public burning of it — not in itself an illegal act — and above all the statements of self-appointed Muslim spokesmen such as Mr. Kalim Siddiqi endorsing the late Ayatollah Khomeini's death sentence on the author, which have caught the public eye. Previously tolerant non-Muslims are asking what it says about a religion and its followers that the publication of one book can provoke a wave of international terror.

Unfortunately the moderate side of Islam, one of the world's most progressive religions that inspired some of our finest art and architecture, is being forgotten. The majority of Britain's Muslims, while anxious to defend their religion from the insult and blasphemy they see in Mr. Rushdie's book, do not support the demand for its ban and would be more than happy if the offending passages were either voluntarily withdrawn or legally condemned. Many Muslims flinch when Mr. Siddiqi appears on Newsnight claiming to speak for them. But their voices are rarely heard.

British Muslims find themselves faced with an uncomfortable choice, between appearing to disown their religion and closing ranks defensively behind fundamentalist leaders. Ironically the same young people who a year ago were worrying their parents

with their over-adoption of western ways, skipping school for discos and forsaking halal for McDonalds, are now going to the mosques in droves and arousing new fears with talk of setting up Muslim vigilante groups; a move likely to cause a white backlash.

No TV cameras were present last weekend at the Queen Elizabeth II Conference Centre for a public lecture by the head of the Ahmadiyya Muslim community, whose message was that "Islam stands for peace." As the organiser, Mr. Aftab Khan, President of the Ahmadiyya Association UK, commented wryly, "If we had Kalim Siddiqi here advocating death for Rushdie we'd be on News at Ten."

The Ahmadiyya know all about persecution. A minority sect, founded in Punjab 160 years ago, they have long been hounded by other Muslim groups who claim they were created by the British Government to split the Muslim world. In Pakistan they were officially declared non-Muslims in 1974, and in 1984 a fundamentalist campaign against them, with official connivance, forced their leader Mirza Tahir Ahmad to flee to London, from where he now gives guidance to his 10m following.

Even today Ahmadiyya are not allowed freedom of worship in Pakistan. Killings of them are a regular occurrence, condemned in a recent report by Pakistan's Human Rights Commission but denied by the government.

So it was ironic to hear Mirza Tahir speak of Islam as a religion of tolerance. "Islam does not permit the use of force for the spread of its message," he began. Clearly alluding to the Rushdie affair, he said that he had secured the Koran but could find no mention of a punishment for blasphemy.

The rift between Muslims and non-Muslims over the last year will take more than one lecture to heal. Afterwards at Westminster tube station I asked a group of sightseers from the Midlands for their views on Muslims. "They're the ones that keep killing each other on TV," was one response.

LETTERS

History's verdict on the Howe Chancellorship

From Mr J. Wells

Sir, It is pleasing to read of the Deputy Prime Minister's conversion to the cause of "manufacturing matters" ("Higher national priority urged," February 28).

But one does so with a sense of irony, tinged with anger, recalling the shock treatment to which UK manufacturing was subjected during his Chancellorship (1979-83).

Your readers will doubtless recall the adverse effects which monetary and fiscal deflation, interacting with the growing North Sea problem, managed to wreak on both the domestic demand for UK-produced manufactures and, via real exchange appreciation, overseas demand, as well.

Manufacturing output fell by 37.3 per cent from peak (1979-82) to trough (1981-10) — a larger decline than during the Great Depression of 1929-31. Manufacturing investment (including leased assets) fell by 32.8 per cent between 1979 and 1983 — to levels not seen since the mid-1920s.

The UK's share of world manufactured exports fell a further 1.7 per cent — from 7.9 per cent (1979) to 6.2 per cent (1983). Manufacturing profitability and profit margins fell to what must have been their lowest levels ever (see Bank of England, Quarterly Bulletin, May 1989). The manufacturing labour force decline by 1.7m (1979-83) — or by 23.4 per cent

of its 1979 level.

The single indicator to have registered an improvement — and this only up to 1981 — was the manufacturing trade balance, and this mainly because domestic spending on manufactures was so depressed.

Remarkably, when Sir Geoffrey came to present the fruits of his stewardship of the economy to the electorate in 1983, not only was unemployment (at 10.5 per cent of the labour force) more than twice the 1979 level (of 4.1 per cent) but total gross domestic product was no higher than in 1979 and non-oil GDP was somewhat lower!

Let it be thought that this harsh medicine was justified by the subsequent upswing, manufacturing output during the recovery grew at roughly the same rate as total GDP, with the result that the 3.4 per cent decline in manufacturing's share in GDP, recorded during his Chancellorship, has up to now not been reversed.

Surely, history's verdict on Sir Geoffrey's Chancellorship will be that, instead of using the North Sea energy windfall, available to him to modernise and reinvigorate the economy, it was partly devoted to accelerating UK deindustrialisation.

Still, more joy in Heaven over one sinner that repents...

John Wells,
Faculty of Economics and
Politics,
University of Cambridge

Foolish, not courageous, budget

From Mr Harold Chorney

Sir, As a Canadian economist on sabbatical in London allow me to correct the false image of a courageous Canadian Government in your editorial comment ("Canada's Brave Budget," February 22).

Mr Michael Wilson's budget, far from being courageous, risks plunging the Canadian economy into a repeat performance of the disastrous recession of 1981-82.

The real rate of interest in Canada is at an all-time high (over 7 per cent) and more than 400 basis points higher than the rate in the US. The Government's own budget forecasts unemployment to rise to 8.5 per cent throughout 1990 and 1991. The cuts that the budget announces in established programmes financing post-secondary education and hospitals come on top of earlier reductions in these already

hard-pressed areas.

Canada's debt to gross domestic product ratio is half the ratio that existed in the post-war period, a period of unprecedented economic expansion. The current programme budget of the Government is in surplus by some C\$8.9bn.

The burden of the debt, 88 per cent of which is owed to Canadian savers, is considerably worsened by the Government's high interest rate policy. The Department of Finance points out that every percentage point rise in the interest rate adds an additional C\$1.3bn in interest charges.

The Government's dogmatic adherence to a high-interest, austerity budget deserves to be called irresponsible and foolish rather than courageous.

Harold Chorney,
6 Newlands Drive,
Greenwich, SE10

Standard of living index

From Lord McFadden of Kelvinside

Sir, It is widely believed that a cost of living index shows what it costs to live. It does not; it shows the cost of maintaining a given standard of living over a period of time.

It is possible to "beat the index" by changing consumption habits, for example, by reducing the purchases of alcohol and tobacco when prices increase in favour of less volatile and lower cost items.

Indirect taxes, such as excise duty and value-added tax, are

included in the index; direct taxes are not. There is no logic in this. Income tax is often a substantial and, except at the margin, unavoidable item of expenditure in most individual budgets. If it had been part of the calculation, the cost of living index over the last few years would not have risen so sharply and Chancellors would have had a greater degree of flexibility in taxation policy.

McFadden of Kelvinside, Woodside, Quarry Woods, Marlow, Buckinghamshire

Difficulties in the way of explaining the Japanese stock market fall

From Mr M. Shah and Mr S. Wadhvani

Sir, We are rather puzzled by much recent comment on the fall in stock prices in Japan.

It is commonplace to partially attribute the share price fall to increases in interest rates and higher oil prices. Yet, although share prices fell by as much as 10 per cent between February 1989 and, oil prices actually fell (modestly) over this period, and Japanese government bond yields rose by a paltry 19 basis points.

Of course, it is possible that the market only gradually adjusts to new information.

Taking a longer perspective, Japanese bond yields have risen by 86 basis points during 1990, while equity prices have declined by about 15 per cent

(by February 26). Historical evidence suggests that a rise in bond yields of 1 per cent is associated with about a 2 per cent fall in share prices. Further, oil prices (denominated in dollars) are, if anything, lower than at the turn of the year.

That leaves the third of the oft-cited "triple demerits" — the exchange rate. The yen has depreciated by about 3 per cent against the dollar since the beginning of the year. Past historical experience suggests that this should imply a fall of about 1 per cent in share prices. Hence, overall, the "triple demerits" appear to be able to account for only about one fifth of the actual decline in share prices.

Another common "explanation" that is currently offered

for the fall in Japanese share prices is that they have been overvalued. Indeed, several analysts have been pointing to the fact that the yield ratio is rather high by historical standards. Implicit in the use of this criterion is the assumption that the Japanese market can be sensibly assessed by looking at the yield ratio. However, analysis over the last 50 years suggests that the yield ratio provides no guide to movements in Japanese share prices (in contrast to the UK or US).

It is not obvious why the market should suddenly begin to use conventional yardsticks like the yield ratio. A serious difficulty associated with the "it-is-overvalued" school of explanations of the Japanese stock price falls is that it is not

clear that "fair value" in the Japanese context corresponds to western conventions.

We should also emphasise that, using conventional yardsticks, the Japanese market was just as "overvalued" at the time of the October 1987 crash, but that did not stop it from recovering its losses in that it rose by about 23 per cent during the first quarter of 1988.

It is probably unwise to conclude that any of the above necessarily implies a recovery in Japanese share prices. Only that, just like the worldwide crash of '87, the recent fall in the Japanese stock market is hard to explain.

Mushtaq Shah, Sushil Wadhvani,
London School of Economics,
Houghton Street, WC2

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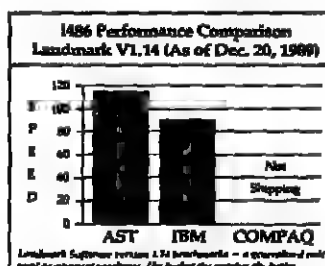
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SEARCH FOR ALTERNATIVE TO STATE FUNDING

BBC go-ahead for world TV news

By Raymond Snoddy in London



BBC director general Michael Checkland: starting date soon

THE BRITISH Broadcasting Corporation (BBC) has decided to push ahead with the creation of World Television News, a television version of its World Service radio.

Mr Michael Checkland, director general of the BBC, said yesterday that he would announce a starting date for the service, which will begin as three half-hour programmes a day, within the next two months.

The project is likely to include Visnews, the London-based international television news agency controlled by Reuters, the news and information group in NBC, the US network company, has a significant stake. Visnews is important

because it has rights to much international news footage and has also had ambitions to run its own international television news programme for several years.

Last month Mr Marmaduke Hussey, chairman of the BBC, made a renewed appeal to the British Government for funds to help launch the television news service, which would be distributed on cable and satellite systems although it could also be rebroadcast by conventional broadcasters in North America, Europe and the Far East.

"We are still trying to get some money from the Government. If we don't, we will do it another way," Mr Checkland said yesterday.

The BBC first made a pilot programme in 1986 and asked the Government for \$7.8m (\$13.2m) a year and in 1987, 230 MPs signed a motion in favour of the project.

After talks with the Foreign and Commonwealth Office the BBC scaled down its appeal to \$3.4m over three years.

In March 1988 the Government not only turned down the request but also said the BBC could not use any World Service funds for the project.

Merchant bankers J. Henry Schroder Wagg were brought in to find alternative financing. Mr Checkland declined to say yesterday when BBC World Television News would be launched.

FT conference report, Page 10

Government rules out new action on House of Fraser

By Ralph Atkins in London

CONTROVERSY surrounding the takeover in 1985 of the British House of Fraser stores group by the Fayed brothers reached its final chapter yesterday with a Government announcement that there was insufficient evidence for criminal convictions.

The report by Department of Trade and Industry inspectors into the affair, which took more than a year to compile and was with the DTI for a further 18 months, is to be published next Wednesday.

Mr Nicholas Ridley, Trade and Industry Secretary, said he did not intend "to take any further action" in the affair, ruling out any attempt to seek the disqualification of House of Fraser directors.

His statement followed a breath and expensive campaign against the Fayed brothers by Lord Lomax, the international conglomerate headed by Mr Tiny Rowland. It brings to an end a 13-year battle for control of House of Fraser and its flagship, the Harrods store, involving a cast of colourful characters.

Lomax has been pushing for publication of the report which it believes will be damaging to the Fayed. A year ago The Observer newspaper published a special edition which it said was extracted from the investigation, but circulation of details was stopped by a court injunction which is still in force.

The report by the DTI inspectors was passed to the Director of Public Prosecutions and the director of the Serious Fraud Office in July 1988. A decision on whether to prosecute is thought to have awaited a final piece of evidence from Brunel.

In a statement, the directors said they were satisfied that "all lines of inquiry" had been pursued. "The evidence available is insufficient to afford a realistic prospect of conviction for any criminal offence relating to any matter of substance raised in the report," they said.

Lomax yesterday said the decision to publish was overdue. "When the public and the City see the contents of the report, there will be a demand for action," he said.

House of Fraser said it was heartening that a 12-year episode in the history of House of Fraser - five years under our management and seven years under our predecessors - is now behind us.

At Westminster, Labour and Conservative MPs condemned the length of time it took the DTI to publish the report. Ms Marjorie Mowlem, the opposition Labour Party's spokesman on financial business, said the DTI had acted in a "shabby and unacceptable" way by making clear its intentions but not releasing the report until next week.

Mr Ken Warren, Conservative chair of the Commons select committee on trade and industry, said he hoped future DTI investigations would be "more expeditious".

Baker says US ready to accept cut in aid to Israel

By Lionel Barber in Washington

THE BUSH Administration is prepared to accept cuts in foreign aid to Israel and Egypt in order to help emerging democracies in eastern Europe, Panama and Nicaragua, Mr James Baker, US Secretary of State, told Congress yesterday.

This was the first time the Administration has conceded publicly that it could support cuts to Israel and Egypt, the two largest recipients of US aid.

The Administration is campaigning to reduce congressional discretion over the allocation of aid, but many suspect that Mr Baker views the general issue as a specific way to prod Israel to play a more constructive role in Middle East peace talks.

Appearing yesterday before the House sub-committee on foreign operations, Mr Baker indicated growing frustration with the Israeli Government.

"We've done pretty much all

we can do, we think, from our end, and we are waiting a response from the Israeli Government. We're coming very close to the time when we will know one way or the other whether we have a chance of succeeding."

Together, Israel and Egypt are expected to receive around \$3bn and \$2.1bn respectively this year - as part of the \$14.5bn foreign aid budget - as a result of their participation in the Camp David Middle East peace accords 10 years ago.

Mr Baker made clear that the Administration would support cuts in aid to Israel and Egypt only on condition that it is part of a broader, across-the-board reduction of US assistance to other friendly countries.

Mr Baker wants to change the practice whereby Congress earmarks almost 90 per cent of funds to its favoured sources. Both he and President Bush

are concerned that it allows little flexibility to respond to the demands of the newly independent Eastern European countries such as Poland, Czechoslovakia, and Hungary.

The Administration also wants to help Panama, the victim of three years of US economic sanctions and last December's invasion, which finally removed General Manuel Noriega. Last Sunday's upset election win by the US-backed Nicaraguan opposition has created a second unforeseen demand for US financial support.

The US is attempting to encourage talks between Israel and Palestinian delegations as a first step towards election in the occupied territories of the West Bank and Gaza. Israel's forum of four top ministers is due to meet today to respond to the latest US proposals.

US and Japan near accord on new supercomputer sales pact

By Robert Thomson in Tokyo

JAPAN and the US appear to be close to agreement on the sensitive issue of public procurement of supercomputers, which Washington has listed under the punitive Section 301 trade provision.

After two days of talks in Tokyo, a US Trade official said last night that the two countries had agreed on several areas of a new government purchase agreement. The proposed new agreement would replace a 1987 pact under which US companies are yet to sell a supercomputer to Japan.

US officials have complained that large discounts demanded by Japanese academic and research institutes have precluded competition by US makers, and the Japanese Government has responded by agreeing to increase budget allocations for supercomputer purchases to reduce the need for discounts.

A US trade official said that Japanese negotiators also showed that they "clearly accepted" the need for tighter control of anti-monopoly laws, and that the government "intends to enforce them".

The White House wants a far-ranging review of the bilateral relationship into the 1990s, stepping back from immediate problems. The State Department, in particular, wants to

examine broader aspects of the relationship which it fears is in danger of being dominated by trade disputes.

The Japanese Government also yesterday attempted to draw attention away from the trade significance of the summit.

Mr Noboru Hatakeyama, the director-general of trade policy for Japan's Ministry of International Trade and Industry (MITI), said "many items will be discussed", and while the Structural Impediments Initiative (SII) on trade is to be raised, there "will be no need for discussions in great detail".

Nevertheless, Mrs Carla Hills, the US Trade Representative, who will attend the meetings, has said trade will "most assuredly be on the agenda". Mr Hatakeyama admitted that Japan's three most senior SII negotiators will be travelling with Mr Kaifu, and he insisted that the government has the political will to succeed in SII. "I don't think it is right for our US colleagues to have criticised us that way."

Mrs Hills said she hoped that Mr Kaifu would come with some information about how he is going to address these trade issues, "but more importantly the president can describe, vividly, how very much we need progress."

UK Tories try to limit poll tax damage

Continued from Page 1

ride out the immediate storm and to prepare to soften next year's bills by making more funds available. One Cabinet minister said: "The structure of financing will remain the same. We can argue about the cash."

Many high-spending councils are, however, still expected to be charge-capped once detailed

budgets become known later this month.

Mr Baker yesterday defended the tax as more fair and efficient than domestic rating, but acknowledged that the Government had to "go back to first principles" to persuade people of its merits. He has written to all local Conservative associations in advance of the May

council elections, calling on them to promote the poll tax strongly and to attack the alternatives put forward by other parties.

Treasury officials are bracing themselves for an unwelcome rise in inflation. "I am sure it will be something horrible," said one Whitehall official.

Inflation fears give markets battering

Continued from Page 1

government bonds and futures lost about 1½ points.

"The markets took fright at the mere mention of a one-for-one currency swap," said Mr Kit Juckes, an international economist at Warburg Securities, the London investment house.

While German equities held up, the D-Mark suffered on fears of the inflationary impact of an inflow of savings into West Germany. The D-Mark weakened against the French franc and the pound.

The West German currency had declined steadily against the dollar throughout the week, but yesterday its fall speeded up. It ended at DM1.7105 to the dollar, after 1.7000 at Wednesday's close and well below 1.6755 last Friday.

Fears about currency union and inflation also distressed the London share market, which suffered a delayed reaction to Wednesday's worse-than-expected trade figures.

The FT-SE 100 fell 17 points to close at 2,238.4, as the mar-

China toughens stance over Hong Kong passports

By Collins MacDougal in London

CHINA hardened its attitude yesterday to the proposed British government offer of passports for 50,000 Hong Kong families by announcing that the passports would not be recognised when China regains the colony in 1997.

The British Government had hoped that the passport package would help stem further destabilising emigration of professionals and key government officials from the territory.

Li Zhaoxing, spokesman for China's Foreign Ministry, yesterday made it clear that Hong Kong people who wished to change nationality would need Peking's permission.

He delivered a statement declaring that "any Chinese citizen who resides in China and wishes to acquire foreign citizenship must first of all apply and obtain approval to forfeit his or her Chinese citizenship."

The increasingly tough stance implies determination to stamp out any outside allegiances within Hong Kong after the handover, no matter what the cost in terms of lost expertise now. The British package was intended to assure key Hong Kong personnel that they could safely stay in the territory and at the same time acquire another passport.

China's statement also seemed to be aimed at bolstering opposition among Britain's MPs over the passport package. This is already facing trouble from about 80 Conservative MPs who object to the extension of immigration into Britain.

Peking may also be increasingly concerned at the potential growth in number of overseas havens for Hong Kong people.

In London yesterday it was understood that Government was close to agreement with Australia, Canada, France, the Netherlands, Italy, Japan and Singapore on details of a deal to offer passports to key Hong Kong citizens who work for companies based in those countries.

Peking's statement made it clear that "Chinese citizens," as Peking defines Hong Kong residents, would not enjoy British consular protection in Hong Kong after 1997, when the territory reverts to Chinese sovereignty.

China objected strongly to the package in December when it was first announced, calling it "a gross violation of (the British) solemn commitment" in the Sino-British Joint Declaration of 1984.

This allegation has already been rejected by both the British and the Hong Kong Governments. Yesterday's statement repeated the December warning that China reserved the right to "take appropriate measures," while expressing the hope that the British side would consider the "overall situation" and "refrain from carrying out this wrong practice."

The statement follows amendments passed two weeks ago to the Basic Law for Hong Kong, the post-1997 constitution for the territory, which prevents people entitled to a foreign right of abode from holding top posts, including those of Chief Executive, member of the Legislative Council and of Chief Justice after the handover. These were pushed through at the final plenary session of the Basic Law drafting committee.

THE LEX COLUMN

Lesson of history for the Royal

The headline news about Royal Insurance is wild British weather and the exceptional losses due this year of at least \$50m net. But the 7 per cent yield at which the shares came to rest last night is not a firm platform below which they cannot plunge further. The deeper issue in yesterday's 43 per cent fall in annual profits was additional evidence that Royal's US business has dragged it into a position not unlike Commercial Union's in the mid-1980s.

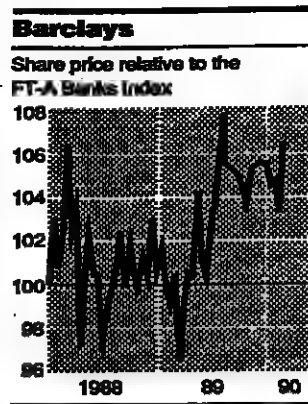
The problem is smaller, since Royal's managers have never been as hefty as CU's once were and Royal's UK business is very nearly as blue-chip as Sun Alliance's. But Royal has \$800m-plus of net assets locked in the US, and it has delivered \$120m of pre-tax losses in the last two years, with no clear sign of significant price increases in commercial lines in 1990 and questionable prospects of a good long-term return. Even excluding 1989's \$160m of additional reserves for old policies, Royal's combined ratio (claims and expenses as a percentage of premiums) last year was way below the industry average.

The problem is to see how Royal can extricate itself on reasonable terms from a US entanglement which is precluding its dividend potential and its ability to finance growth at a time when the grand French-led reshuffling of European insurance has placed a new premium on size. On the basis of Zurich Insurance's recent purchase of Maryland Casualty, Royal would get no more than book value for Royal US. But the idea that mega-mergers among UK companies may be needed as they were in similar operating conditions in the late 1980s, offers one way out.

Barclays

Amid all the good news from Barclays yesterday about topics as diverse as UK debt and BZW's Japanese equity business, it was easy enough for investors to ignore some of the small print. The relevant detail is that Barclays's return on equity dropped a point last year, to 26 per cent, which is some way short of the 29 per cent level seen just five years ago.

It was fair enough, as far as it went, for the market to bid the shares up 1½p on the back of the 18 per cent dividend increase and the move to 70 per cent provisioning against LDC debt exposure. The snag is that the stock has already



had an excellent run against the sector in the last 12 months. Leaving Midland out of account as a special situation, any substantial re-rating of Barclays in 1990 against NatWest and Lloyds would seem to imply an assumption that Barclays is about to break through into some new era of sustainably superior profitability.

That is precisely where debate ought to start. On an operational level, Barclays' mere 52 per cent increase in UK bad debt provisions to \$187m, against the clearers' sector average of 124 per cent, looks like convincing evidence that Sir John Quinlan's post-rights issue dash for growth has not backfired. But it is only when Barclays' indices for return on capital start moving ahead again that the market will have conclusive evidence that a \$300m-plus cash call was fully necessary.

GrandMet

The more one hears about the proposed deal between Grand Metropolitan and Elders, the more it revives old doubts about GrandMet's overall strategy. Granted, the details are still murky, with the Australian camp leaking like a sieve in hopes of tolerating things along and GrandMet dragging its heels in silence. But it now seems fairly clear that after selling its breweries to Elders for some \$400m, GrandMet is then to spend the proceeds in financing for some 20 per cent of Elders' equity.

This seems a distinctly odd move for a company which has only recently made up lost ground in the market's eyes after the Pillsbury deal. Mr Elliott's reputation is not what it was, given suggestions of over-gearing in his Harlin vehicle, scurrilous comparisons with the hapless Mr Bond. Keeping such company will scarcely

raise GrandMet's standing with the average timorous fund manager.

Not is it clear what the balance sheet of a demerged Elders brewing business would look like. If it were ungear and free from claims on its cash flow, the rest of the Elders empire would be deprived of its main cash generator. If not, it is even less clear why GrandMet should get involved, especially since it is supposed to have an alternative cash buyer for its breweries.

As part of the deal, GrandMet would emerge as property manager of the biggest pub estate in the UK. This has its attractions, especially since GrandMet might net \$500m or so from the sale of its pub losses to the new joint venture. But for a company which has attracted criticism over its accounting policies in the recent past, creating a huge off-balance sheet vehicle is scarcely good investor relations either.

Foreign & Colonial

Yesterday's figures from Foreign & Colonial are a useful reminder of the long term attractions of investment trusts. Over the last ten years, Foreign & Colonial shares have outperformed all but four of the stocks in the FT-30. The shares have even managed to outperform the Morgan Stanley World Index over the past three years. And in 1989, its international portfolio outperformed the All-Share by a good margin.

There is, of course, no guarantee that F & C can repeat the trick. So far in 1990 it is underperforming the sector because of the strength of sterling. Assets per share have dropped to around 180p and the discount, having briefly fallen to 13 per cent last year, has widened to 15 per cent. But for such a sound-sounding institution, F & C is prepared to tolerate a surprising mismatch between its investments and its currency exposure. And as its recent \$110m debenture showed, it is willing to exploit its ability to gear up for growth.

F & C is relatively bullish about the prospects for equities, on the basis that interest rates are likely to fall faster than markets currently expect. A keen contrarian, it has even been a recent buyer of D-Mark bonds. The really determined contrarian, on the other hand, might simply deduce that F & C is due for a spell of underperformance.



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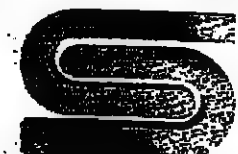
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Bristol	10	10	10	Newcastle	10	10	10
Cardiff	10	10	10	Edinburgh	10	10	10
Exeter	10	10	10	Glasgow	10	10	10
Leeds	10	10	10	Liverpool	10	10	10
London	10	10	10	Nottingham	10	10	10
Manchester	10	10	10	Sheffield	10	10	10
Nottingham	10	10	10	Southampton	10	10	10
Sheffield	10	10	10	Stirling	10	10	10
Southampton	10	10	10	Swansea	10	10	10
Stirling	10	10	10	Torquay	10	10	10
Swansea	10	10	10	Wrexham	10	10	10
Torquay	10	10	10	Wolverhampton	10	10	10
Wrexham	10	10	10	Wolverhampton	10	10	10
Wolverhampton	10	10	10	Wolverhampton	10	10	10

INTERNATIONAL COMPANIES AND FINANCE

Special gains boost Philips income

By Michael Skapinker and Laura Raun in Eindhoven

PHILIPS, the Dutch electronics group, reported record net income, up 30 per cent to F11.37bn (\$721m) in 1989.

Net income in 1989 was F11.06bn. Per-share earnings were F15.16 compared with F14.12 the previous year. Sales for 1989 edged up 2 per cent to F157.2bn from F156.1bn.

Net income was lifted by lower financing charges and higher extraordinary income. Finance expenses fell 32 per cent to F11.32bn from F16.97bn while extraordinary gains rose 11 per cent to F1582m. These gains included the sale to the public of 20 per cent of PolyGram, the music recording subsidiary, and the disposal of Philips' defence systems business in Sweden.

Operating income fell 6 per cent to F12.29bn. The 1989 figure excludes Philips' white

goods activities, which are now part of a joint venture with Whirlpool of the US.

Contributing to the operating income decline was the electronic components division, which incurred a loss of F1125m, wiping out 1988's profit of F1353m. Sales of colour TV tubes and passive components grew, but the division

was hit by a sharp fall in integrated circuit prices.

Professional Products and Systems' operating income also plunged to F140m, just over one-tenth of the F1385m the year before. Information systems lost money but medical, communication and industrial systems compensated for the red ink.

formed DST Deutsche System-Technik has acquired the operations of the Dutch electronics company's Systeme & Sonderelectronica defence group in West Germany.

News of the management buy-out was a surprise, with many analysts having assumed the operations sold would go to an established defence-related company.

Operating income from lighting, traditionally Philips' powerhouse, fell slightly to F1763m from F1777m the year before.

The best performance came from consumer products where operating income jumped 34 per cent to F111bn.

Total operating income would have fallen further if not for the inclusion of a F1342m gain, largely from the sale of a Paris office building.

Profits in consumer products were all the more impressive as sales slipped 6 per cent to F123.5bn from F125bn.

Profitability measured by net income as a percentage of stockholders' equity improved to 8.2 per cent from 8.6 per cent but remains well short of the 10 per cent goal set by Mr Cor van der Klugt, chairman of Philips. Philips declared an unchanged dividend of F12.

FN profits slashed by low sales on defence side

By Tim Dickinson in Brussels

FN, the once proud Belgian arms manufacturer, provided a reminder yesterday that its defence business is in a development which represents a rare recent setback for its main shareholder Société Générale de Belgique, the Liege-based company announced that it lost roughly F2.25bn (\$70m) in 1989 and shares as a result it is now urgently adjusting its restructuring plans.

Nearly half the loss was attributed to "exceptional items" but the underlying deficit of F2.25bn contrasts with the edict for its original target set in December 1988 of break-even for the last 12 months.

Three main causes were given for this "major disappointment": lower than expected sales for its defence arm (which specialises in small light infantry arms) "in a much less active environment"; the costs of 1,300 early retirements and voluntary redundancies, against the 800 provided for in the original plan; and the impact of the loss of FN Motors which is now 57.5 per cent owned by the French aero engine maker Saecma.

FN last night said sales had fallen in a part of the business which was highest, but declined to specify arms contracts which were cancelled.

FN said yesterday that La Générale, the big Belgian holding company which boosted its stake to 98 per cent in the end of 1988 recapitalisation operation, and SRIW, the Walloon regional investment company, were both committed to further restructuring.

A "new programme" would be put together "combining continuity with the necessity to adjust the capacity of the defence side of the business to the new market conditions."

The management committee of chief executive Mr Albert Diehl and managing director Mr Joseph Labeys, a civil engineer from the steel group Cockerill-Sambre.

Pharmacia blames 22% fall on costs of restructuring group

By Robert Taylor

PHARMACIA, the Swedish pharmaceutical and biotechnology group controlled by Volvo, suffered a 22 per cent drop in its 1989 profits (after financial items) to SKr762m (\$124.7m) from SKr976m, it was reported yesterday.

The result is much worse than the company had expected. It blamed restructuring.

The worst performance came in biotechnology with a SKr151m decline on last year's performance. A comprehensive cost cutting programme had been carried out, the company said, with staff reductions and other rationalisation, particularly in its Swedish operations.

A financial contract in many power is to be carried out this year.

Biotechnology product sales rose just 1 per cent last year to SKr1.81bn from SKr1.79bn. But Mr Eric Danielsson, chief executive, said cost cutting had succeeded.

During the fourth quarter of last year costs in biotechnology rose 4 per cent compared with an impressive 18 per cent growth in sales. Group sales were up 11 per cent last year to SKr7.54bn from SKr6.79bn. Diagnostic sales rose 36 per

cent during 1989 to SKr1.64bn from SKr1.2bn, while ophthalmic sales rose 13 per cent to SKr1.31bn from SKr1.17bn.

The drugs division lifted sales 13 per cent to SKr2.43bn from SKr2.17bn.

The company said that 40 per cent of its sales were to western Europe, excluding Sweden, and there was a particularly strong performance recorded in Spain, Finland and France, though West Germany was the biggest market for its products with a sale of SKr688m in 1989.

When the details of the proposed deal between the state holding company Procordia and Pharmacia were first announced last December there was considerable concern about the proposed giant food-pharmaceutical conglomerate within Pharmacia's senior management and the trade unions.

Commenting at that time Mr Danielsson took a lukewarm view of the deal. But yesterday he was more positive. "We have achieved our aims," he said. "The structure in the company has been held together and we have preserved our name."

Italian estate agency goes public with L20bn issue

By Hely Simonian in Milan

THE first initial public equity offering on the Milan stock exchange this year is due on Tuesday to become reality. It is the flotation of shares in Gabetti Holding, Italy's largest estate agency group.

The issue also marks a first for Gabetti's lead banker, Sanpaolo Finance, the Milan-based bank which has been a subsidiary of Istituto Bancario San Paolo di Torino, which is making its debut leading an equity flotation since opening in 1986.

Gabetti, which was founded in Turin in 1960, is now involved in a variety of property-related financial services, including leasing and finance.

Turnover last year climbed to L26bn from L17bn in 1988 and the company now has 60

branches predominantly in northern Italy.

Property trading is set to become an increasingly important activity, according to Mr Giovanni Gabetti, the group's founder and president. Apart from its own trading subsidiary, the company also runs

Immobis, a joint venture with San Paolo which is now looking to expand its international investor base.

San Paolo will reduce its present 20 per cent stake in Gabetti Holding to 5 per cent as part of the flotation of 8m new shares at L2.500 each, with the remainder of the equity stemming from a capital increase. That leaves the group Gabetti family with 85 per cent of the shares.

WestLB sells 25% in European vehicle

By Katharine Campbell in Frankfurt

SUDWESTDEUTISCHE Landesbank, the Baden-Württemberg regional bank, has agreed to take a stake in the newly-created European vehicle of Westdeutsche Landesbank, Germany's largest public sector financial institution.

WestLB Europe, formed at the beginning of this year, is the holding company into which the Düsseldorf-based leading regional bank is absorbing the continental European operations of Standard Chartered, the UK bank, following their joint co-operation plans announced at the end of last year.

StwestLB is taking a 25 per cent plus one share portion of the new holding company. While no price was disclosed, it is estimated to be about DM200m (\$118m).

StwestLB is the first regional bank to choose this route for strengthening its overseas presence, in a move that the participants were yesterday heralding as an important step in the rationalisation process of Germany's regional banking system.

The regional banks have been criticised for their largely overlapping and relatively weak international networks. WestLB said yesterday it hoped other regional banks would follow suit with a participation in the new vehicle, but added that there were no formal negotiations in train at present.

By the end of the year, when it has completed the integration of the Standard Chartered offices, WestLB Europe will have a presence in 11 countries and around 800 employees. It is adding some of its own staff, though not the London, Luxembourg and Swiss subsidiaries to the new company.

Separately WestLB announced that group operating profits for 1989 rose by roughly 10 per cent to around DM1bn. This is around the level for 1987, after a significant drop in 1988. Total profits are not disclosed. The group balance sheet total also expanded 10 per cent to DM181bn.

Wärtsilä to be merged with Lohja

By Enrique Tessieri

WARTSILÄ, the Finnish diesel, securities and sanitary equipment group which pulled out of shipbuilding last autumn, will be merged into Lohja, a building materials and electronics group.

Lohja took a 30.3 per cent stake in last December in a FM802m (\$201.5m) deal. Lohja has since then increased its ownership to 29.06 per cent.

The combined turnover of the new company will be around FM10bn and it will employ around 19,000 persons.

Wärtsilä shareholders will be paid with Lohja shares and cash. While Wärtsilä is quoted on the London Stock Exchange, there has been no decision by the new company on whether to apply for a listing on any foreign stock exchange.

Mr Georg Ehrnrooth, president and chief executive of Lohja, has stated previously that both companies were studying the possibility of merging.

Wärtsilä said it had begun talks with Lohja last autumn. Unconfirmed reports say Wärtsilä was also keen on acquiring Sulzer diesel of Switzerland.

Sharp drop in Nokia earnings

By Enrique Tessieri in Helsinki

NOKIA, Finland's largest quoted company, saw its profits before tax and minority interests tumble to FM604m (\$151.7m) last year from FM106bn in 1988.

Group sales advanced from FM21.81bn to FM22.79bn in 1989. Operating profit remained the same, rising slightly from FM977m to FM978m last year.

Nokia plans a stock dividend of FM2.60 per share, down from FM3.20 a year earlier.

Nokia had indicated earlier this year that it did not expect that profits would improve dramatically in 1990 due to restructuring on the

consumer electronics side. Net profit attributed to shareholders plummeted from FM11.5bn to FM156m last year, while earnings per share dropped from FM13.67 to FM4.36.

Nokia's electronics group saw an improvement in net sales from FM13.16bn to FM14.33bn but remained "unsatisfactory," according to the company. The operating profit for the electronics group improved from FM58m to FM260m.

The cables and machinery division saw its net sales advance from FM4.07bn to FM4.42bn, while operating

profit fell from FM406m to FM405m.

The basic industries division, which includes rubber and chemicals, saw a drop in net sales from FM1.42bn to FM1.21bn. The operating profit for the division also fell from FM13m to FM347m.

Nokia explained that the group's liquidity remained good in spite of the high level of investment. Liquid funds totalled Fm1.33bn from Fm1.30bn in 1988.

Investment in research and development reached FM1.15bn in 1989 and the workforce at the end of last year was 41,300, 7 per cent less than in 1988.

Crédit Suisse lifts dividend

By John Wicks in Zurich

NET PROFITS of Crédit Suisse, the Zurich bank, rose by 21 per cent from SFr391.7m (\$397m) to SFr716.2m last year.

At the March 29 annual general meeting the bank, which is controlled by CS Holding, is to propose an increase in its dividend from 20 to 23 per cent.

The increase in earnings represents a "marked improvement in profitability," says the bank, noting that its balance-sheet total rose only 3.6 per

cent to SFr117.7bn.

Gross profits were also up 21 per cent, from SFr1.18bn to SFr1.43bn.

Group gross earnings rose in 1989 by 19.9 per cent from SFr1.54bn to SFr1.84bn, the figure for depreciation and provisions having been increased by 16.3 per cent to SFr780m.

Group net profits were higher by 23.5 per cent at SFr783m. This is the first time Crédit Suisse has published these figures. Further details will be given today.

Bank Leu net profits rose 15.2 per cent last year to SFr32.2m. This follows a 25 per cent decline in 1988 from SFr41.1m to SFr30.7m.

At the March 29 AGM of the bank, the smallest of Switzerland's Big Five, the board is to propose payment of unchanged dividends of SFr70 per share of SFr500 nominal value and SFr14 per share of SFr100 nominal value and per participation certificate.

January, 1990



CIGA HOTELS

has sold the

Grand Hotel des Iles Borromées
Stresa

to

SIALM
Società Italiana Alberghi Lago Maggiore S.r.l.The undersigned acted as financial adviser to
Ciga Hotels S.p.A. in this transaction

Nomura International

Tennessee Gas Pipeline Company
(Formerly Obligations of Tenneco Corporation)

NOTICE OF PAYMENT OF THE TENNESSEE GAS PIPELINE COMPANY (FORMERLY OBLIGATIONS OF TENNECO CORPORATION) TO THE HOLDERS OF THE 1984 GUARANTEED EXTENSION NOTES DUE 1988/1989 OF

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FIDELITY AMERICAN ASSETS N.V.

Registered Office: Schottegweg-Oost 130
Curacao, Netherlands Antilles

ANNUAL GENERAL ASSEMBLY OF SHAREHOLDERS

Please take notice that the Annual General Assembly of Shareholders of Fidelity American Assets N.V. (the "Corporation") will take place at 2:00 p.m. at Schottegweg-Oost 130, Curacao, Netherlands Antilles, on March 20, 1990.

The following matters are on the agenda for this Assembly:

1. Report of the Management.

2. Election of the Managing Directors.

3. Approval of the Balance Sheet and Profit and Loss Statement for the fiscal year ended November 30, 1989.

4. Ratification of actions taken by the Managing Directors since the last Annual General Assembly of Shareholders, including payment of an interim dividend in respect of the fiscal year ended November 30, 1989 and authorization of the Managing Directors to declare additional dividends in respect of fiscal 1989 if necessary to enable the Fund to qualify for "distributor" status under United Kingdom tax law.

5. Ratification of actions taken by the Investment Manager since the last Annual General Assembly of Shareholders.

6. Such other business as may properly come before the Assembly.

Approval of each item of the Agenda will require the affirmative vote of a majority of the votes cast at the Assembly. A form of proxy may be obtained from the following institutions:

Compagnie Financière

5, Boulevard de la Foire

LUXEMBOURG

Fidelity International (C.I.) Limited

40, The Esplanade

St. Helier, Jersey

CHANNEL ISLANDS

Fidelity International Management Holdings Limited

Oak Hill House

130 Tisbury Road

Hidborough

Kent TN11 9DZ, ENGLAND

Holders of registered shares may vote by proxy by mailing a form of proxy obtained from the Corporation's Principal Office in Pembroke, Bermuda, or from the institutions listed above, to the Corporation at the following address:

Fidelity American Assets N.V.

c/o Amazo Holdings & Trust Company N.V.

Post Office Box 3141

Curacao

NETHERLANDS ANTILLES

Holders of bearer shares may vote by proxy by mailing a form of proxy and certificate of deposit for their shares obtained and filed in the manner described in the preceding sentence. Alternatively, holders of bearer shares wishing to exercise their rights personally at the Meeting may deposit their shares, or a certificate of deposit therefor, with the Corporation at Schottegweg-Oost 130, Curacao, Netherlands Antilles, against receipt therefor, which receipt will entitle said bearer shareholder to exercise such rights.

All proxies (and certificates of deposit issued to bearer shareholders) must be received by the Corporation not later than 1:00 p.m. on March 20, 1990, in order to be voted at the Assembly.

By order of the Management

Charles J.M. Collis

Secretary

BUSINESS SOFTWARE

Business software advertising appears
every Saturday in the WEEKEND FT

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Kingdom of Denmark

U.S. \$ 37,500,000

Floating Rate Notes due 1995

In accordance with the terms and conditions of the Notes, notice is hereby given that for the interest period from February 28, 1990 to August 28, 1990, the Notes will carry an interest rate of 8.5375 % per annum.

The interest payable on the relevant interest payment date, August 28, 1990 against coupon n°11 will be U.S. \$ 42,924.65 for each Note of U.S. \$ 1,000,000 and U.S. \$ 21,462.33 for the Note of U.S. \$ 500,000.

Agent Bank

KREDIETBANK

S.A. LUXEMBOURG

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INTERNATIONAL COMPANIES AND FINANCE

Canadian banks cut LDC debt provisions

By Bernard Simon in Toronto

A CBT in loan loss provisions and higher fee income helped Canadian Imperial Bank of Commerce, Canada's second biggest bank, overcome a drop in interest income to post record earnings in the first quarter of fiscal 1990.

Net earnings rose to C\$215m (US\$145m), equal to C\$1.15 a share, in the three months to January 31, from C\$202m, or C\$1.10 a share, a year earlier.

Although net interest income slipped from C\$768m to C\$752m, earnings from other sources, such as service charges, loan fees, foreign exchange and credit card fees, rose from C\$235m to C\$230m.

Loan loss provisions were cut by 48 per cent to C\$71m. The bank realised C\$30m from the sale of a principal amount of C\$100m in Third World loans. Although the loan loss provisions to C\$28.5m from C\$71.5m a year ago.

Earlier this year, the bank became the biggest shareholder in the troubled real estate and retailing group Campeau Corp when it seized shares which previously belonged to the group's founder Mr Robert Campeau.

The securities are worth a fraction of their value when they were pledged to the bank as collateral for a loan to Mr Campeau in December 1987.

Good year for Cadbury of S Africa

By Jim Jones

CADBURY SCHWEPPE'S, the South African affiliate of the British Cadbury Schweppes company, lifted sales and profits by almost one third in 1989.

The rise was helped by acquisitions and developments at home and in neighbouring Swaziland, and the introduction of new products.

Correction

Ares-Serono

ARES-SERONO, the Swiss-based pharmaceutical company which declares its results in US dollars, plans to raise its dividend by Sfr25 per share, not to Sfr25 as reported yesterday. Similarly, the proposed dividend per registered share is Sfr70, not Sfr10.

Union Carbide decides against restructuring

By Roderick Oram in New York

UNION Carbide, battered through the 1980s by a recession, the Bhopal tragedy, the forced sale of some of its best businesses and a fight to retain its independence, has decided against another major restructuring.

The newly disappointed Wall Street which had enjoyed a spate of rumours in recent weeks about pending joint ventures, asset sales or other actions. The group's share price fell 81% to \$22.4 yesterday morning after rising 14 per cent in the past month.

Mr Robert Kennedy, chairman, said the group would retain its three core businesses: chemicals and plastics, industrial gases and carbon products.

A management buy-out of the third division was under active consideration until the junk bond market fell apart, he said.

The company said Carbon products such as electrodes accounted for \$782m of the group's \$8.74bn revenues last year and \$44m of operating profit out of \$1.27bn.

The company said its two key criteria were strengthening its core businesses and increasing shareholder value.

Its long term goal was 6 per cent to 7 per cent annual capital growth and an average of 30 per cent return on equity over the course of business cycles. None of the wide range of restructuring actions met both conditions, Mr Kennedy said.

He said the company would still consider acquisitions, joint ventures, alliances or other alternatives as the opportunities arose.

Although Union Carbide's results have improved markedly in recent years, profits softened last year because of a downturn in some of its plastics and chemical businesses.

The sector turned in fourth quarter operating profits of only \$155m, compared with \$331m a year earlier. For the full year, the sector slipped to \$1bn from \$1.2bn.

Group net for last year fell to \$378m, or \$4.07 a share, from \$622m, or \$4.88, on revenues of \$8.74bn against \$8.32bn.

Analysts are expecting the company's profits to fall to around \$3 a share this year because of softness in the chemicals and plastics.

A big chunk of its profits come, for example, from ethylene glycol and polyethylene. Both are commodity products facing stiffer competition as new capacity has come on stream.

Inquiry into Paladin takeover

By John Elliott in Hong Kong

THE Hong Kong Government has appointed an inspector to investigate links between local-listed Paladin and New Zealand-based New Zealand Equities, whose complex deals have developed into one of Hong Kong's most controversial corporate sagas since the 1987 world markets crash.

New Zealand Equities, which was merged into Paladin in September in a disputed reverse takeover, went into receivership this week. The receiver has been appointed because Paladin, an investment company whose listing in Hong Kong is suspended, did not reveal that it gave guarantees for New Zealand borrowings in January.

A little for control of Paladin by minority interests grouped in a company called Lai See has been spearheaded by the prominent Oung business family of Taiwan. It has led to legal action in Hong Kong, Bermuda and New Zealand.

The issues raised have sharpened a debate in Hong Kong over the effectiveness of regulatory powers developed since 1987 for the Stock Exchange and for a new watchdog, the Securities and Futures Commission. They failed to stop last September's reverse takeover on behalf of minority interests.

Along with a growing number of Hong Kong companies, Paladin is listed in Bermuda, which removes it from some of the commission's controls.

Schroders Asia is involved because it was Paladin's adviser until last December, when it resigned. Until then it was also responsible for advising minority shareholders.

The commission's Takeover and Mergers Committee is expected to report soon on allegations that Serge Punn and Associates of Hong Kong acted in concert with New Zealand to support the takeover.

After falling last September to block the takeover, the commission has been unable to investigate the company's affairs because it does not have the necessary legal powers. Paladin admitted to the commission last week that it had failed to report the guarantees.

ISCOR, THE recently listed South African iron and steel company, fears it will fail to meet the earnings level forecast in its prospectus, but says this year's dividend payment will match the forecast.

The directors blame poor international steel markets for the decline. The interim trading profit before interest and tax rose to R577m from R498m and the pre-tax profit increased to R560m from R483m.

The last financial year's trading profit totalled R12bn and the year's pre-tax profit was R1.15bn. In the prospectus

dropped to about \$21,000 (US\$13,000) from the same period of 1988.

Turnover rose to R2.07m (US\$1.3m) in the half year to December from R1.55m in the same half of the last financial year and against R2.95m in the last financial year as a whole.

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Mineral sands help boost profit at Renison

By Chris Sherwell in Sydney

A STRONG performance from its large mineral sands operations has sharply boosted interim profits at Renison Goldfields Consolidated (RGC), the Australian affiliate of the Hanson group's Consolidated Goldfields. The group says it expects the trend to continue.

Figures for the six months to December showed an after-tax operating profit of \$488.2m (US\$44.8m), up 79.5 per cent on the A\$35.4m figure for the previous corresponding period. Sales revenues jumped 24.6 per cent to A\$832m.

"The main contributors to our strong performance by the mineral sands division, complemented by improved performances from the tin and gold divisions," the group said.

In mineral sands, there was strong demand and price increases for all main products, and "the silicon price was particularly strong." Tin's profitability, however, was hurt by declining prices due to expanding world production, especially from Brazil.

Regarding new developments, RGC said the Purgana gold mine in Papua New Guinea, in which it has a 30 per cent interest, would have its first stage completed by the third quarter of 1990.

After failing last September to block the takeover, the commission has been unable to investigate the company's affairs because it does not have the necessary legal powers. Paladin admitted to the commission last week that it had failed to report the guarantees.

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Air Canada and PWA hit by heavy quarterly losses

By Robert Gibbons in Montreal

CANADA'S two big airlines hit heavy turbulence in the fourth quarter of 1989 because of a bitterly cold December, a 20 per cent jump in fuel prices and widespread cutbacks in business travel.

Air Canada, privatised in 1989, had an operating loss of C\$44m (US\$37m) in the fourth quarter. However for the whole of 1989 it registered an operating net profit of C\$107m or 86 cents a share, almost unchanged from 1988, on revenues of C\$3.6bn, against C\$3.4bn.

When a C\$36m gain on the sale of GPA Group stock is included, Air Canada's final net profit was C\$149m or C\$1.99 fully diluted, against a restated C\$36m or C\$1.64 in 1988.

The group's operating expenses rose 7 per cent and its load factor declined to 89.7 per cent from 71.4 per cent.

Domestic market share gained, but the company said operating margins were inadequate and "appropriate action" would be taken this year. Air

Canada has already cut managerial staff by about 7 per cent. PWA Operations, parent of Canadian Airlines International, also suffered from problems, following the C\$250m takeover of Wardair last year.

For the full year, PWA lost C\$56m or C\$2.18 a share, including a C\$73.6m writedown to cover takeover expenses. It was PWA's first loss in 19 years. In 1988 the company earned C\$30.3m or C\$1.25 a share.

Its 1989 revenues were C\$2.8bn, up 15 per cent. However operating expenses rose 20.5 per cent, mainly because of Wardair integration difficulties. This indicated a 1989 operating loss of C\$10.4m, against operating income of C\$77m in 1988.

PWA, which is selling Wardair's fleet for C\$900m to reduce debt, sees losses continuing in the first quarter of 1990. Its strategy is to recover market share by improving domestic service and building on its already strong links

with the Asian market. Both airlines warned analysts early in February that 1989 performance would be dragged down by the recessionary fourth quarter. Both companies have raised domestic fares 5 per cent already this year, though fuel prices have now stabilised.

Mr Steve Garmaise, of First Marathon Securities, Toronto, expects Air Canada to sell a smaller tranche of GPA shares this year, but it should show a good gain in operating earnings to around C\$1.30 a share following further moves to raise efficiency.

With a continuing weak domestic market, PWA will show another operating loss in 1990, although its debt should decline to around C\$1m.

Other analysts said Air Canada was showing good traffic gains on its Florida and Atlantic routes in the first quarter, but that PWA would not achieve gains in operating efficiency until a new terminal at Toronto until 1991.

Depleted fish stocks hit Natsea

By Bernard Simon

DEPLETION of fish stocks off Canada's east coast and a slew of other problems put National Sea Products (Natsea), North America's largest fish company, deep in the red last year.

Halifax-based Natsea lost C\$3.4m (US\$2.7m), or C\$2.03 a share, in 1989, compared with a C\$5.8m loss, equal to 52 cents a

share, the previous year. Revenues advanced 8 per cent to C\$96.1m. The fourth quarter loss was C\$18.7m or C\$1.10, against C\$7.5m or 54 cents before extraordinary gains.

A sharp drop in fish quotas, which has cost Natsea 150m lbs of raw material over the past five years, has forced a sweep-

ing and costly restructuring of the company's Canadian and US operations. Natsea estimated these costs at C\$10.3m in the fourth quarter.

Natsea will close a fish plant in Maine in April, with the loss of 200 jobs. Last year, it wound down plants in Nova Scotia and Newfoundland.

NOTICE OF REDEMPTION
REPUBLIC OF AUSTRIA

US\$50,000,000 14 3/4% Bonds due 1992

NOTICE IS HEREBY GIVEN that, pursuant to Condition 6 of the Bonds, Citibank, N.A. as Trust Agent, has selected by lot for redemption on April 1, 1990 US\$50,000,000 principal amount of said Bonds at the redemption price of 107 1/2% of the principal amount thereof, together with accrued interest to the date fixed for redemption. Bonds selected by lot for redemption are as follows:

Bonds denominated US\$1,000 bearing the following serial numbers:																			
100	194	198	161	169	174	224	229	247	250	253	258	261	264	274	283	284	285	286	287
404	616	648	662	669	684	689	694	697	700	703	706	709	712	714	718	721	724	726	729
804	816	848	862	869	884	889	894	897	900	903	906	909	912	914	918	921	924	926	929
1004	1016	1048	1062	1069	1084	1089	1094	1097	1100	1103	1106	1109	1112	1114	1118	1121	1124	1126	1129
1304	1316	1348	1362	1369	1384	1389	1394	1397	1400	1403	1406	1409	1412	1414	1418	1421	1424	1426	1429
1604	1616	1648	1662	1669	1684	1689	1694	1697	1700	1703	1706	1709	1712	1714	1718	1721	1724	1726	1729
1904	1916	1948	1962	1969	1984	1989	1994	1997	2000	2003	2006	2009	2012	2014	2018	2021	2024	2026	2029
2204	2216	2248	2262	2269	2284	2289	2294	2297	2300	2303	2306	2309	2312	2314	2318	2321	2324	2326	2329
2504	2516	2548	2562	2569	2584	2589	2594	2597	2600	2603	2606	2609	2612	2614	2618	2621	2624	2626	2629
2804	2816	2848	2862	2869	2884	2889	2894	2897	2900	2903	2906	2909	2912	2914	2918	2921	2924	2926	2929
3104	3116	3148	3162	3169	3184	3189	3194	3197	3200	3203	3206	3209	3212	3214	3218	3221	3224	3226	3229
3404	3416	3448	3462	3469	3484	3489	3494	3497	3500	3503	3506	3509	3512	3514	3518	3521	3524	3526	3529
3704	3716	3748	3762	3769	3784	3789	3794	3797	3800	3803	3806	3809	3812	3814	3818	3821	3824	3826	3829
4004	4016	4048	4062	4069	4084	4089	4094	4097	4100	4103	4106	4109	4112	4114	4118	4121	4124	4126	4129
4304	4316	4348	4362	4369	4384	4389	4394	4397	4400	4403	4406	4409	4412	4414	4418	4421	4424	4426	4429
4604	4616	4648	4662	4669	4684	4689	4694	4697	4700	4703	4706	4709	4712	4714	4718	4721	4724	4726	4729
4904	4916	4948	4962	4969	4984	4989	4994	4997	5000	5003	5006	5009	5012	5014	5018	5021	5024	5026	5029
5204	5216	5248	5262	5269	5284	5289	5294	5297	5300	5303	5306	5309	5312	5314	5318	5321	5324	5326	5329
5504	5516	5548	5562	5569	5584	5589	5594	5597	5600	5603	5606	5609	5612	5614	5618	5621	5624	5626	5629
5804	5816	5848	5862	5869	5884	5889	5894	5897	5900	5903	5906	5909	5912	5914	5918	5921	5924	5926	5929
6104	6116	6148	6162	6169	6184	6189	6194	6197	6200	6203	6206	6209	6212	6214	6218	6221	6224	6226	6229
6404	6416	6448	6462	6469	6484	6489	6494	6497	6500	6503	6506	6509	6512	6514	6518	6521	6524	6526	6529
6704	6716	6748	6762	6769	6784	6789	6794	6797	6800	6803	6806	6809	6812	6814	6818	6821	6824	6826	6829
7004	7016	7048	7062	7069	7084	7089	7094	7097	7100	7103	7106	7109	7112	7114	7118	7121	7124	7126	7129
7304	7316	7348	7362	7369	7384	7389	7394	7397	7400	7403	7406	7409	7412	7414	7418	7421	7424	7426	7429
7604	7616	7648	7662	7669	7684	7689	7694	7697	7700	7703	7706	7709	7712	7714	7718	7721	7724	7726	7729
7904	7916	7948	7962	7969	7984	7989	7994	7997	8000	8003	8006	8009	8012	8014	8018	8021	8024	8026	8029
8204	8216	8248	8262	8269	8284	8289	8294	8297	8300	8303	8306	8309	8312	8314	8318	8321	8324	8326	8329
8504	8516	8548	8562	8569	8584	8589	8594	8597	8600	8603	8606	8609	8612	8614	8618	8621	8624	8626	8629
8804	8816	8848	8862	8869	8884	8889	8894	8897	8900	8903	8906	8909	8912	8914	8918	8921	8924	8926	8929
9104	9116	9148	9162	9169	9184	9189	9194	9197	9200	9203	9206	9209	9212	9214	9218	9221	9224	9226	9229
9404	9416	9448	9462	9469	9484	9489	9494	9497	9500	9503	9506	9509	9512	9514	9518	9521	9524	9526	9529
9704	9716	9748	9762	9769	9784	9789	9794	9797	9800	9803	9806	9809	9812	9814	9818	9821	9824	9826	9829
9904	9916	9948	9962	9969	9984	9989	9994	9997	10000	10003	10006	10009	10012	10014	10018	10021	10024	10026	10029

The Nippon Credit Bank (Curacao) Finance N.V.

U.S. \$100,000,000
12 7/8% Guaranteed Notes due 1992

Notice is hereby given that pursuant to Condition 5(a) of the Notes, U.S. \$9,145,000 principal amount of the Notes has been drawn for redemption on 3rd April, 1990, at the redemption price of 100% of the principal amount, together with accrued interest to 3rd April, 1990.

The serial numbers of the Notes drawn for redemption are as follows:

22	1079	2071	1081	4124	4982	9218	4810	7854	6696	9676	10940	11092	12874	13093	14089	15950	16059	17021	18000
23	1080	2072	1082	4125	4983	9219	4811	7855	6697	9677	10941	11093	12875	13094	14090	15951	16060	17022	18001
24	1081	2073	1083	4126	4984	9220	4812	7856	6698	9678	10942	11094	12876	13095	14091	15952	16061	17023	18002
25	1082	2074	1084	4127	4985	9221	4813	7857	6699	9679	10943	11095	12877	13096	14092	15953	16062	17024	18003
26	1083	2075	1085	4128	4986	9222	4814	7858	6700	9680	10944	11096	12878	13097	14093	15954	16063	17025	18004
27	1084	2076	1086	4129	4987	9223	4815	7859	6701	9681	10945	11097	12879	13098	14094	15955	16064	17026	18005
28	1085	2077	1087	4130	4988	9224	4816	7860	6702	9682	10946	11098	12880	13099	14095	15956	16065	17027	18006
29	1086	2078	1088	4131	4989	9225	4817	7861	6703	9683	10947	11099	12881	13100	14096	15957	16066	17028	18007
30	1087	2079	1089	4132	4990	9226	4818	7862	6704	9684	10948	11100	12882	13101	14097	15958	16067	17029	18008
31	1088	2080	1090	4133	4991	9227	4819	7863	6705	9685	10949	11101	12883	13102	14098	15959	16068	17030	18009
32	1089	2081	1091	4134	4992	9228	4820	7864	6706	9686	10950	11102	12884	13103	14099	15960	16069	17031	18010
33	1090	2082	1092	4135	4993	9229	4821	7865	6707	9687	10951	11103	12885	13104	14100	15961	16070	17032	18011
34	1091	2083	1093	4136	4994	9230	4822	7866	6708	9688	10952	11104	12886	13105	14101	15962	16071	17033	18012
35	1092	2084	1094	4137	4995	9231	4823	7867	6709	9689	10953	11105	12887	13106	14102	15963	16072	17034	18013
36	1093	2085	1095	4138	4996	9232	4824	7868	6710	9690	10954	11106	12888	13107	14103	15964	16073	17035	18014
37	1094	2086	1096	4139	4997	9233	4825	7869	6711	9691	10955	11107	12889	13108	14104	15965	16074	17036	18015
38	1095	2087	1097	4140	4998	9234	4826	7870	6712	9692	10956	11108	12890	13109	14105	15966	16075	17037	18016
39	1096	2088	1098	4141	4999	9235	4827	7871	6713	9693	10957	11109	12891	13110	14106	15967	16076	17038	18017
40	1097	2089	1099	4142	5000	9236	4828	7872	6714	9694	10958	11110	12892	13111	14107	15968	16077	17039	18018
41	1098	2090	1100	4143	5001	9237	4829	7873	6715	9695	10959	11111	12893	13112	14108	15969	16078	17040	18019
42	1099	2091	1101	4144	5002	9238	4830	7874	6716	9696	10960	11112	12894	13113	14109	15970	16079	17041	18020
43	1100	2092	1102	4145	5003	9239	4831	7875	6717	9697	10961	11113	12895	13114	14110	15971	16080	17042	18021
44	1101	2093	1103	4146	5004	9240	4832	7876	6718	9698	10962	11114	12896	13115	14111	15972	16081	17043	18022
45	1102	2094	1104	4147	5005	9241	4833	7877	6719	9699	10963	11115	12897	13116	14112	15973	16082	17044	18023
46	1103	2095	1105	4148	5006	9242	4834	7878	6720	9700	10964	11116	12898	13117	14113	15974	16083	17045	18024
47	1104	2096	1106	4149	5007	9243	4835	7879	6721	9701	10965	11117	12899	13118	14114	15975	16084	17046	18025
48	1105	2097	1107	4150	5008	9244	4836	7880	6722	9702	10966	11118	12900	13119	14115	15976	16085	17047	18026
49	1106	2098	1108	4151	5009	9245	4837	7881	6723	9703	10967	11119	12901	13120	14116	15977	16086	17048	18027
50	1107	2099	1109	4152	5010	9246	4838	7882	6724	9704	10968	11120	12902	13121	14117	15978	16087	17049	18028
51	1108	2100	1110	4153	5011	9247	4839	7883	6725	9705	10969	11121	12903	13122	14118	15979	16088	17050	18029
52	1109	2101	1111	4154	5012	9248	4840	7884	6726	9706	10970	11122	12904	13123	14119	15980	16089	17051	18030
53	1110	2102	1112	4155	5013	9249	4841	7885	6727	9707	10971	11123	12905	13124	14120	15981	16090	17052	18031
54	1111	2103	1113	4156	5014	9250	4842	7886	6728	9708	10972	11124	12906	13125	14121	15982	16091	17053	18032
55	1112	2104	1114	4157	5015	9251	4843	7887	6729	9709	10973	11125	12907	13126	14122	15983	16092	17054	18033
56	1113	2105	1115	4158	5016	9252	4844	7888	6730	9710	10974	11126	12908	13127	14123	15984	16093	17055	18034
57	1114	2106	1116	4159	5017	9253	4845	7889	6731	9711	10975	11127	12909	13128	14124	15985	16094	17056	18035
58	1115	2107	1117	4160	5018	9254	4846	7890	6732	9712	10976	11128	12910	13129	14125	15986	16095	17057	18036
59	1116	2108	1118	4161	5019	9255	4847	7891	6733	9713	10977	11129	12911	13130	14126	15987	16096	17058	18037
60	1117	2109	1119	4162	5020	9256	4848	7892	6734	9714	10978	11130	12912	13131	14127	15988	16097	17059	18038
61	1118	2110	1120	4163	5021	9257	4849	7893	6735	9715	10979	11131	12913	13132	14128	15989	16098	17060	18039
62	1119	2111	1121	4164	5022	9258	4850	7894	6736	9716	10980	11132	12914	13133	14129	15990	16099	17061	18040
63	1120	2112	1122	4165	5023	9259	4851	7895	6737	9717	10981	11133	12915	13134	14130	15991	16100	17062	18041
64	1121	2113	1123	4166	5024	9260	4852	7896	6738	9718	10982	11134	12916	13135	14131	15992	16101	17063	18042
65	1122	2114	1124	4167	5025	9261	4853	7897	6739	9719	10983	11135	12917	13136	14132	15993	16102	17064	18043
66	1123	2115	1125	4168	5026	9262	4854	7898	6740	9720	10984	11136	12918	13137	14133	15994	16103	17065	18044
67	1124	2116	1126	4169	5027	9263	4855	7899	6741	9721	10985	11137	12919	13138	14134	15995	16104	17066	18045
68	1125	2117	1127	4170	5028	9264	4856	7900	6742	9722	10986	11138	12920	13139	14135	15996	16105	17067	18046
69	1126	2118	1128	4171	5029	9265	4857	7901	6743	9723	10987	11139	12921	13140	14136	15997	16106	17068	18047
70	1127	2119	1129	4172	5030	9266	4858	7902	6744	9724	10988	11140	12922	13141	14137	15998	16107	17069	18048
71	1128	2120	1130	4173	5031	9267	4859	7903	6745	9725	10989	11141	12923	13142	14138	15999	16108	17070	18049
72	1129	2121	1131	4174	5032	9268	4860	7904	6746	9726	10990	11142	12924	13143	14139	16000	16109	17071	18050
73	1130	2122	1132	4175	5033	9269	4861	7905	6747	9727	10991	11143	12925	13144	14140	16001	16110	17072	18051
74	1131	2123	1133	4176	5034	9270	4862	7906	6748	9728	10992	11144	12926	13145	14141	16002	16111	17073	18052
75	1132	2124	1134	4177	5035	9271	4863	7907	6749	9729	10993	11145	12927	13146	14142	16003	16112	17074	18053
76	1133	2125	1135	4178	5036	9272	4864	7908	6750	9730	10994	11146	12928	13147	14143	16004	16113	17075	18054
77	1134	2126	1136	4179	5037	9273	4865	7909	6751	9731	10995	11147	12929	13148	14144	16005	16114	17076	18055
78	1135	2127	1137	4180	5038	9274	4866	7910	6752	9732	10996	11148	12930	13149	14145	16006	16115	17077	18056
79	1136	2128	1138	4181	5039	9275	4867	7911	6753	9733	10997	11149	12931	13150	14146	16007	16116	17078	18057
80	1137	2129	1139	4182	5040	9276	4868	7912	6754	9734	10998	11150	12932	13151	14147	16008	16117	17079	18058
81	1138	2130	1140	4183	5041	9277	4869	7913	6755	9735	10999	11151	12933	13152	14148	16009	16118	17080	18059
82	1139	2131	1141	4184	5042	9278	4870	7914	6756	9736	11000	11152	12934	13153	14149	16010	16119	17081	18060
83	1140	2132	1142	4185	5043	9279	4871	7915	6757	9737	11001	11153	12935	13154	14150	16011	16120	17082	18061
84	1141	2133	1143	4186	5044	9280	4872	7916	6758	9738	11002	11154	12936	13155	14151				

INTERNATIONAL CAPITAL MARKETS

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Purchasing report further unsettles Treasuries

By Janet Bush in New York, Stephen Fidler in Tokyo, Nirmala Cohen in London and George Graham in Paris

US TREASURY bond prices continued to erode yesterday, following the sharp drop on Wednesday afternoon, in response to a stronger than expected economic report from the purchasing managers' survey.

GOVERNMENT BONDS

while the benchmark long bond stood a point lower for a yield of 8.56 per cent. Economists had predicted an unchanged index of 45.3 per cent from the purchasing managers' survey in February but it rose quite sharply to 48.3 per cent, the highest level since June 1989. The report said that the economy declined in February for the tenth consecutive month but that it was the lowest rate of decline since June last year.

New orders increased for the first time since May last year and production rose for the first time since June. With the caveat that a good proportion of the rise in the purchasing managers' index could be attributed to catch-up production after January's weather-hit activity, the report appeared to confirm the view from the Fed that the chances of a recession have receded.

There was little impact from news that personal income rose 0.5 per cent in January, slightly more than expected, and that personal consumption spending rose 0.6 per cent, less than analysts had been forecasting.

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W German banks deny bond loss forecasts

By Katharine Campbell in Frankfurt

TWO GERMAN banks yesterday hotly denied estimates circulating in a Salomon Brothers research report of possible heavy writedowns in their bond portfolios following the recent setback to the German bond market.

Mr Juergen Krumm, board member of Deutsche Bank, Germany's largest bank, said as of the middle of February, there was no sign of the group's bond portfolio would be "considerably under DM200m."

The Salomon report estimated potential writedowns on bond holdings of the three largest German banks could "exceed" 1990 profits. The figures amounted to DM634m for Deutsche Bank, DM685m for Dresdner Bank and DM629m for Commerzbank.

Dresdner Bank declined to comment on the research. A Commerzbank official called the calculation "simply irrelevant." "About half of that number would be more probable, but I do not want to speculate," he said.

Salomon responded to the banks' statements yesterday with a revision to its forecasts. Its revised estimate of Deutsche Bank's exposure was put at DM180m with Commerzbank reduced to DM250m. But it challenged the banks to be more specific about the size of their portfolios.

Both banks were critical of what they termed highly oversimplified calculations. Salomon based its sums on 90 per cent of the value of group bond portfolios at the end of October (the latest published figures). These were DM15.1bn for Deutsche, DM16.3bn for Dresdner, and DM12.5bn for Commerzbank.

A writedown average of 7 per cent was used. Deutsche Bank said it had kept the write-off levels as low as possible.

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French authorities lobby DG Bank

By George Graham in Paris

THE FRENCH authorities have come to the support of their banks in the dispute with Deutsche Genossenschaftsbank (DG Bank) concerning DM6bn contested securities transactions.

Mr Pierre Bérégovoy, the French finance minister, yesterday called on DG Bank to respect its word, and urged West Germany's banking supervisors to uphold the rules which govern the financial markets.

DG Bank engaged itself and it is very important that one's word should be respected. It is the responsibility of the authorities charged with banking and market supervision to ensure that written and oral market usage are respected by the intermediaries," Mr Bérégovoy said.

Mr Jacques de Larosière, governor of the Bank of France, has written to Mr Karl-Otto Pöhl, governor of the Bundesbank about the DG Bank row. Mr Philippe Lagayette, deputy governor of the Bank of France and chairman of France's bank supervisory commission, has also written to his opposite number at the Bundesbank.

The row centres on two types of transaction, according to the French banks involved: one is a form of cash advance backed by the deposit of bonds, the other a forward deal involving the simultaneous sale and repurchase of bonds.

In both cases, DG Bank is refusing to take back the bonds, which the French banks say it undertook to do. The bonds have lost between 10 and 15 per cent of their value in the intervening period, as interest rates have soared.

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Bond row reveals need for trade systems

Andrew Freeman on how other markets handle deal confirmation

The DG Bank affair raises some important issues for the European market, particularly, it highlights the need for efficient and binding trade confirmation systems.

Fortunately for the Frankfurt financial community, the dubious practice of renegotiating on trades has been a constant feature of international bond trading. Whenever there is unusual volatility across the market or in a particular sector, the greater exposure to potential losses does not encourage clear recollection by traders.

For example, the recent collapse in the price of a Saatchi & Saatchi convertible bond is understood to have resulted in an attempt by one UK agency broker to deny a large trade with a European counterpart.

Strong threats from the relevant regulator resolved the dispute. During the crisis in the floating-rate note market after late 1988, when prices fell by as much as 20 points in a half-hour trading period, some London-based firms found they could not confirm up to half of all their trades.

That settlement disaster took weeks to sort out, as did the problems on global equity markets after the crash in 1987.

Many parties simply denied that they had dealt at all, and because hectic trading had not allowed enough time for dealers to book trades in writing, there was little evidence with which to pursue claims.

Parties could quickly see where they had an unmatched position and take steps to eliminate it. In the case of the floating-rate note market, the system satisfied UK reporting requirements under the Financial Services Act, and was integral to the AIBD becoming a designated investment exchange.

The DG Bank affair could not have happened if the various banks involved had been members of the TRAX system. Where an agreement to repurchase securities was implicit in an initial transaction, the return leg of the trade could have been handled at the same time, confirming the entire

contract. TRAX currently has around 250 members, including all UK-based AIBD members and continental AIBD reporting dealers. However, its extension throughout Europe has been consistently opposed by banks which argue that its costs outweigh any risk management benefits.

Mr John Langton, AIBD chief executive, said: "If TRAX can be extended, and it is open to non-AIBD members, the management of member banks will come to see that they have much greater control over their exposure to markets and counterparties. TRAX can handle any instruments, be they international equities or debt instruments, that members want to trade."

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Bond row reveals need for trade systems

Andrew Freeman on how other markets handle deal confirmation

The DG Bank affair raises some important issues for the European market, particularly, it highlights the need for efficient and binding trade confirmation systems.

Fortunately for the Frankfurt financial community, the dubious practice of renegotiating on trades has been a constant feature of international bond trading. Whenever there is unusual volatility across the market or in a particular sector, the greater exposure to potential losses does not encourage clear recollection by traders.

For example, the recent collapse in the price of a Saatchi & Saatchi convertible bond is understood to have resulted in an attempt by one UK agency broker to deny a large trade with a European counterpart.

Strong threats from the relevant regulator resolved the dispute. During the crisis in the floating-rate note market after late 1988, when prices fell by as much as 20 points in a half-hour trading period, some London-based firms found they could not confirm up to half of all their trades.

That settlement disaster took weeks to sort out, as did the problems on global equity markets after the crash in 1987.

Many parties simply denied that they had dealt at all, and because hectic trading had not allowed enough time for dealers to book trades in writing, there was little evidence with which to pursue claims.

Parties could quickly see where they had an unmatched position and take steps to eliminate it. In the case of the floating-rate note market, the system satisfied UK reporting requirements under the Financial Services Act, and was integral to the AIBD becoming a designated investment exchange.

The DG Bank affair could not have happened if the various banks involved had been members of the TRAX system. Where an agreement to repurchase securities was implicit in an initial transaction, the return leg of the trade could have been handled at the same time, confirming the entire

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UK COMPANY NEWS

Royal Insurance dives 43% to £126m after disasters

By Patrick Cockburn

PRE-TAX PROFITS at Royal Insurance, the UK composite insurer, last year fell 43 per cent to £126m largely as a result of Hurricane Hugo, earthquakes in San Francisco and Australia and UK subsidence losses.

Mr Ian Rushton, chief executive, said that the cost of these catastrophes totalled £113m. However, capital and reserves increased by 25 per cent to £2.66bn.

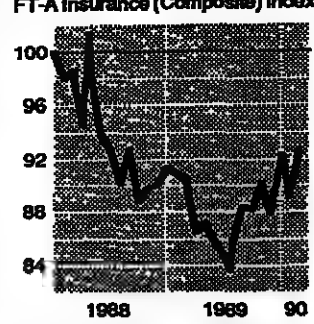
Earnings per share dipped to 18.5p (32.1p) but Royal's overall financial strength enables it to increase the final dividend to 14.75p, making a total for the year of 25.5p.

In addition to heavy weather losses last year, Royal announced that it expected its net losses from storms in the UK in January and February this year to total £85m in spite of reinsurance protection of £35m for each incident.

In the US, where Royal has 36.5 per cent of its business, pre-tax losses more than doubled to £98m (£44m) for three reasons: a continuation of the depression in premium rates, catastrophe losses of £56m, half from Hugo, and a continuing programme of increasing

Royal Insurance

Share price relative to the FT-A Insurance (Composite) Index



reserves.

Royal said that it was part of its strategy to expand its business in the UK at a faster rate than in the US. Pre-tax profits in the UK amounted to £158m (£150m).

This came in spite of a sharp rise in subsidence losses from £14m to £50m. Despite a more competitive commercial and motor market there was an overall increase in premiums written of 12 per cent.

The international side was

hit by a £10m loss from Hurricane Hugo in the Caribbean, a further £10m as a result of the Newcastle earthquake in Australia and some large property losses, notably in France. Pre-tax losses totalled £113m compared to profits of £14m in 1988.

Better results were seen in Canada where profits rose to £38m (£24m).

Life and related financial services, hit by a £26m loss from UK estate agency operations, reported overall profits down from £50m to £37m. As a result of the downturn in the UK property market, the number of house sales handled by the 760 outlets, down from 631 in 1988, fell by 39,000 to 61,900.

However, Royal said that its strategy of using the estate agents as distribution channels for its products was showing signs of success with the rate of house sales to mortgage related life sales rising from 23 to 46 per cent.

The value of its long term life business was £580m including £40m from Maccabees, the US life company purchased early last year.

See L16

Saatchi shares fluctuate as executives hold summit

By Alice Rawsthorn

SAATCHI & SAATCHI, the communications and consultancy group, saw its shares fluctuate on the stock market yesterday as the senior executives of its communications division gathered in London for a special summit meeting.

The Saatchi share price, which dropped dramatically last week, rose by 9p to 150p during the day - after peaking at 153p - because of heavy buying by US investors.

Last week Saatchi's shares fell by more than a third, chiefly due to heavy selling in the US. Shareholders panicked when the group's newly published annual report disclosed the extent of its financial difficulties and when Mr Robert Louis-Dreyfus, Saatchi's recently appointed chief executive, issued a profits warning.

Saatchi is conducting a complete review of its businesses, which could include bringing in new investors or new capital. Mr Louis-Dreyfus and Mr Charles Scott, who joined Saatchi with him as finance director, recently completed a study of the group's strategic and financial position.

Yesterday's summit meeting was called so they could brief the heads of the communications companies on their proposals for the future of the division.

Mr Louis-Dreyfus and Mr Scott also discussed the group's financial position in advance of Saatchi's annual general meeting on March 13. The Saatchi brothers - Charles and Maurice - attended neither yesterday's meeting nor the annual general meeting.

A report in yesterday's Campaign magazine said that Mr Louis-Dreyfus and Mr Scott planned to appoint at least one non-executive director to strengthen the Saatchi main board.

Yesterday's meeting, held at Saatchi's opulent headquarters in Berkeley Square, W1, was attended by the senior executives of its advertising divisions.

They included Mr Carl Spielvogel, chairman of the Backer Spielvogel Bates network run from New York, and Mr Bill Muirhead, chairman of the flagship Saatchi network agency at Charlotte Street in London. The heads of the other marketing services networks - including Mr Alan Siegel, who runs the Siegel & Gale design network from New York - were also present.

Mr Louis-Dreyfus said that which is intended to be the first of a series of quarterly meetings for the heads of the communications networks - to outline their plans to stabilise Saatchi's financial position.

They also emphasised the need to continue cutting overheads to bring costs in line with revenues.

Saatchi, which is suffering from the slowdown in the UK and US advertising markets, recently unveiled a radical restructuring programme at its London agency.

Backer Spielvogel Bates has been forced to cut costs in New York because of the loss of a \$70m (£45m) account for the Prudential Corporation.

Loan provisions chop Barclays to £692m

By David Lascelles, Banking Editor

BARCLAYS, the UK's largest banking group, reported pre-tax profits halved in 1989 because of a large provision against doubtful third world loans. Pre-provision profits increased its earnings by 20 per cent.

The outturn was £692m compared with £1.4bn after provisions of £885m, including £72m against unpaid interest. Barclays' cover on third world exposure is now 70 per cent, or 64 per cent if the bank's exposure to South Africa is included.

Over the last 18 months Barclays has managed to reduce its exposure to countries in financial difficulty by more than £1bn to £2.5bn.

The attributable profit was £452m, down from £887m, equivalent to earnings per share of 40.4p, down from 57.8p.

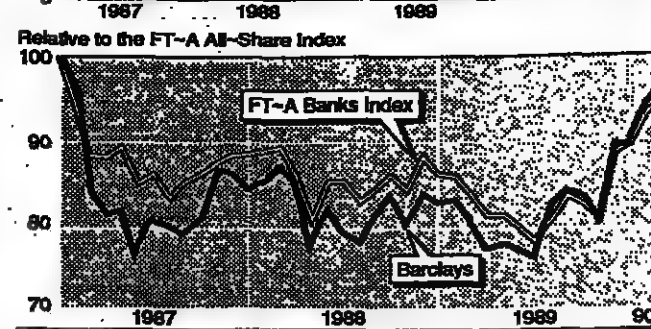
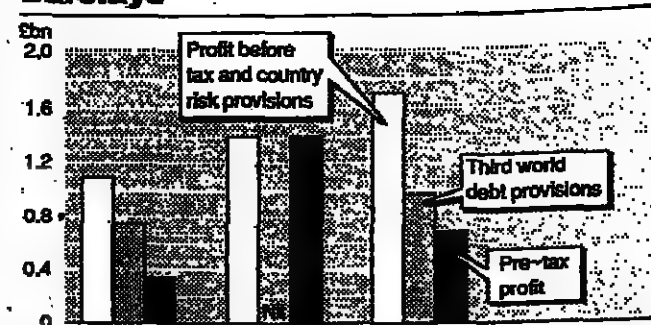
But the total dividend is being increased by 19 per cent to 27.4p with a second interim of 18p.

Sir John Quinlan, chairman, said: "Strong underlying growth in 1989 lays a secure base for the future expansion of our business. This performance is a most encouraging achievement in a year when competition intensified in many of our markets and economic conditions slowed down."

In addition to its third world provisions, Barclays set aside £414m to cover doubtful loans. Although this was relatively less than some of the other

clearers, Sir John said he believed this level was adequate and followed a thorough

Barclays



review of the bank's exposures.

Apart from the third world problem, most of Barclays' operations showed a strong advance. The UK domestic banking and treasury operations were the principal contributors to profits with £1bn, up 33 per cent, thanks mainly to increased business lending volumes and tighter control on costs.

The financial services division was up 59 per cent to £165m, notably through growth in life assurance and pension policies. But mortgage-related

products suffered from the weakness of the housing market.

Mounting competition and funding costs squeezed the central retail services division, which includes the Barclaycard credit card business. Bad and doubtful debts among cardholders also increased. As a result, profits were down to £42m from £35m.

Barclays de Zeele Wedd, the group's investment banking arm, increased profits by 64 per cent to £54m after making a

charge of £32m to cover exposure to the controversial local authority swaps market. This represents a return of 16 per cent on capital, without the provision it would have been 25 per cent.

The main contributor was the global equities business, but fixed income operations also moved into profit overall.

Mercantile Group, the leasing subsidiary, saw a sharp fall in profits as higher funding costs squeezed lending margins. The company reported profits of £51m, down from £91m.

International treasury and banking operations in the UK bore the brunt of the third world provisions. The division incurred a loss of £873m (profits of £38m).

US operations, which are being restructured, raised profits to £72m (£43m).

Total assets grew by 22 per cent over the year to £127.6bn. All but £1bn of this occurred in the first half.

Capital resources increased by £1.2bn to £9.5bn, leaving tier 1 capital at 5.7 per cent and total capital at 9 per cent. However including the £145m profit after tax from the sale of its stake in the Yorkshire Bank and the effect of a proposed £450m capitalisation issue from property revaluations, the ratios will rise to 6.2 per cent and 9.2 per cent, respectively.

Barclays ratio of cost to income declined from 68.4 per cent to 64 per cent. Mr Andrew Buxton, the managing director, said it was Barclays' intention to keep the ratio on a declining trend.

Courtaulds completes Southern Africa disposals

By Jim Jones

COURTAULDS, the chemicals and textiles company, has completed its divestment from Southern Africa, started in the middle of 1988, with the sale of its wood pulp and forestry interests in Swaziland.

Divestment began in July 1988 with the sale of Courtaulds' Umkomaas rayon pulp mill on the Natal coast to Sappi, the local pulp and paper company.

At the time Sappi agreed to buy Courtaulds' Umtata timber and pulp interests in Swaziland and announced a \$300m expansion programme to increase Umtata's bleached kraft pulp production from 180,000 tonnes per year to 280,000.

However transfer of the Swazi interests appears to have been delayed by Swazi suscep-

tibilities and the expansion was put on ice, although Sappi has been managing the Umtata operations.

Some 18 months of negotiations have now culminated in Courtaulds' sale of 49 per cent of Umtata to Sappi for £135m (£31.3m) and 1 per cent to Fosco, a Liechtenstein company.

The Commonwealth Development Corporation, which is selling 5 per cent to Swazi institutions and 19 per cent to Fosco, it intends retaining a 26 per cent interest.

The agreement involves a return of the forestry land to the Swazi nation which, in turn, will lease the land back to Umtata for 100 years. Umtata will retain ownership of the trees.

Blue Circle SA rises to R119m

By Jim Jones in Johannesburg

BLUE CIRCLE, the South African cement company controlled by Blue Circle Industries of the UK, shrugged off lower demand from the building industry in 1989 and lifted sales and profits with the help of acquisitions.

Turnover advanced from R128.5m to R171.3m (£39.8m) and pre-tax profits rose from R52.8m to R115.4m. Although cement sales have been affected by slower building starts, demand is growing as major civil projects get into swing.

South Africa's three cement producers operate a cartel and each has considerable excess manufacturing capacity.

Earnings per share rose from 306.5 cents to 329.8 cents and the year's dividend is raised to 110 cents (100 cents).

TRANSPORT LINKS WITH THE CONTINENT

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Mortgage Rate Change

AIB Bank announces that its Home Mortgage Rate will change to 15.5% with effect from close of business on 28th February, 1990.

APR 16.5.



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DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corres - Total for pending dividend	Total for last year
Admiral Comput	2.4	May 11	1.75	2.55
AAP Investment	5.5p	May 11	4	5.5
Barclays	16p	May 10	13	27.4
File Induser	3.375p	Apr 23	3	4.125
Freemans	5.35	Apr 27	4.5	9.7
Forestry & Colon	1.8	May 1	1.54	2.26
Macro 4	3.7	May 8	1.9	7.8
MTM	2.8p	-	2.4	3.5
Murray Int'l Tel	3.2	Apr 8	5.25	9.2
Polyphos	1.1p	Apr 8	0.82	3
Regal Insurance	14.7p	May 11	13	25.5
Takara	1.7	Apr 20	1	2.7

Dividends shown pence per share net except where otherwise stated. *Gross. *Equivalent after allowing for scrip issue. *On capital increased by rights and/or acquisition issues. *USM stock. *Unquoted stock. *Third market. *Carries scrip option.

BOARD MEETINGS

Company	Date
Admiral Comput	Mar. 7
AAP Investment	Mar. 8
Barclays	Mar. 9
File Induser	Mar. 10
Freemans	Mar. 11
Forestry & Colon	Mar. 12
Macro 4	Mar. 13
MTM	Mar. 14
Murray Int'l Tel	Mar. 15
Polyphos	Mar. 16
Regal Insurance	Mar. 17
Takara	Mar. 18

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UK COMPANY NEWS

Markheath unveils hostile bid for Camford

By David Owen

MARKHEATH SECURITIES, the UK investment vehicle of Adelaide Steamship, the Australian industrial and retailing conglomerate, has unveiled a widely-anticipated hostile bid for Camford Engineering which values the motor components manufacturer at \$68.8m.

Camford described the 30p per share offer as "inappropriate and inadequate" and strongly advised its rejection. Nonetheless, the shares raced ahead to close at 30p - a gain of 6p on the day.

Markheath, which has built its Camford stake to 29.96 per cent over a two-year period, gave a two-pointed explanation for its belief that the company would enjoy better prospects in its hands.

First, it asserted, Camford has inadequately refocused its business to take account of the internationalisation of its marketplace.

Second, it said, the group has not managed certain property assets and manufacturing capacity as efficiently as it could have. "We are not critic-

sing the way they manufacture car-parts", said Mr Paul Bohroff, Markheath managing director.

Mr Brian Cox, Camford chairman, retorted by claiming that the exported portion of the company's business is larger than it appears because its customers frequently ship UK-delivered components out of the country.

The UK accounted for fully 96 per cent of the group's \$125m turnover in the year to last September 30. Over the same period, pre-tax profits were ahead 36 per cent to \$5.8m. Its principal products are heavy pressings and axles for customers which include Ford, GM and Rover.

On the property front, the company has been engaged for some time in selling the Stevenage base of its George W King motor parts subsidiary.

It also has a 20-acre site on the edge of a disused airfield at Bourne, near Cambridge, and a further tranche of land housing a heavy pressing



John Spalvins: chief executive of Adelaide Steamship

Terry Kirk

plant in a residential area of Bedford.

A revised planning application regarding the Stevenage site is currently in the hands of local authorities, following negotiations to overcome planning and access problems. The George W King operation is now expected to relocate to newly-leased premises at Letchworth by

the summer.

In the year ended March 31 1989, Markheath - by tradition a property developer - made pre-tax profits of \$11.7m on turnover of \$40m. Borrowings stand at \$31m. The group was unable at this stage to state the amount by which indebtedness would increase if yesterday's cash offer with loan note alterna-

tive is successful.

In January, the group raised \$45.4m through a one-for-one share issue. Mr John Spalvins, Adelaide Steamship chief executive, said at the time that the issue would allow Markheath to cut borrowings to \$20m by the March 31 balance date.

Markheath shares fell 1p to 84p.

Hartwell attacks Jameel again

By John Thornhill

HARTWELL, the embattled Oxford-based motor group, yesterday hit out yet again at the Saudi Arabian Jamel Group which is bidding \$172.4m for the company.

In another defence document, Hartwell claimed that Jameel had run into serious problems over the possible transfer of franchises with BMW, Jaguar, and Mercedes-Benz, which explained why it

was not offering a full price. The Jameel Group countered by declaring its offer for Hartwell's non-transferable preference shares unconditional. It owns or has received acceptances for 53.5 per cent of these shares. It also speaks for just under 34 per cent of Hartwell's ordinary.

Hartwell's shares remained unchanged at 155p yesterday, marginally above Jameel's 155p per share offer, which

closes on March 12.

● Mercantile Group, which has a 6.8 per cent shareholding in Hartwell, said yesterday that it was no longer under any form of obligation to retain its shareholding.

Mr Tom Clark, finance director, said Mercantile would now consider the stake on its commercial merits but had not yet decided whether it would accept the Jameel offer.

Takare beats forecast and doubles to £2.15m

By John Thornhill

TAKARE, the nursing home operator, recorded more-than-doubled pre-tax profits of \$2.15m in 1989, slightly ahead of the profits forecast it made when joining the stock market last May.

The advance from \$1.04m was scored on turnover 44 per cent ahead at \$8.45m (\$8.85m).

Takare, which boasts the company slogan "Who Cares Wins", runs nine nursing homes with more than 1,000 beds. A further 730 are currently being brought into operation and by the end of this year it plans to have facilities for 2,700 beds either in operation or under construction.

The company operates in what it calls the "high dependency, continuing care" sector, caring for the elderly, the handicapped and the mentally infirm. Mr Keith Bradshaw, chairman, said: "We are dealing with very sick people who would otherwise be in hospital."

A third of Takare's beds are occupied by patients from the National Health Service. Of the remainder, 20 per cent are privately funded and 80 per cent are supported by the Department of Social Security.

Mr Bradshaw said the UK's long-term demographic forces favoured a great expansion of its business. By the end of the century, the over-65 population was expected to increase from 800,000 to 1.2m. More than 50 per cent of these would probably suffer from some form of physical or mental infirmity, he said.

During the year, Takare sold its Bexhill-on-Sea nursing home, realising an extraordinary profit of \$528,000.

Earnings per share were 69 pence higher at 18.1p (11.4p). A final dividend of 1.7p is recommended, making a total of 2.7p (1p).

Takare's shares ahead 10p yesterday to close at 86p.

Polly Peck sets up Turkish TV venture

By Jim Bodger in Ankara

POLLY PECK International, the electronics and fresh produce group, and France's Videocolor, a subsidiary of Thomson Consumer Electronics, have entered into a joint venture for the erection of a colour television tube factory near Istanbul in Turkey.

Called Vescolor, the new company will be formed between PFI's Turkish subsid-

iary Vestel and Videocolor with shares of 75 per cent and 25 per cent respectively, aiming for an initial \$50m (\$29.95m) investment.

Videocolor will provide the technology for the plant, which is expected to export about 30 per cent of an annual capacity of 800,000 units. It will be erected at Corlu, next door to Vestel's existing black and

white monitor plant.

Financing will come entirely from outside Turkey; the International Finance Corporation may participate both as an investor and minority shareholder, according to industry sources.

The deal follows on from PFI's ground-breaking purchase of a 51 per cent interest in Japan's Sansui last year.

MONTHLY AVERAGES OF STOCK INDICES

	February	January	December	November
Financial Times	80.88	82.43	83.74	83.82
Government Securities	80.88	81.58	82.38	83.21
Fixed Interest	80.88	81.58	82.38	83.21
Ordinary	1916.8	1924.3	1933.5	1758.0
Gold Mines	325.3	337.4	336.0	288.4
SEAG Bargains (p.m.)	25,826	21,097	30,046	23,941
F.T.-Actuaries				
Industrial Group	1144.67	1182.88	1180.48	1185.05
100 Shares	1248.22	1281.31	1280.70	1212.80
Financial Group	825.48	845.29	857.94	775.35
All-Share	1146.33	1184.51	1175.35	1108.38
FT-SE 100	2287.0	2287.8	2286.5	2206.5
	February High	February Low		
Ordinary	1988.4 (2nd)	1782.3 (2nd)		
All-Share	1174.59 (2nd)	1114.95 (2nd)		
FT-SE 100	2355.1 (2nd)	2286.7 (2nd)		

ELECTRICITY INDUSTRY

The Financial Times proposes to publish this survey on:

29th March 1990

For a full editorial synopsis and advertisement details, please contact:

Ian Ely-Corbett
on 01-873 3389

or write to him at:

Number One
Southwark Bridge
London
SE1 9HL

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

ALLIANCE & LEICESTER

Alliance & Leicester
Building Society

£200,000,000 Floating Rate Notes 1993

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period, 28th February, 1990 to 31st May, 1990, the Notes will bear interest at the rate of 15 1/8 per cent per annum. Coupon No. 17 will therefore be payable on 31st May, 1990 at £3,859.59 per coupon from Notes of £100,000 nominal and £192.98 per coupon from Notes of £5,000 nominal.

S.G. Warburg & Co. Ltd.
Agent Bank

ASSET BACKED FINANCE

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27th MARCH 1990

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EDWARD MACQUISTON

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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

SCOTTISH FINANCIAL AND PROFESSIONAL SERVICES

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Friday, March 23rd, 1990

For a full editorial synopsis and advertisement details, please contact:

Kenneth Swan

Tel: 031 - 220 - 1199

Fax: 031 - 220 - 1578

or write to him at:

Financial Times, 37 George Street,
Edinburgh EH2 2HN

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

ANGLOVAAL LIMITED

Incorporated in the Republic of South Africa
Reg. No. 05/04580/06



Interim Report for the Half-Year ended 31 December 1989

FINANCIAL RESULTS

The consolidated results are as follows:

GROUP INCOME STATEMENT

	Unaudited Half-Year Ended 31 December 1989	Unaudited Half-Year Ended 31 December 1988	Unaudited Half-Year Ended 31 December 1987	Audited Year Ended 30 June 1989
	Rm	Rm	Rm	Rm
Turnover	3 183.7	2 343.4	36	4 802.8
Operating Profit	263.7	228.9	15	475.4
Income from investments	24.2	26.6	(9)	65.5
Profit before taxation	287.9	255.5	13	540.9
Taxation	132.1	113.2	17	218.4
Profit after taxation	155.8	142.3	9	322.5
Equity accounted earnings	57.7	16.7	246	46.1
Profit after taxation	213.5	159.0	34	368.6
Attributable to outside shareholders of subsidiaries and preference dividends	107.9	80.4	34	186.0
Earnings attributable to equity shareholders	105.6	78.6	34	182.6
Earnings per share (cents)	247	184	34	427
Dividend per share (cents)	30	25	20	76
Effective number of shares in issue (000)	42 824	42 799		42 824
Net worth per share (rand)	46	34		41
*Adjusted for the 10-for-1 share split.				

GROUP BALANCE SHEET

	Unaudited 31 December 1989	Unaudited 31 December 1988	Audited 30 June 1989
	Rm	Rm	Rm
Capital employed			
Equity shareholders' interest	925.0	754.4	841.9
Preference share capital	2.7	2.7	2.7
Outside shareholders' interest	1 151.6	745.7	841.2
Total shareholders' interest	3 079.3	1 502.8	1 685.8
Debt capital	200.6	200.6	200.6
Deferred tax benefit	116.7	76.7	90.5
Current assets	2 396.6	1 780.1	1 976.9
Current liabilities	47.9	57.9	42.3
Long-term borrowings	336.5	141.9	325.3
	2 781.0	1 959.9	2 344.4
Employment of capital			
Fixed assets	1 283.5	650.0	883.4
Investments			
- mining subsidiaries and associates	455.7	157.9	487.9
- listed	124.9	133.9	124.8
- unlisted	20.1	31.5	34.0
Loans and long-term debtors	88.1	32.7	76.9
Net current assets	808.7	953.9	737.4
Current liabilities	2 615.9	2 368.4	2 469.5
- interest bearing	258.3	148.4	239.7
- other	1 548.9	1 266.1	1 512.4
	2 781.0	1 959.9	2 344.4
Market value of listed investments, mining subsidiary and associates	1 791.8	1 181.6	1 658.1
Book and carrying value of listed investments, mining subsidiary and associates	401.2	257.4	446.5
Borrowing capacity			
Borrowing capacity in terms of the articles of association	1 618.4	1 380.0	1 610.4
Borrowings	795.4	490.2	765.6

COMMENT

Group earnings for the half-year increased by 34 per cent due mainly to significantly higher equity accounted earnings from The Associated Manganese Mines of South Africa Limited and a maiden contribution to base metal earnings from Luvuvu (Proprietary) Limited, which was acquired in the second half of the previous financial year. In addition, a dividend from Peka Copper Mines Limited resulted in income for the Group of R4.3 million (1988: nil). A further positive factor was the cessation, following the disposal of the Kipspruit Colliery on 30 June 1989, of losses incurred by Newcastle Coal Mines (Proprietary) Limited. Income derived from gold mining displaced no material change over the comparable period of 1988.

Anglovaal Industries Limited ("AVI"), the Group's industrial division, recorded an earnings growth of 23 per cent with all sectors reflecting improved performance. Following AVI's rationalisation of its investment holding structure in June 1989, Anglovaal's interest in AVI reduced from 66 per cent to 59 per cent as a result of the issue of additional shares necessitated by the rationalisation. AVI's earnings growth was therefore diluted to 8 per cent at the earnings per share level.

Equity accounted earnings also include an initial contribution from AA Life Group Limited which was listed on 26 February 1990.

It is anticipated that earnings for the year to June 1990 will show satisfactory growth but are unlikely to match the growth achieved in the first six months.

The drilling programmes for gold in the Sun and Orbit areas in the northern Orange Free State remain on-going. The drilling in the southern portion of the Sun area is designed to further define certain ore body boundaries and reef/grade continuity. During the period under review, the Group's share of the costs of exploration, the purchase of mineral rights and ancillary costs amounted to R41.5 million (1988: R23.3 million) of which R31.1 million (1988: R20.6 million) was in respect of the Sun and Orbit gold exploration programmes.

INVESTMENTS

De Beers has announced its decision to proceed with the development of a diamond mine on the farm Venetia in the northern Transvaal. The mine will be developed pursuant to the provisions of an agreement with Saturn Mining, Prospecting & Development Company (Proprietary) Limited ("Saturn"), holder of the rights to precious stones on the farm Venetia, in which Anglovaal and Middle Witwatersrand (Western Areas) Limited have 21.9 per cent and 65.6 per cent interests, respectively. After recomputation of the capital, which will be provided by De Beers, Saturn and De Beers' after-tax earnings from the mine will be equal. Pending recoupment of capital, Saturn is entitled to a minimum royalty of 12.5 per cent of the mine's profits before appropriations in respect of capital expenditure.

Grinaker Holdings Limited ("Grinaker") successfully concluded an agreement in November 1989 whereby its electronic interests were reversed into the newly-acquired Grinaker Limited (formerly Mool River Television Limited). Grinaker's subsidiary, Siltek Limited, acquired the entire remaining share capital of M&PD Electronics Limited, thus constituting that company as a wholly-owned subsidiary of Siltek.

Consol Limited acquired, with effect from 1 July 1989, the entire equity of Tycon (Proprietary) Limited (formerly The Goodyear Tyre and Rubber Company (S.A.) (Proprietary) Limited). As from 1 January 1990, Tycon was merged with Tredeur (Proprietary) Limited, with Consol holding 61 per cent of the merged business. In February 1990 a listing was obtained for AA Life Assurance Association Limited through a reverse takeover of the listed cash shell Ocean Appliances Corporation Limited, whose name was changed to AA Life Group Limited. The company now holds 41.4 per cent of the equity of AA Life Group Limited.

SHARE AND DEBT CAPITAL

The proposals for the restructuring of the share and debt capital of the Company were approved in January 1990. The main features of the restructuring are as follows:

- the "A" ordinary shares and the participating 5% preference shares were converted into a single class of new ordinary shares of 0.1 cent each, namely N ordinary shares.
- the ordinary shares and the N ordinary shares were subdivided on a ten-for-one basis.
- the 6% cumulative redeemable preference shares and the 5% cumulative redeemable second preference shares will be redeemed with effect from 31 March 1990.

- the terms of the unsecured variable rate subordinated loan stock were amended to make it convertible in certain circumstances into N ordinary shares and to extend its participation in rights offers.

The restructuring of the Company's share capital will result in the Company having only two classes of shares in issue, namely ordinary shares of 5 cents each and N ordinary shares of 0.01 cent each.

The Company also adopted a new Employee Share Incentive Scheme in consequence of the above capital restructuring.

CHANGE IN ACCOUNTING POLICY

Goodwill

With effect from 1 July 1989 goodwill, representing the excess of the cost of shares in subsidiaries over the value attributable to the net assets acquired, has been disclosed as an asset. The carrying value of goodwill will be reviewed annually on an individual investment basis and an appropriate provision made, if necessary, for any permanent diminution in value. Such necessary provision will be accounted for as an extraordinary item. Prior year figures have not been restated, with the exception of the goodwill of R71.9 million arising on the acquisition of the minority interests in AVI's subsidiary, South Atlantic Corporation Limited, in June 1989. This amount, which is included in fixed assets, had previously been set-off against AVI's share premium account. At 31 December 1989 the value of goodwill included in fixed assets amounted to R330.8 million.

CAPITAL EXPENDITURE

The capital expenditure of the Group for the half-year ended 31 December 1989 was R122.3 million (1988: R73.8 million). Commitments for further capital expenditure at 31 December 1989 amounted to R98.8 million (1988: R70.6 million).

COMMITMENTS AND CONTINGENT LIABILITIES

At 31 December 1989 commitments in terms of finance leases and to a lessor trust amounted to R16.7 million (1988: R25.5 million). Contingent liabilities amounted to R14.2 million (1988: R14.4 million).

DIVIDENDS DECLARED OR PAID

	Half-year ended 31 December 1989	Half-year ended 31 December 1988
	Rm	Rm
Half-yearly dividends on 5% and 6% preference shares	0.1	0.1
Interim dividend of 300 cents per share (1988: 250 cents) on the ordinary and 'A' ordinary shares	10.7	8.9
Interim dividend on the participating preference shares at a fixed rate of 5% per annum plus a participation of 150 cents per share (1988: 125 cents)	2.5	2.1

For and on behalf of the board

R.E. Hersov, Chairman

Clive S. Menell, Deputy Chairman

Directors

1 March 1990

Registered Office

Anglovaal House

56 Main Street

2001 Johannesburg

Directors:

R.E. Hersov D.M.S., Ron L.L.D. (Chairman), Clive S. Menell (Deputy Chairman),

B.L. Bernstein, Hon. L.L.D., D.J. Crowe, E.H. Fox, J.J. Geldenhuys, J.C. Robertson, R.T. Swemmer,

R.A.D. Wilson.

Alternates: E.G.D. Gordon

London Secretaries

Anglo-Transvaal Trustees Limited

295 Regent Street

London W1R 6ST

UK COMPANY NEWS

Godfrey Davis goes off Sketchley

By John Thornhill

GODFREY DAVIS, the car dealing and laundry group, has dramatically withdrawn its £126m offer for Sketchley after the dry cleaning and office services group forecast that it would show a loss in the second half of the year.

Mr John Ivey, Godfrey Davis chief executive, described the forecast as lamentable and said he was not prepared to damage Godfrey Davis's interest by overpaying for Sketchley.

"We find it quite amazing that the course of things for Sketchley should change so quickly in a couple of months," he said.

In its defence document sent out yesterday, Sketchley said that pre-tax profits for the year to March 30 might fall to about £2m, including an exceptional credit of £2.2m - way below the previous year's £17.3m.

Godfrey Davis claimed that excluding the exceptional

Sketchley's defence document warns that full-year profits might fall to £6m.

The chairman said this would not impair the potential for a significant improvement in the future

credit, this reflected a loss of £1.6m for the second half.

Earnings per share were forecast to fall sharply to 13.2p (36.7p) and the year's dividend to 13p (30.9p).

Mr Malcolm Glenn, Sketchley's chairman, said that although he was disappointed by the profits forecast

Godfrey Davis's chief executive described the forecast as lamentable and said it was not prepared to damage its interest by overpaying for Sketchley

it did not impair the potential for a significant improvement in profits in the future.

Mr Glenn said trading difficulties had arisen in the group's vending and office services divisions. Sketchley Vending is expected to record a loss in the current year because of lost

contracts, increased marketing expenditure and "deficiencies in accounting procedures."

The office services division, which includes the Mallorata company, has also been affected by problems. Three directors left Mallorata last year and provisions have also had to be made against stock valuations. The division will probably only break even in the current year.

Sketchley's dry cleaning businesses, however, are forecast to swell operating profits from £3.5m to £5.5m, while the textile rental interests are expected to increase their contribution to £3.8m (£1.5m).

Sketchley's shares fell heavily on the release of the document, but steadied to close 8p down at 34p.

The announcement of the withdrawal of the Godfrey Davis offer came after the close of the market. Its shares were, however, 1p lower on the day at 139p.

Foreign and Colonial net assets rise by 41%

By Nikki Tait

FOREIGN AND Colonial Investment Trust yesterday announced that net asset value rose by 41 per cent during 1989 - easily outstripping the 30 per cent rise in the FT-Actives All-Share Index.

The net asset per share figure rose from 141p to 199.4p over the 12 months. At the six-month stage, it showed a 25 per cent increase at 176.8p.

The final dividend of 1.8p makes a total of 2.6p.

The company - Britain's second largest investment trust - attributed the healthy gain to a combination of factors. There had been a shift in geographical weightings away from the UK and Japan and towards the US and Continental Europe. The company took on additional borrowings during the year, allowing it to invest in rising markets; and in addition fund managers anticipated US dollar movements correctly.

It added that the deal between Foreign and Colonial Management and Hypo Bank of West Germany had little effect on the figures. The F&C trusts, the sole owners of their management company, sold a 50 per cent stake to Hypo Bank in July.

At the year-end, just over 40 per cent of the trust's portfolio was in the UK, compared with about 44 per cent a year earlier. Currency exposure to the UK was even lower at 34 per cent.

Meanwhile, North America accounted for 26.5 per cent of total assets, while Japan was only 14.5 per cent. Europe accounted for 18.9 per cent.

Looking at prospects, the fund managers said they expected interest rates generally to be lower by the year-end and equity markets "could cheer up a bit."

They added that the trust had not increased liquidity since the year-end, but was "carefully buying in selected situations" in the UK, Europe and the US. Its largest UK holdings at the year-end included BTR, Shell, BAT Industries, Robert Fleming (the unquoted investment banking group), BTZ and BP.

Net revenue before tax last year was £31.2m (£17.1m). The trust's shares eased 1p to 148p yesterday.

See Lex

Increased exports and lowered costs lift ASW 31% to £40.4m

By Vanessa Houlder

INCREASED SALES to Continental Europe and improved operating efficiency helped ASW Group, the Welsh-based steel company, lift 1989 pre-tax profits by 31 per cent from £31.6m to £40.4m.

Turnover increased by 15 per cent to £451.1m (£392.6m). Turnover in the UK was £336.1m (£304.1m); in the rest of Europe £109.9m (£83.6m); and in the rest of the world £15.1m (£24.9m).

Continued strong cashflow resulted in net cash of £16.6m at the year end compared with net debt in 1988 of £5.2m.

Mr Alan Cox, chief executive, said the company was looking for acquisitions in both Continental Europe and the UK, and did not restrict itself to the steel sector.

The company has adopted the new pension accounting standard which resulted in a nil charge to profits in 1989

compared with £1.5m in 1988. A small charge is expected in 1990.

Because of the pre-tax profit growth employees have become eligible to subscribe for shares in a matching offer share scheme for which the company has provided £1m.

An extraordinary profit of £500,000 arose from a gain on the sale of its 49.9 per cent equity stake in Norton Barrow.

Fully diluted earnings per share increased from 24.7p to 30.6p. A recommended final dividend of 7p makes a total of 11p, which compares with a special dividend in 1988 of 5p.

COMMENT
Rarely is the City so divided over a company's prospects. At one end of the scale, the doubters reckon that the declining demand in the UK - which accounts for 74 per cent of sales - could slash profits to

as little as £32m. At the other end, the optimists reckon that profits could rise as far as £45m. They concede that demand from the UK's construction and engineering sectors will decline, but they believe that ASW's superb record in building up its Continental European sales proves that it has sufficient flexibility to make up the loss. It is still one of the lowest cost producers in Europe and following the removal of EC production quotas it has plenty of scope to increase its market share. Moreover, on this view, its profits will be bolstered still further by the income from its rapidly increasing cash pile. However, even taking the brightest forecast - which puts the shares, unchanged at 266p, on a p/e of 8 - the stock seems unlikely to perform given the degree of scepticism and uncertainty in the market.

Macro 4 meets budget with 18% gain to £3.3m

By Vanessa Houlder

MACRO 4, the computer software group, yesterday announced an 18 per cent rise, from £2.72m to £3.26m, in pre-tax profits for the six months to December 31.

Turnover increased from £5.88m to £6.90m.

The company has launched five new products since September, making a total of 22 products.

Its cash balance fell by £473,000 to £3.62m following a large increase in its final dividend and further outlay on its new office building.

All the contributions from overseas subsidiaries were close to or slightly over budget.

With the exception of West Germany, all the overseas agents produced increased contributions.

Mr Terry Kelly, chairman, said he was investigating the situation with a view to establishing a prompt remedy.

Earnings per share increased by 18.5 per cent to 8.2p (7.9p). An interim dividend of 3.7p

(1.9p) is declared.

COMMENT
Macro 4 may have the odd hiccup with its overseas agents and subsidiaries but the overriding impression is still of a marvellously stable earnings machine. Thanks to its rental stream, turnover would be greater in the next 12 months than the last even if sales stagnated. That, though, seems unlikely. Macro is confident that it can develop new products and increase its market share, particularly in Continental Europe. But while it seems flush with cash, Macro's impressive earnings record, its rate of growth is less than was hoped for three years ago, when analysts were used to fast increasing profit margins. Partly as a result, Macro's shares have gone almost nowhere in the past few years. Yesterday, they were unchanged after the results at 288p. That puts them on a reasonable p/e multiple of 13, assuming it makes £7.6m pre-tax this year.

Greystoke returns to Lanca with 1.61m share purchase

By Clay Harris, Consumer Industries Editor

MR ANDREW Greystoke, veteran of many a small company in recent years, returned yesterday to one of his old favourites and promised to give it his undivided attention.

Mr Greystoke, who left City and Westminster Group in November after a boardroom split, has bought 1.61m shares in Lanca, the handbag importer and character merchandiser from which he made a timely departure just before the LWT crash.

Taking account of "put" options held by the seller, Mr Chinn Giddomal, a private company controlled by Mr Greystoke, may end up with 26 per cent of Lanca.

Lanca shares yesterday rose 8p to 38p, compared with Mr Greystoke's purchase price of 40p and the 100p at which CWG's predecessor company sold its previous stake in September 1987.

The advance came despite Lanca's warning that its performance in the second half of 1989 had been significantly affected by the retail slowdown and high interest rates. It expects to report a "modest profit" for the year after a pre-tax figure of £1.44m in 1988.

Mr Greystoke said yesterday

Lanca would concentrate on developing merchandising operations, which supply shoes, towels, bags and children's clothing bearing the images of popular characters such as Postman Pat and Felix the Cat.

The hyperactive deal-making for which he had been known was a thing of the past, Mr Greystoke said. Lanca would stick to its present sectors and not venture into corporate finance.

Mr Greystoke will be executive chairman of Lanca, he stressed: "I am not a manager. I will not be managing this business." Joining the board are Mr Andrew Murdoch and Mrs Elizabeth Flach, former Lord Mayor of Westminster.

As long as he was at Lanca, he added, he would not take a major role at any other public company. Accordingly, he would resign as chairman of Alpine Group, the soft drinks distributor, as soon as its future had been assured.

CWG, a leading shareholder in Alpine, has been trying to remove him since last autumn. Drafting of his departure package from CWG itself was continuing, he added.

Whitbread sells Scottish pubs for £9.3m

By Philip Rawston

WHITBREAD, the brewing and retailing group, has sold its 27 pubs in Scotland to the Allen Partnership, a Sussex-based pub company, for £9.25m.

The sale follows Whitbread's decision to concentrate its future operations in Scotland on chain retailing through Beefeater Steak Houses, Pizza

Hut, Thresher off-licences, Brewers Fayre and TGI Friday's. More than 200m is being invested in these activities.

The outlets covered by yesterday's deal are mainly caf   bars and pub restaurants. Eighteen of them comprised Whitbread's managed estate in Scotland, and a further nine

were operated under a joint venture with Mr Hill Beattie, a Glasgow businessman.

All operational management and staff, some 250 people, will transfer to Allen which plans to set up a Scottish headquarters and expand the business to around 50 pubs over the next few years.

SWITZERLAND

The Financial Times proposes to publish this survey on:

2nd April 1990

For a full editorial synopsis and advertisement details, please contact:

Patricia Surridge
on 01-873 3426

or Gunter Breitling:

Financial Times (Switzerland) Ltd,
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Switzerland
Tel: (022) 7311604, Telex: 22589,
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TRANSPORT LINKS WITH THE CONTINENT

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Floating Rate Notes due 1993

Notice is hereby given that the Rate of Interest for the Interest Period from 2nd March 1990 to 4th September, 1990 is 7.02% per annum.

Interest payable on 4th September, 1990 will amount to ¥3,538,849 per ¥100,000,000 principal amount of the Notes.

Agent Bank
The Long-Term Credit Bank of Japan, Limited
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USD 400,000,000

Floating rate notes due Feb 1992 the applicable interest rate for the period beginning on 28 February 1990 and ending on 31 August 1990 as fixed, by the reference agent is 8.5 per cent per annum, namely USD 437.64 by the denomination of USD 10,000.

£1,344,000,000
Smithkline Beecham PLC
Floating Rate Unsecured Loan Stock due 1992

Interest Rate 15.4975% per annum
Interest Period 1 March 1990 to 1 June 1990

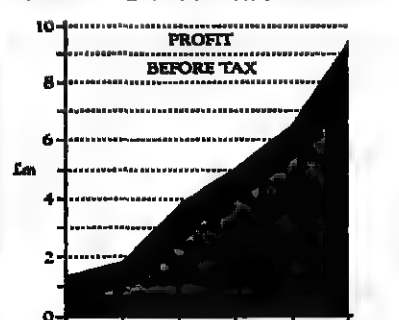
Interest amount per £100,000 principal amount of stock due 1 June 1990 £3,891.10

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CHEMICAL CAPABILITY



RECORD RESULTS IN 1989



Profit before tax £6.6m £9.3m up 41%
Earnings per share 14.5p 17.0p up 17%
Dividend (net) 3.5p 4.2p up 20%
Gearing neutral at third consecutive year-end.

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COMMODITIES AND AGRICULTURE

Nickel sees biggest move in ten months

By Kenneth Gooding, Mining Correspondent

NICKEL PRICES jumped by more than 9 per cent on the London Metal Exchange yesterday, the biggest price movement the metal has seen in one day since April last year.

Analysts were surprised by the size of the upward movement but suggested that before long the nickel price would resume its downward momentum.

European stainless steel mills had recently scrambled to buy nickel to lock into current relatively low prices, said Mr Jim Lennon, analyst with the mining team at the Shearson Lehman Hutton financial services group.

This in turn sent traders who were "aggressively short" (or had sold a great deal of metal they did not own) rushing to buy nickel to cover their requirements, he suggested.

The upshot was that nickel for delivery in three months at the London market rose to \$3,575 a tonne, the highest level since late December.

The price eased back a little to close at \$3,575 a tonne, up \$87.5.

Nickel for immediate delivery closed \$700 a tonne up at \$3,575.

Mr Robin Bhar, analyst with the mining team at the W I

Carr financial services group, said the increase was not sustainable but pointed out that the price had met very stiff technical resistance at \$3,000 a tonne.

If it could consolidate above that level it might then continue to go up.

Mr Bhar said that there were recent indications from the industry that stainless steel production, which takes about 60 per cent of nickel output, would not be as bad as some others were forecasting and might be down this year by only 2 per cent from the 1989 level.

Mr Lennon suggested, however, stainless consumption would be 5 or 6 per cent down on 1989 so nickel's price rise would not be sustained for long.

"But it came down from \$3,000 to \$5,000 without a stop and it was due for some movement after such a steep decline," he said.

The analysts pointed out that nickel also benefited from a change in sentiment in the markets following rises in the prices of copper and other non-ferrous metals.

"But we didn't expect nickel to take off like this," said Mr Bhar.

Increase in wheat output set to reach 18m tonnes

By David Blackwell

WORLD wheat production is set to rise by almost 18m tonnes to 555m tonnes in 1990/91, giving scope for limited replacement of stocks, according to the International Wheat Council.

At the end of the year, world stocks are projected at 107m tonnes, up 7m tonnes on the estimate for 1989/90, but well below the 1986/87 record of 165m tonnes.

The outlook for global production appears quite favourable at this early stage, says the IWC in its preliminary forecast. A second consecutive increase in wheat area is expected, adding 3m hectares to give a total of 231m hectares.

In addition, a recovery is expected in US yields, which last year were the lowest since 1978.

Consumption is forecast to rise from 545m tonnes to 547m tonnes in the coming year. But many of the factors which have constrained consumption of wheat-based products, particularly in developing countries, will continue to inhibit effective demand, says the IWC report.

These include substitution of other grains in foods, higher flour extraction rates and reductions in domestic subsidies.

NZ heifers imported for study of BSE

EMERSON from animals suffering from the "mad cow" disease, bovine spongiform encephalopathy, are to be imported from New Zealand as part of the UK government's BSE research programme.

About 200 heifers are to be imported in May from New Zealand, which is totally free of BSE. They will be impregnated in November, in a programme expected to last six or seven years.

The aim of the research is to discover if cows transmit BSE to their calves, although the Ministry of Agriculture also hopes it will give a clean bill of health to British embryos.

10,000 animals have succumbed to BSE, a disease of the nervous system apparently unique to Britain and which inevitably results in death.

Producers recover in spite of lull in talks

Bob Jones examines the unpredictable performance of the world market for Iron ore

PROSPECTS for iron ore producers look better now than they have for a decade. But that did not stop the 1989 iron ore "mating season" grinding to a temporary halt last week.

Talks in Germany and Japan, the most important consumers in the international market, floundered amid arguments over freight rates and the relative merits of different ore grades.

To everyone's surprise, a strange lull crept over the market as both sides sit tight and contemplate their next moves.

Iron ore is a peculiar trade. Prices are set just once a year in a series of meetings, the "mating season" - which last between one and six months.

Roughly 95 per cent of iron ore is sold to steelmakers, yet the Soviet Union and US, first and third in the league of steel-producing nations, play little or no part in the international market because of ample indigenous supplies.

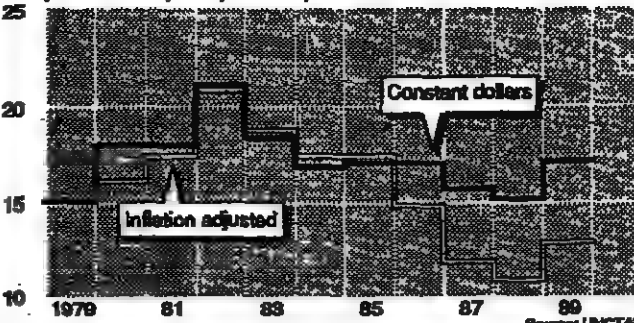
There are, perhaps, only 20 major iron ore suppliers who can claim to be independent of control from either steel mills or state planners. So despite world production of almost 500m tonnes in 1989, the iron ore market has an incestuous air.

During the mating season, especially, rival producers watch each other obsessively. And yet prices are discussed with a startling openness and the uncommonly few negotiators who have just failed to book a settlement to inform the market of the precise bid and offer left on the table at the time the discussions were brought to a close.

In the 1980s, iron ore producers suffered a price decline in

Iron ore price

European market (US \$ per tonne)



Source: UNCTAD

real terms. But because iron ore tends to react sluggishly to changes in finished steel prices, it was only last year, when the longest boom in steelmaking history was showing signs of coming to an end, that the mining companies managed to force steelmakers to reverse this decline.

The problem for the producers has been over-supply. In 1988, for example, the second largest supplier, Australia's Hamersley Iron, had a stockpile of 17m tonnes, equivalent to five months' production.

For all the market's superficial frankness, discounts do take place on stated prices. Thus, real levels are kept as closely guarded secrets. Spot sales, those which take place outside the terms of the annual contracts, rarely come to light. Some traders deny that any take place at all.

For iron ore discounts have certainly receded since the current system was set up, whereby quantities are fixed for years in advance between supplier and end-user.

By the time the 1990 mating season began in November last year, the steel boom had whittled Hamersley's stockpile down to less than 3m tonnes. The Lamco ore mine in Liberia also stopped producing, though a joint venture between the Liberian and Guinean governments should keep ore flowing at the rate of 3.8m tonnes a year. Suddenly, ore buyers found themselves in the unusual position of having to worry where next year's supply would be coming from.

Traditionally, Cia Vale do Rio Doce of Brazil and the West German mills have set what becomes the reference price each year for the rest of the industry.

Polish farm development pledge

By Bridget Bloom, Agriculture Correspondent

BRITAIN is developing a three-pronged approach to aiding agriculture and food processing in Poland, Mr John Gummer, agriculture minister, said yesterday, after a three-day "fact-finding" mission.

Government to government aid so far amounts to 25m. The Polish government will use this as a loan fund with which the country's private farmers - accounting for 80 per cent of total land ownership - will buy British agricultural machinery and other inputs.

The government is also hoping to encourage British businessmen to invest in Poland, with the most likely form being joint food processing ventures. Senior executives of nine companies accompanied Mr Gummer.

In addition, the government is to play a coordinating role in

persuading individual British farmers and organisations like the National Farmers' Union to sponsor a programme of visits to the UK by Polish farmers.

The farm programme would be in addition to the 500m "knowhow" fund announced by the government last year, as well as its contribution to the current European Community farm aid programme, the latest tranche of which involves a 50m Ecu package to supply plant protection chemicals.

Although the 25m farm aid was announced last November, it became clear yesterday that it could take many months to agree its terms with the Polish government. This is mainly because of what Mr Peter Cheshire, of Booker-Rate, who accompanied Mr Gummer, described as the limbo of the Polish economy as Warsaw

struggled to make the jump from a command to a market economy.

In particular the sort of interest rates currently being charged - officials quoted 20 per cent a month - would make any loan fund virtually impossible to operate.

Mr Gummer described Poland's agriculture as "extremely archaic". Although 80 per cent of farms were privately owned, they were very small, and had all been tied to state monopoly bodies. The tax system meant farms, already "tiny", got smaller rather than bigger.

Quite high standards of food processing, mainly for export, had been achieved, though state farms and factories were grossly overstaffed and plant, machinery and buildings in need of refurbishment.

Turkish tea promoted to Soviet consumers

By Jim Bodgener in Ankara

SOVIET tea drinkers are being encouraged to imbibe more Turkish tea in an advertising campaign by Cay-Kur, Turkey's state tea corporation, launched in the Soviet media and television.

Sadly for the state producer, much of the 25,000 tonnes of Turkish tea which was exported across the Black Sea last year sits passed over on Soviet supermarket shelves, according to Soviet diplomatic sources in Ankara.

Advertising by other foreign tea suppliers made their products more attractive, claimed Cay-Kur's general director Mr Nejat Ural, yesterday, according to the semi-official Anatolia news agency.

The Soviet Union is Turkey's largest tea export market out of overseas sales totalling about 40,000 tonnes annually.

The Soviet imports, which were last year valued at \$40m, include within an exchange programme, which has been in operation since 1984, which exchanges Soviet natural gas for Turkish goods and services.

The agreement underpins the warming of Turkey-Soviet trade relations since the end of the Cold War.

Tea, however, has been excluded from the reciprocal programme this year.

The campaign includes a film showing the gathering and processing of the leaves and its preparation in Rize, the centre of the verdant, damp tea growing district on the mountainous Black Sea coast, and its serving in Cay houses in Istanbul.

The film also stresses that Turkish tea contains no alien chemicals and is not scented or coloured.

Ironically, Cay-Kur is still trying to find an environmentally acceptable dump for much of its 1989 crop, which was contaminated by fall out from disaster at the Chernobyl nuclear power station.

Tea producers were invited internationally yesterday by Turkey's state sugar corporation for the supply of 37,000 tonnes of sugar.

Domestic beet production has been hit by drought over the past two years, and annual consumption of about 1.5m tonnes has outstripped domestic production of around 1.3m tonnes.

The shortage has eliminated exports totalling around 300,000-500,000 tonnes annually in past years.

Suppliers are expected to pre-empt the tender competition.

EC will continue plan to boost apple prices

By Tim Dickson in Brussels

AN experimental scheme designed to stimulate apple prices and reduce the costs of European Community support is to be made more permanent.

The European Commission has adopted a regulation increasing the minimum size of apples which under EC rules can be sold on the market or taken into "intervention" under the Community's guaranteed price system.

Introduced on a temporary basis last June, an EC spokesman said yesterday that experience during the present season has been "positive" and had helped to limit the cost of the apple regime.

The measure, he added, is designed to tackle the oversupply of apples which led to 354,000 tonnes being taken into

"intervention" in 1988/89 and 591,000 tonnes being taken off the market in 1987/88 (almost 10 per cent of EC production).

If the increase in the size of product that can be sold, less products will go into intervention and there will be less chance of price cuts being triggered under the stabiliser regime," the spokesman explained.

At the same time, producers will have less competition from smaller fruit. He added that the decision was being announced at this stage to give farmers time to plan and change their pruning techniques if necessary.

The Commission has also approved two small French subsidy schemes aimed at improving the "genetic quality" of Normandy sheep.

LONDON MARKETS

COFFEE prices rose firmly on the LME yesterday, but the sterling rise was exaggerated by the pound's weakness against the dollar. At \$2.42 a tonne, the dollar equivalent was up \$21 but still below last week's highs. Easier stillings and concern over low LME stocks also helped a surge in lead prices, but three-month metal balked at \$440 a tonne. The premium for cash metal over three-month widened to 234 a tonne from Wednesday's 178.

Aluminium rallied with copper, with three-month prices breaching the \$1,500 a tonne resistance level. Coffee prices lost some of their early gains near the close as hedge selling emerged. However, underlying concern over unrest in the Ivory Coast continued to support sentiment. Cocoa again closed ahead, but profit-taking took the steam out of an earlier rally.

SPOT MARKETS
Crude oil (per barrel FOB) +0.01
Dubai \$16.20-20.30 -0.20
Brent \$16.25-20.30 -0.10
W.T.I. (1 pm bid) \$16.25-20.30 -0.40

Oil products
DIME product delivery per tonne (CF) +0.01
Gas oil \$22.22 -0.01
Premium Gasoline \$22.22 -0.01
Heavy Fuel Oil \$22.22 -0.01
Petroleum Argus Estimate \$22.22 -0.01

Other
Gold (per troy oz) \$407.75 +0.25
Silver (per troy oz) \$17.00 +7.00
Platinum (per troy oz) \$857.25 +1.25
Palladium (per troy oz) \$728.75 -0.50

Aluminium (free market)
Copper (US Producer) \$1.55-1.59 +0.01
Lead (US Producer) \$44.20 +0.01
Nickel (free market) \$37.00 +0.01
Tin (Kuala Lumpur market) \$16.50 +0.10
Zinc (New York) \$94.00 +0.01
Zinc (US Prime Western) \$94.00 +0.01

Cattle (live weight)
Sheep (dead weight) \$210.41p +0.50
Pigs (live weight) \$6.71p -0.17
London daily sugar (raw) \$248.50 -0.50
London daily sugar (white) \$245.00 -0.50
Tale and Lyle export price \$221.00 +0.50

Barley (English feed) \$111.00
Malt (US No 3 yellow) \$128.50
Wheat (US Dark Northern) \$127.00

Rubber (Apr) \$5.50p +0.25
Rubber (May) \$5.50p +0.25
Rubber (Jul) \$5.50p +0.25
Cocoa (Philippines) \$22.00 +2.5
Cocoa (Philippines) \$22.00 +2.5
Soybeans (US) \$15.00 +0.15
Cotton "A" index \$72.50 -0.15
Wool (New Zealand) \$40.00

FRUIT AND VEGETABLES
THERE is an abundance of top quality produce in this week's selected list. All are excellent value. Other plentiful fruit include grapes at 10-25p each, tomatoes at 10-15p each and oranges at 10-15p each. Apples, strawberries and bananas are all best buys. Potatoes remain superb value with white at 10-15p a lb (10-15p) and red at 14-15p a lb (14-15p). Cabbages at 10-15p a lb (10-15p) and cauliflower at 10-15p (10-15p) are good buys. Celery at 35-50p (35-50p) and Chinese leaves at 30-50p a head (30-50p), are the weeks best value buys.

PEAS - NEW (Each Settlement) p/kg
Close Previous High/Low
Apr 118.0 120.0 121.0
Jun 118.0 120.0 121.0
Turnover 32 (111) lots of 3,250 kg

COCOA - London FINE

	Close	Previous	High/Low
Mar	885	880	871-887
Apr	881	874	861-874
Jul	880	870	860-870
Oct	878	870	860-870
Dec	878	870	860-870
Mar	878	870	860-870
May	878	870	860-870
Jul	878	870	860-870
Oct	878	870	860-870
Dec	878	870	860-870
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Dec	878	870	860-870
Mar	878	870	860-870
May	878	870	860-870
Jul	878	870	860-870
Oct	878	870	860-870
Dec	878	870	860-870
Mar	878	870	86

THE PROPERTY MARKET

Into the age of the cross-border deal

By Paul Cheeseright

The site is in Portugal, the seller is Swiss, the buyer is English, the funds come from Finland but were arranged in Luxembourg.

As deals go, this looks complicated. And it is in terms of meeting the requirements of a string of different national regulatory systems. But the basic structure is common to many deals: the buyer goes to a broker, who helps to arrange the finance and to establish the relationship between borrower and lender, and the whole is topped off with mortgage insurance. What sets it off is the diversity of the players and the fact that they were scattered around several financial markets.

Clearly it will become easier and quicker to mount such deals in the European Community as barriers to the movement of capital come down. If the moves to strengthen the EC's internal market are successful in promoting economic growth, there will be more deals. British chartered surveyors clearly think so: they are busy establishing themselves directly or through associates in continental Europe.

The accompanying chart shows the striking growth of foreign investment in the UK market in recent years. Much of the investment has come from Japan and been narrowly focused on the central London office market. But there has also been Swedish, Dutch, Danish, Middle East, and US money coming into the market. The UK may have been exceptional to the extent that in the late 1980s it attracted

more investment than other countries. But now the investment flows are becoming more diffuse as funds flow into property in the main financial centres of western Europe.

Recent moves by financial institutions have shown that there is some demand for property investment as a means of diversifying portfolios. This year, there have been two significant moves which break away from the traditional pattern of bilateral investment: that is an institution in one country buying a property in another.

First, Europolis Invest, supported by institutions from nine countries and led by Crédit National of France, will make its first purchases. Eventually it may have up to £700m, made up of equity and debt, to spend throughout the European property markets.

Second, Prudential Insurance of the US and seven other

international institutions are providing nearly £1.2bn for property investment throughout the world. Prudential and Jones Lang Wootton, chartered surveyors, have established a management company to undertake the buying programme.

Arguably, then, there is a certain, if rather specialised, vogue for international property investment, caused as much by the institutional side by the weight of funds looking for a home as by the financial conviction that property is particularly lucrative.

Yet the flow of funds directly into international property is likely to remain limited. To the extent that institutions want diversification into property-backed assets, then there will be more scope for investment once property debt is packaged into securities. In the form of

bonds, such securities would offer institutions the chance of making investments in relatively small parcels, without the risks of having to come to terms with foreign markets.

Bond yields, in any case, are frequently higher than the initial yields on office purchases, traditionally the favoured institutional route into a foreign property market. Bonds are a common instrument of institutional investment.

This technique can be applied equally to property development finance and property investment finance and could make much simpler the structuring of deals like that of the site purchase in Portugal.

In this case, a private British individual located a site of nearly 0.6 of an acre in Lisbon with outline planning permission for nearly 176,000 square feet of office, commercial and residential space. The site was owned by another private investor, this time a Swiss who held the property for tax reasons in the name of a company registered in the Netherlands Antilles.

Seeking \$12m (£7.1m) to buy

the site, the buyer approached Woolgate Property Finance, part of the de Morgan group, the quoted chartered surveyors.

Arranging loans in London for land purchases in Lisbon is not the easiest of tasks, unless the buyer is well known to the bank. Nor is borrowing money in Lisbon much easier. The Portuguese central bank exercises tight control over the lending of local banks, which anyway have not traditionally been active in the property sector.

Needing to widen its range of banking contacts, Woolgate went to Prof in Luxembourg. Prof is one of a new breed of companies, a European Economic Interest Grouping covered by European Community legislation designed to promote the cause of a single Community market. They can be set up as associates by businesses in different Community countries to work on, for example, joint development or marketing projects.

De Morgan had helped to set up Prof, which is managed by former Swedish bankers and designed to act as a channel for Swedish money coming into the EC property market.

Prof found that Skopbank of Finland, through its Luxembourg subsidiary, had previously lent money on previous deals in Portugal and was prepared to do so again.

Skopbank satisfied itself that the site was worth what the British investor had said with a valuation carried out by American Appraisal, a Lisbon

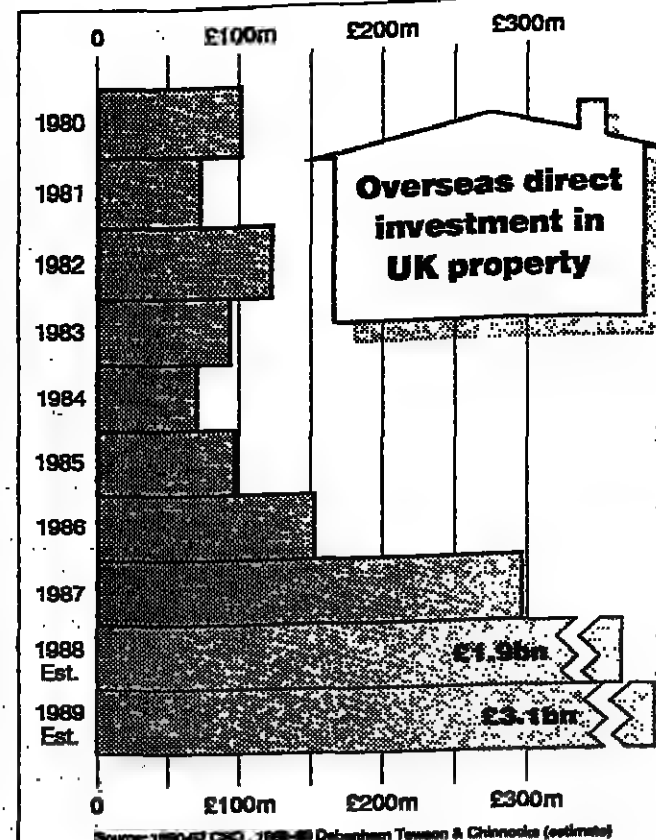
Although the bank was evidently prepared to carry any exchange rate risk, it wanted protection for its exposure. Woolgate has a joint venture with Willis Faber, the insurance broker, to arrange commercial mortgage indemnity insurance. This ensures that, after payment of a premium, the lender insures the risk on its loan. Willis Faber placed the insurance with a Swedish Scandinavian insurance group and then laid off that group's risk by re-insuring the loan with four other companies.

With these arrangements in place, and documentation scattered from one end of Europe to the other pulled into place, the agreement for the site purchase, by an Englishman from a Swiss, was signed in Zurich.

Arguably, the less prominent the city in European commercial life, the greater the trouble in arranging the finance. Athens, Dublin and Lisbon are more difficult to finance than Frankfurt, London and Paris. But this gap in the perceptions of financial institutions is likely to close. This process has been happening in the UK. Banks are much readier to lend on property north of Watford than they were three years ago.

Lisbon is being sucked into the overall European property market. And de Morgan itself has noted that yields in the office market have been coming down. Interest from outside has helped that process.

In a recent report on the Lisbon market, Healey & Baker, chartered surveyors observed that under supply in the Lisbon



central business district had forced rents up 25 per cent in the last six months. Foreign investment has been limited because of the restrictions on rents and indefinite lease contracts. But Healey & Baker anticipated changes in the next few

months as part of Portugal's moves to come to terms with the creation of a single EC market and observed that "both Portuguese and foreign developers have started office developments, which should relieve the market by early 1991."

TOTAL RETURNS (%)				
	Retail	Office	Industrial	All Property
Year to January 90	7.0	19.7	27.1	15.0
Quarter to January 90	-1.4	1.9	2.9	0.6
Month of January 90	-0.4	0.8	1.5	0.3

Source: Investment Property Database



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01-222 5511**IRELAND****On the Instructions of Derek Earl F.C.A.****Ernst & Young,****Receiver of****BALLET INTERNATIONAL LTD (In Receivership)****For Sale By Tender as a going concern, to include****The manufacturing and distribution business of Ladies Wear and Lingerie operated from a modern 62,400 sq.ft. premises at Dublin Industrial Estate, Glasnevin, Dublin 11****The Plant & Machinery comprising some 260 modern single unit sewing machines, Laminating Plant, Cutting Presses, Packing, Warehousing & Despatch Departments.****Brand Names: "Baller", "Romance", "Mystique" and contract work for major Irish & international retailers.****Extensive stocks of materials, trimmings and finished product.****Tender Date 12 Noon Thursday 8th March 1990****Inspection Strictly By Prior Appointment****Tender Documents & further information from****Sole: WILLIAM FRY, Fitzwilliam House, Wilton Pl, D2****WILLIAM FRY****176 Pembroke Road, Ballsbridge, Dublin 4****0001-882588 Fax 0001-882091****ELIMINATE YOUR TAX BILL****AND GAIN AN ATTRACTIVE INVESTMENT IN COMMERCIAL PROPERTY****• 100% Tax relief****• Guaranteed income flow****• Proven record of excellent yield & capital growth****• Investments from £200,000****(Stage payments covering 3 tax years can be accommodated).****Available for individuals and companies investing in commercial property in London Dockland's Enterprise Zone.****To find out how to eliminate your Income Tax and gain an attractive investment, telephone the Waterside Sales Office on****01-538-2407.****Wiggins Waterside Ltd., Suite 4, Beaufort Court, Marsh Wall, South Quay, London. E14 9LX.****WIGGINS****FREEHOLD FOR SALE****EC1****New Office Building**
4,100 SQ FT**Write Box T6787,**
Financial Times,
One Southwark Bridge,
London SE1 9HL**CITY FRINGE, E1****Unrefurbished office; L/Gnd, Gnd, 1st, 2nd Floors**
with car parking.
45,250 sq ft
Freehold for sale
ReF - JML**GRANT & PARTNERS**
01-629 8501**Dorset/Somerset/Devon Border**
GEORGIAN MANSION
IN OUTSTANDING PARKLAND SETTING**Currently arranged as 26 top quality apartments and cottages for holiday or full residential use, with superb range of leisure facilities, restaurant, bars and conference suite.****Planning consent exists for an 18-hole golf course, conference centre and additional bedrooms, and there is potential for conversion to Country House Hotel, Conference/Training Centre, Timeshare or Retirement Village.****Offers invited for the freehold fully furnished and equipped****Joint Sole Agents****William Hillary & Company****47 High Street****SALESBURY SP1 2QF****Tel: 0722 27101****Strutt & Parker****Mendip House****High Street****TAUNTON TA1 3SX****Tel: 0623 27751****and****13 Hill Street****LONDON W1X 8DL****Tel: 01-629 7282****William HILLARY & Company****Enterprise Zone Developments****CORBY Enterprise Zone****The first opportunity in over two years to****acquire investments with****100% Tax relief****In the Corby Enterprise Zone.****Warehouse and Business Units****Prices range from £295,000 to £5.8 million****For further information contact: Claire Hobson,****EZD Property Group Plc, World Trade Centre, London E1 9UN.****Tel: 01-480 7513****Enterprise Zone Developments****FOR RENT or SALE****1850 m² floor space, available for moving in immediately, super luxurious European style and standard office building. Situated very close to ringways and Bosphorus bridge on European side of ISTANBUL.****Building ready decorated and equipped with all modern facilities. Telephone, telex computer, music and all kind of security lines installed.****Would make ideal headquarters for a major company. This is a unique opportunity.****For rent: Price 12 \$ sqm monthly****For sale: 2,400,000.- US \$****long term payment available with the bank guarantee****Written offers English or Turkish****'Prestige' P.O.Box 1072 CH-1215 Geneva 15****Cooke & Arkwright**
CONSULTANT SURVEYORS**UPON INSTRUCTIONS FROM WILSON (UK) PROPERTIES LIMITED****TAX SHELTER INVESTMENTS****SWANSEA ENTERPRISE ZONE****New district shopping centre and office complex****units in the heart of the Zone's commercial area.****Packages from £99,400 to £3,46m. Immediately****available this fiscal year. Excellent rental and****capital growth prospects.****Contact: Roger Poolman****17 High Street****SWANSEA****(0792) 473744****28,740 sq.ft.****Offices - To be Let****£10-57 PER SQ.FT.****Prominent position****North Circular Road****Immediate Possession ~ No Premium****EDWARD CHARLES & PARTNERS - W1****CHARTERED SURVEYORS****01-935 2811****Enterprise Zone Investment****Team Valley, Gateshead****Prs Let Industrial Unit****Rent: £39,000 exclusive Yield: 7.5% Price: £220,000****COLLIERS****STEWART NEISS****Chartered Surveyors****Post Ammon House****7 New Bridge Street West****Newcastle upon Tyne NE1 8AQ****Telephone: 091-232 2036 Facsimile: 091-232 8256****3,000 square feet of air conditioned offices****Overlooking the Tower of London****Neatly refurbished****Lease until 2010****For more information contact Rhys Lloyd****on 01-821 1704****Hexell Wylie****Chartered Surveyors****OXFORD**
UNIQUE EDUCATIONAL CAMPUS
FOR SALE FREEHOLD**Contains Teaching and Residential Facilities for****100 students with potential for substantial expansion****Nigel Brathwaite Contact Sally Gerns****Styles & Whitlock****0865 244637****Jones Lang Wootton**
21 Hanover Square London W1A 2BN
01-493 6040**ALTON**
HOUSE**174 - 177****HIGH HOLBORN****LONDON WC1****4700 SQ. FT.**
AIR-CONDITIONED
PRESTIGE OFFICES
TO LET**Jones Lang Wootton**
21 Hanover Square London W1A 2BN
01-493 6040**17,760 SQ FT. FACTORY/ WAREHOUSE**
WEST MOLESEY, SURREY**Lease for assignment. Rent £78,128 p.a., next review July '90, 20 years remaining. Premium required for tenants' extensive fixtures and fittings.****MELVILLE & CO., Surveyors, telephone 01-941 6988****NEW FREEHOLD INDUSTRIAL UNITS****£40/ft² - Fixed Price****We have options on a number of industrial sites which are****clearly to be sold quickly taken up. Therefore we are****looking for a limited number of Companies requiring new****manufacturing/warehousing units, to cover of 5,000 sq ft****in the North Midlands.****If your Company fits into the above category, and you are****able to give a quick decision, we can provide the following:****• Choice of site****• High skilled labour availability****• Fixed price, all inclusive. Designed and built****Professional service from inception to completion****• Good standard specification and service levels****• Good capital growth potential****• Excellent road and rail links to all areas****For further information please telephone****Peter Swallow or Michael Coker on 0999 55887.****BOLSTERSTONE PLC****INDUSTRIAL/ WAREHOUSE UNITS****ACTON W3.****FOR SALE OR TO LET****APPROX 12000 SQ.FT.****EACH****• Prime location off A40.****• Eaves height approx 20'****• Spacious office accommodation****• Good loading facilities****Price on application****21st Century Real Estate**

LONDON SHARE SERVICE

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BANKS, HP & LEASING

1989/90	Stock	Price	1989/90	Stock	Price
1000	Bank of America	10.50	1000	Bank of America	10.50
1001	Bank of America	10.50	1001	Bank of America	10.50
1002	Bank of America	10.50	1002	Bank of America	10.50
1003	Bank of America	10.50	1003	Bank of America	10.50
1004	Bank of America	10.50	1004	Bank of America	10.50
1005	Bank of America	10.50	1005	Bank of America	10.50
1006	Bank of America	10.50	1006	Bank of America	10.50
1007	Bank of America	10.50	1007	Bank of America	10.50
1008	Bank of America	10.50	1008	Bank of America	10.50
1009	Bank of America	10.50	1009	Bank of America	10.50
1010	Bank of America	10.50	1010	Bank of America	10.50

BUILDING, TIMBER, ROADS - Contd

1989/90	Stock	Price	1989/90	Stock	Price
1011	Building Materials	10.50	1011	Building Materials	10.50
1012	Building Materials	10.50	1012	Building Materials	10.50
1013	Building Materials	10.50	1013	Building Materials	10.50
1014	Building Materials	10.50	1014	Building Materials	10.50
1015	Building Materials	10.50	1015	Building Materials	10.50
1016	Building Materials	10.50	1016	Building Materials	10.50
1017	Building Materials	10.50	1017	Building Materials	10.50
1018	Building Materials	10.50	1018	Building Materials	10.50
1019	Building Materials	10.50	1019	Building Materials	10.50
1020	Building Materials	10.50	1020	Building Materials	10.50

ELECTRICALS - Contd

1989/90	Stock	Price	1989/90	Stock	Price
1021	Electricals	10.50	1021	Electricals	10.50
1022	Electricals	10.50	1022	Electricals	10.50
1023	Electricals	10.50	1023	Electricals	10.50
1024	Electricals	10.50	1024	Electricals	10.50
1025	Electricals	10.50	1025	Electricals	10.50
1026	Electricals	10.50	1026	Electricals	10.50
1027	Electricals	10.50	1027	Electricals	10.50
1028	Electricals	10.50	1028	Electricals	10.50
1029	Electricals	10.50	1029	Electricals	10.50
1030	Electricals	10.50	1030	Electricals	10.50

ENGINEERING - Contd

1989/90	Stock	Price	1989/90	Stock	Price
1031	Engineering	10.50	1031	Engineering	10.50
1032	Engineering	10.50	1032	Engineering	10.50
1033	Engineering	10.50	1033	Engineering	10.50
1034	Engineering	10.50	1034	Engineering	10.50
1035	Engineering	10.50	1035	Engineering	10.50
1036	Engineering	10.50	1036	Engineering	10.50
1037	Engineering	10.50	1037	Engineering	10.50
1038	Engineering	10.50	1038	Engineering	10.50
1039	Engineering	10.50	1039	Engineering	10.50
1040	Engineering	10.50	1040	Engineering	10.50

INDUSTRIALS (Misc.) - Contd

1989/90	Stock	Price	1989/90	Stock	Price
1041	Industrials	10.50	1041	Industrials	10.50
1042	Industrials	10.50	1042	Industrials	10.50
1043	Industrials	10.50	1043	Industrials	10.50
1044	Industrials	10.50	1044	Industrials	10.50
1045	Industrials	10.50	1045	Industrials	10.50
1046	Industrials	10.50	1046	Industrials	10.50
1047	Industrials	10.50	1047	Industrials	10.50
1048	Industrials	10.50	1048	Industrials	10.50
1049	Industrials	10.50	1049	Industrials	10.50
1050	Industrials	10.50	1050	Industrials	10.50

INDUSTRIALS (Misc.) - Contd

1989/90	Stock	Price	1989/90	Stock	Price
1051	Industrials	10.50	1051	Industrials	10.50
1052	Industrials	10.50	1052	Industrials	10.50
1053	Industrials	10.50	1053	Industrials	10.50
1054	Industrials	10.50	1054	Industrials	10.50
1055	Industrials	10.50	1055	Industrials	10.50
1056	Industrials	10.50	1056	Industrials	10.50
1057	Industrials	10.50	1057	Industrials	10.50
1058	Industrials	10.50	1058	Industrials	10.50
1059	Industrials	10.50	1059	Industrials	10.50
1060	Industrials	10.50	1060	Industrials	10.50

CHEMICALS, PLASTICS

1989/90	Stock	Price	1989/90	Stock	Price
1061	Chemicals	10.50	1061	Chemicals	10.50
1062	Chemicals	10.50	1062	Chemicals	10.50
1063	Chemicals	10.50	1063	Chemicals	10.50
1064	Chemicals	10.50	1064	Chemicals	10.50
1065	Chemicals	10.50	1065	Chemicals	10.50
1066	Chemicals	10.50	1066	Chemicals	10.50
1067	Chemicals	10.50	1067	Chemicals	10.50
1068	Chemicals	10.50	1068	Chemicals	10.50
1069	Chemicals	10.50	1069	Chemicals	10.50
1070	Chemicals	10.50	1070	Chemicals	10.50

DRAPERY AND STORES

1989/90	Stock	Price	1989/90	Stock	Price
1071	Drapery	10.50	1071	Drapery	10.50
1072	Drapery	10.50	1072	Drapery	10.50
1073	Drapery	10.50	1073	Drapery	10.50
1074	Drapery	10.50	1074	Drapery	10.50
1075	Drapery	10.50	1075	Drapery	10.50
1076	Drapery	10.50	1076	Drapery	10.50
1077	Drapery	10.50	1077	Drapery	10.50
1078	Drapery	10.50	1078	Drapery	10.50
1079	Drapery	10.50	1079	Drapery	10.50
1080	Drapery	10.50	1080	Drapery	10.50

BEERS, WINES & SPIRITS

1989/90	Stock	Price	1989/90	Stock	Price
1081	Beers	10.50	1081	Beers	10.50
1082	Beers	10.50	1082	Beers	10.50
1083	Beers	10.50	1083	Beers	10.50
1084	Beers	10.50	1084	Beers	10.50
1085	Beers	10.50	1085	Beers	10.50
1086	Beers	10.50	1086	Beers	10.50
1087	Beers	10.50	1087	Beers	10.50
1088	Beers	10.50	1088	Beers	10.50
1089	Beers	10.50	1089	Beers	10.50
1090	Beers	10.50	1090	Beers	10.50

BUILDING, TIMBER, ROADS

1989/90	Stock	Price	1989/90	Stock	Price
1091	Building	10.50	1091	Building	10.50
1092	Building	10.50	1092	Building	10.50
1093	Building	10.50	1093	Building	10.50
1094	Building	10.50	1094	Building	10.50
1095	Building	10.50	1095	Building	10.50
1096	Building	10.50	1096	Building	10.50
1097	Building	10.50	1097	Building	10.50
1098	Building	10.50	1098	Building	10.50
1099	Building	10.50	1099	Building	10.50
1100	Building	10.50	1100	Building	10.50

ENGINEERING

1989/90	Stock	Price	1989/90	Stock	Price
1101	Engineering	10.50	1101	Engineering	10.50
1102	Engineering	10.50	1102	Engineering	10.50
1103	Engineering	10.50	1103	Engineering	10.50
1104	Engineering	10.50	1104	Engineering	10.50
1105	Engineering	10.50	1105	Engineering	10.50
1106	Engineering	10.50	1106	Engineering	10.50
1107	Engineering	10.50	1107	Engineering	10.50
1108	Engineering	10.50	1108	Engineering	10.50
1109	Engineering	10.50	1109	Engineering	10.50
1110	Engineering	10.50	1110	Engineering	10.50

INDUSTRIALS (Misc.)

1989/90	Stock	Price	1989/90	Stock	Price
1111	Industrials	10.50	1111	Industrials	10.50
1112	Industrials	10.50	1112	Industrials	10.50
1113	Industrials	10.50	1113	Industrials	10.50
1114	Industrials	10.50	1114	Industrials	10.50
1115	Industrials	10.50	1115	Industrials	10.50
1116	Industrials	10.50	1116	Industrials	10.50
1117	Industrials	10.50	1117	Industrials	10.50
1118	Industrials	10.50	1118	Industrials	10.50
1119	Industrials	10.50	1119	Industrials	10.50
1120	Industrials	10.50	1120	Industrials	10.50

INSURANCES

1989/90	Stock	Price	1989/90	Stock	Price
1121	Insurance	10.50	1121	Insurance	10.50
1122	Insurance	10.50	1122	Insurance	10.50
1123	Insurance	10.50	1123	Insurance	10.50
1124	Insurance	10.50	1124	Insurance	10.50
1125	Insurance	10.50	1125	Insurance	10.50
1126	Insurance	10.50	1126	Insurance	10.50
1127	Insurance	10.50	1127	Insurance	10.50
1128	Insurance	10.50	1128	Insurance	10.50
1129	Insurance	10.50	1129	Insurance	10.50
1130	Insurance	10.50	1130	Insurance	10.50

LEISURE

1989/90	Stock	Price	1989/90	Stock	Price
1131	Leisure	10.50	1131	Leisure	10.50
1132	Leisure	10.50	1132	Leisure	10.50
1133	Leisure	10.50	1133	Leisure	10.50
1134	Leisure	10.50	1134	Leisure	10.50
1135	Leisure	10.50	1135	Leisure	10.50
1136	Leisure	10.50	1136	Leisure	10.50
1137	Leisure	10.50	1137	Leisure	10.50
1138	Leisure	10.50	1138	Leisure	10.50
1139	Leisure	10.50	1139	Leisure	10.50
1140	Leisure	10.50	1140	Leisure	10.50

Handwritten signature: *John Smith*

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MINES—Contd

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800 Holmdenburg Rd., Danvers, MA 01923 781/773-7777
 High Income \$100,000 - \$150,000
 Swedish Income \$100,000 - \$150,000

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Money Market Bank Account

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar gains as others fall

THE DOLLAR benefited from strong US economic data yesterday and nervousness surrounding several of the other major trading currencies on the foreign exchanges.

The D-Mark, Japanese yen and sterling all fell against the dollar as investors are turning back towards the dollar as speculation about lower US interest rates has faded.

Figures on US construction spending, personal income and consumption, as well as the latest National Association of Purchasing Managers survey, provided no disappointments and were generally in line with expectations. January construction spending rose by 1.3 per cent, after falling a revised 0.1 per cent in December. A rise of 0.8 per cent in January personal income was above estimates of around 0.6 per cent, but the gain of 0.6 per cent in consumption was lower than the forecast 0.8 per cent.

The most significant figure was probably the NAFM survey for February. This index of economic activity showed a reading of 48.3 per cent, against 45.2 per cent in January. The market was looking for a figure of 46.0 per cent.

Reasonably buoyant economic figures helped boost the dollar, pushing it up towards

technical resistance levels of DM1.775 and ¥148.90.

Fear about the inflationary implications of German monetary union continued to undermine confidence in the D-Mark. A West German news report set a date for union of July 1 at a rate of one D-Mark for one East German mark. This was denied by Bonn, and denounced by the administration in Berlin as a move to damage the business chances of East Germany.

Mr Karl Otto Pöhl, Bundesbank president, suggested a one for one exchange rate was naive but understandable, because East Germans are afraid of losing their savings. Mr Pöhl continued to urge caution and said the negotiations will take some months after the March 18 East German elections.

Another fall in Tokyo share prices kept the yen under a cloud. The Bank of Japan

again intervened heavily as the dollar threatened to break through ¥150.00. Dealers estimated the Japanese central bank sold about \$1bn to support the yen yesterday, and that intervention so far this week has been \$6bn to \$7bn.

At the close in London the dollar had advanced to DM1.7150 from DM1.6950; to ¥148.65 from ¥148.80; to FFfr.7925 from FFfr.7875; and to SFfr.1506 from SFfr.1490. Its index rose to 85.0 from 84.6.

Sterling continued to suffer from Wednesday's poor UK trade figures for January and from growing concern over opinion polls pointing to the unpopularity of the Conservative Government.

The pound fell 2.45 cents to \$1.6555. It also declined to DM2.8575 from DM2.8675; to ¥249.25 from ¥251.50; to FFfr.6475 from FFfr.6575; and to SFfr.25075 from SFfr.25200. Sterling's index lost 0.6 to 89.3.

EURO-CURRENCY INTEREST RATES

Mar 1	Short term	7 Days notice	One Month	Three Months	Six Months	One Year
Switzerland	15-14 1/2	15-15 1/2	15-15 1/2	15-15 1/2	15-15 1/2	15-15 1/2
US Dollar	8-8 1/2	8-8 1/2	8-8 1/2	8-8 1/2	8-8 1/2	8-8 1/2
1954 Dollar	10-10 1/2	10-10 1/2	11-11 1/2	12-12 1/2	12-12 1/2	12-12 1/2
D. Guilder	8-8 1/2	8-8 1/2	8-8 1/2	8-8 1/2	8-8 1/2	8-8 1/2
Sw. Franc	8-8 1/2	8-8 1/2	8-8 1/2	8-8 1/2	8-8 1/2	8-8 1/2
Belgian Franc	8-8 1/2	8-8 1/2	8-8 1/2	8-8 1/2	8-8 1/2	8-8 1/2
Fr. Franc	10-10 1/2	10-10 1/2	10-10 1/2	10-10 1/2	11-11 1/2	11-11 1/2
Italian Lira	15-15 1/2	15-15 1/2	15-15 1/2	15-15 1/2	15-15 1/2	15-15 1/2
S. Fr. (Pto)	10-10 1/2	10-10 1/2	10-10 1/2	10-10 1/2	10-10 1/2	10-10 1/2
Fr. (Colon)	10-10 1/2	10-10 1/2	10-10 1/2	10-10 1/2	10-10 1/2	10-10 1/2

WORLD STOCK MARKETS

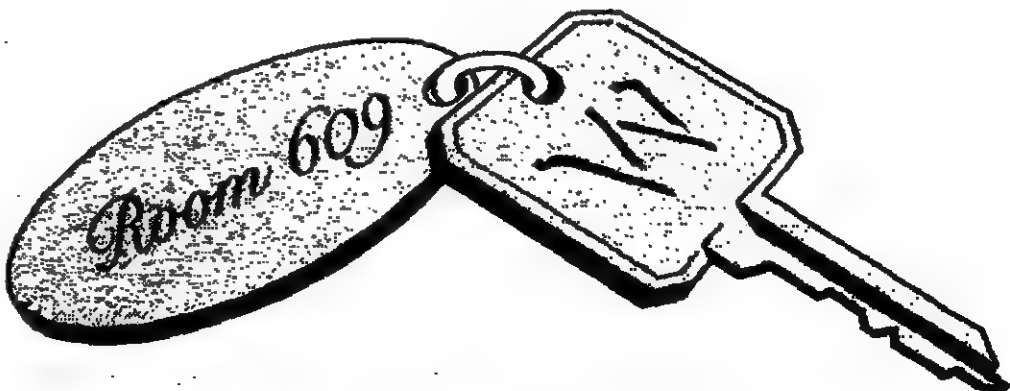
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CANADA

Sales	Stock	High	Low	Close	Change	Sales	Stock	High	Low	Close	Change	Sales	Stock	High	Low	Close	Change
TORONTO																	
2pm prices March 5																	
<i>Quotations in cents unless marked S.</i>																	
192554 AMCA Inc	588	226	588			2588 C Guar Inc	578	97 1/2				3550 Inco Corp	624	75 1/2			
192555 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192556 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192557 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192558 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192559 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192560 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192561 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192562 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192563 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192564 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192565 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192566 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192567 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192568 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192569 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192570 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192571 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192572 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192573 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192574 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192575 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192576 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192577 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192578 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192579 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192580 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192581 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
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192589 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192590 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
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192594 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192595 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
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192642 AMCA Inc	588	226	588			3200 Chem Inc	578	29	30			3550 Inco Corp	624	75 1/2			
192643 AMCA Inc	588																

[illegible][illegible]

TOKYO - Most Active Stocks									
Thursday March 1 1980									
	Stocks	Change	Change	Stocks	Change	Change	Change	Stocks	Change
	Traded	Prices	on day		Traded	Prices	on day		Traded
Daewoo	11.5m	6,670	+20	Pohm	7.5m	1,870	+40		
Hosoya Steel	10.5m	900	+20	DAEW	6.2m	1,000	+30		
Kawani Paint	9.7m	2,490	+40	Mycom	6.8m	7,070	+60		
Mitsubishi Denki	9.3m	2,850	+40	Kanemi	6.8m	1,250	+30		
Chiyomi	8.6m	7,870	+20	Kanemi Steel	6.2m	700	-17		



**A word of advice (and comfort)
for business travellers staying at
North America's leading hotels...**

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on Page 43

Rothman's
The Original King Size

Rothman's King Size cigarettes are made from the finest tobacco leaves. They are the only cigarettes in the world that are made from 100% natural tobacco. They are the only cigarettes in the world that are made from 100% natural tobacco. They are the only cigarettes in the world that are made from 100% natural tobacco.

politics

NYSE COMPOSITE PRICES

[illegible]**NASDAQ NATIONAL MARKET**

3pm prices March 7

[illegible]


AMEX COMPOSITE PRICES

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AMERICA

Economic statistics help
Dow surmount early loss

Wall Street

EQUITIES recovered their ground to register modest gains at midsession yesterday, after a bout of morning weakness as the Treasury bond market continued to slide and following another fall in the Tokyo stock market, writes Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average was up 15.54 to 2,642.79 on moderate volume of 108m shares, having stood nearly 10 points lower during morning trading. The Dow had closed 10.13 points higher at 2,627.25 on Wednesday.

Treasury bonds were quoted as much as 1/4 point lower and the yield on the benchmark long bond rose to 8.56 per cent. While the bond market was hit by a much stronger-than-expected US purchasing managers' report on economic activity in February, this probably helped equities to stabilize. The report helped to understate the view expressed earlier this week by Mr Alan Greenspan, chairman of the US Federal Reserve, that the chances of a recession were less than 50 per cent.

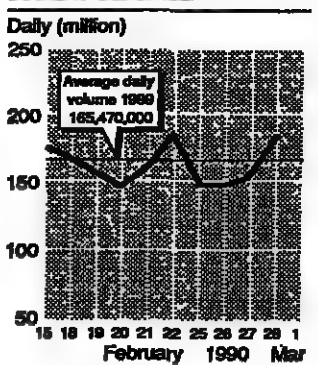
The purchasing managers' index rose to 49.3 per cent, its highest level since June last year, from 45.2 per cent in January. Most Wall Street analysts had expected the index to be roughly unchanged. For the first time since the middle of last year, production and new orders rose in February and, although the economy slowed last month for the 10th time in succession, it was the lowest rate of deceleration since last June.

Also announced yesterday was a 0.5 per cent rise in personal income in January and a 0.6 per cent gain in personal

consumption spending. However, these figures appeared to have little impact on the market.

The US equity market again proved resilient to the fragility of the Tokyo stock market during the morning session. There is some doubt about whether the Dow Jones Industrial Average can make much further progress from here. The close on Wednesday was very near to the upper limit of the trading range which has held since late January. The

NYSE volume



highest close during February was 2,649.55 on February 15.

Among blue chip issues yesterday, IBM was 1/4 higher at \$104 1/4, and Ford gained 1/4 to \$46 1/4, but Exxon fell 1/4 to \$46 1/4. In the wake of this week's news that the company had been indicted on felony and misdemeanor counts in relation to the Exxon Valdez oil spill.

US Air Group at first jumped 1 1/4, and then fell again to stand 1/4 lower at midsession at \$31. The initial rise was on a US press report that Mr Marvin Davis, the investor who has previously made bids to take control of NWA and UAL, had built a stake of nearly 5 per

cent in US Air and was pursuing a takeover. The later fall-back in the shares suggested that investors did not give the story much credibility.

Digital Equipment fell 1 1/4 to \$75 after the company dismissed rumours that Japan's Mitsubishi Electric had acquired a 5 per cent interest. That speculation pushed Digital Equipment 1/4 higher on Wednesday.

Asarco added 1 1/4 to \$28 1/4 after forecasting 1990 capital spending of about \$250m, down from \$275m in 1989. On the over-the-counter market, Telematics International fell 1/4 to \$3 1/4 after the company said that it might have undisclosed liabilities of \$2m, resulting from a transaction involving a financial officer who has been placed on leave of absence.

Also on the OTC market, some technology stocks were strong. MCI Communications added 1/4 to \$35 1/4 and Apple Computer was up 1/4 to \$34 1/4.

Canada

INVESTORS in Toronto ignored Japan's plunge and shares climbed in the early afternoon trade. The composite index put on 18.5 to 3,703.3 on volume of 12m shares. Advancing stocks outnumbered those declining by 219 to 202.

Banking shares led the gains as first quarter earnings appeared to match expectations. Royal Bank rose 1/4 to \$32 1/4, and Bank of Montreal added 1/4 to \$28 1/4. Toronto Dominion was unchanged at \$31 1/4, after reporting earnings of 53 cents a share compared with 53 cents in the previous quarter.

Canadian Imperial gained 1/4 to \$37 1/4 after its first quarter earnings per share rose 8 cents to \$1.15.

declines in each sector.

In electronics, Nixdorf eased DM3.50 to DM2.85; it has agreed to scale back its planned West German job cuts by 33 per cent, under pressure from employee works councils. Meanwhile, Siemens, its new parent company, closed DM3 lower at DM73.

PARIS refused to be reassured by Wall Street's overnight rise and followed French bonds and Tokyo stocks lower,

ATHENS soared to a record high, in heavy trading encouraged by a healthy economic and political outlook. The general share index closed more than 35 points higher at 623.76, a rise of 4 1/4 per cent - the second time this year that the index has broken above 600.

Sentiment was supported by intensifying foreign buying interest, a string of recent good corporate results and the prospect of political stability.

as fears of higher interest rates grew. The CAC 40 index lost 17.24 to 1,832.44 on turnover estimated at FF2.2bn, down from Wednesday's FF2.3bn.

Among the most active shares, Michelin dropped FF5 to FF130, Peugeot lost FF3 to FF787 and Navigation Mixte eased FF6 to FF1,939.

Bargain-hunting lifted the packaging sector, with Pechiney International rising FF1 to FF140, in the day's biggest move of 360,000 shares, and CMB Packaging gaining FF5.20 to FF168.50. Both fell sharply on Wednesday after analysts downgraded their profit forecasts, and both are well off their year's highs.

CTM-Entrepren, a contractor for offshore oil installations, dropped FF8 to FF1,232 on a

Philips, which closed 40 cents down at FF40.70. The shares initially dropped 2.4 per cent on a 30 per cent rise in net earnings; the figures included huge extraordinary profits on asset sales, and revealed a downturn in the company's computers and microchips businesses. Wednesday's news of management changes was regarded as positive, but of long-term interest, said one observer, as Mr Jan Timmer will not take up his post as president until next year.

MILAN finished mixed in quiet trading, the Comit index easing 1.21 to 854.50. Enimont, which dropped 1.28 to L1,442 at the official close on uncertainty about its future, rallied to L1,460 in late trading.

ZURICH slipped in thin trad-

ASIA PACIFIC

Nikkei slides while second section issues rise

Tokyo

THE DOUBLE demerits of a weak yen and higher interest rates were exacerbated by bouts of arbitrage selling yesterday, and the Nikkei average yesterday took the eighth largest fall in its history, writes Michiko Nakamoto in Tokyo.

Wednesday's strong gains were more than wiped out by the close, with the Nikkei down 782.41 to 33,829.58, its low for the day, against a high of 34,587.86. The investment trusts and individual investors in evidence during Wednesday's surge were seen in early trading yesterday, but these had disappeared by the afternoon session.

Declines outnumbered advances by 649 to 343, while 126 issues were unchanged. Volume fell from 722m to 612m shares; the Topix index of all listed stocks declined by 29.53 to 2,536.01, but, in London, the ISE/Nikkei 50 index edged up 0.46 to 1,833.23.

In the past five, somewhat turbulent days, the yen has either fallen by less or risen by more than the Nikkei. The second section of the TSE, mean-

while, added 9.57 to 4,100 yesterday, while the over-the-counter market saw a substantial rise of 48.45 to 2,896, suggesting that investor interest had turned to smaller companies.

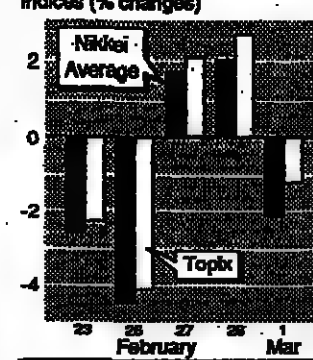
There seemed a depressing inevitability about the way the yen, bonds and equities followed each other down yesterday. "It's the triple lows again," said Mr Misao Masahara at Nikko Securities. The yen's weakness against the dollar came in spite of considerable selling of dollars by the Bank of Japan. Yesterday's weakness in the bond market, where yields were comfortably over 7 per cent, rekindled fears of continuing high interest rates ahead.

In equities, even issues that had seen strong gains on Wednesday were mixed. Nippon Steel, second on the volume list with 10.9m shares, was down Y18 to Y665. Fujita, the construction company, slipped Y40 to Y1,870.

However, there were some continuing winners among electricals and heavy industries, due to the buoyant business of an affiliated telecommunications company. Investors in Osaka kept their nerve and the OSE average

Japan

Indices (% change)



and Y6,690 respectively. Pioneer was the most actively traded stock, with 11.3m shares.

Maeda Road Construction, expected to profit from US demands that Japan increase its public spending, added Y40 to Y2,690. Kyocera, the maker of semiconductor components, advanced Y30 to Y7,270 on expectations of higher consolidated earnings in the next business year, due to the buoyant business of an affiliated telecommunications company.

Investors in Osaka kept their nerve and the OSE average

managed a modest gain of 11.20 to 36,571.77. Volume, however, dropped to 99m shares from 107m on Wednesday. Strength was seen in constructions and homebuilders, with Misawa Homes up Y350 to Y3,070.

Roundup

THE LEADING Asia Pacific markets were subdued by Tokyo's further sharp fall. New Zealand, however, gained from good overseas demand and falling interest rates.

AUSTRALIA weakened after a recovery from an early fall caused by a decline in leading banking issues. The All Ordinaries Index eased 4.6 to 1,570.5.

Turnover improved slightly to 70m shares valued at A\$146m compared with 106m shares worth A\$139m on Wednesday.

National Australia Bank was weak after the receivers were unexpectedly ordered by a court to relinquish control of Mr Alan Bond's brewing empire. The receivership was ordered by the Federal Court, and the court ruling was the main reason for the early fall in the index.

National Australia Bank fell 16 cents to A\$6.32 in turnover of 1.6m shares. The other two leading banking issues recovered most of their early losses, with Westpac closing 6 cents lower at A\$5.30 and ANZ ending 6 cents down at A\$5.50.

A sharp fall by Western Mining, suffering from falling nickel prices, also contributed to the market's early decline. It lost 14 cents to A\$5.25 on the heaviest turnover of 3.7m shares.

HONG KONG eased in weaker trading with firm support on the downside. The Hang Seng index fell 18.85 to 2,983.13, following its 80-point rise since Tuesday. Turnover slipped slightly to HK\$1bn compared to Wednesday's HK\$1.2bn.

TAIWAN dropped as the power struggle within the ruling political party continued to worry investors. The weighted index fell 241.88, or 2 per cent, to 11,419.85. Volume was 839m shares worth NT\$160bn from 844m shares worth NT\$137bn on Wednesday.

WELLINGTON, however, rose steadily for the third successive day. The Barclays index gained 28.19 points, or 1.6 per cent, to 1,805.69.

EUROPE

Drop in bonds depresses bourses

MOST BOURSES, strongly influenced by declines on domestic bond markets, fell yesterday, but the pattern was broken by Brussels and Athens, writes Our Markets Staff.

FRANKFURT followed the Japanese pattern, with the broadly based FAZ index only 3.08, or 0.4 per cent, lower at midsession while the 30-share DAX opened with a 1.1 per cent fall and closed down 22.05, or 1.2 per cent, at 1,787.87.

London analysts said that the discrepancy between what professionals were marking down blue chips, with second line stocks being spared this indignity. The theory was supported by another fall in volume turnover, from DM5.7bn to DM5.3bn, on the day that West German bourses reported record turnover for February.

Share and bond turnover totalled DM390.5bn, up DM5bn from January and representing a gain in the average daily level, from DM37.5bn to DM50bn. However, the impetus to last month was from bonds, up from DM161.1bn to DM179.5bn, whereas shares fell from DM224.4bn to DM211bn.

Bonds led the way yesterday, too, as a rise of 15 basis points in the Bundesbank's average bond yield, from 8.92 to 9.04 per cent, depressed sentiment in the equity market.

Carmakers and banks continued to lead share prices lower, with Volkswagen, down DM13.50 at DM58.50, and Deutsche Bank, off DM13 at DM730, showing marginally the worst

declines in each sector.

In electronics, Nixdorf eased DM3.50 to DM2.85; it has agreed to scale back its planned West German job cuts by 33 per cent, under pressure from employee works councils. Meanwhile, Siemens, its new parent company, closed DM3 lower at DM73.

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ZURICH slipped in thin trad-

ing, the Credit Suisse index falling 4.7 to 596.6, but Bank Leu lit up a gloomy banking sector with a rise of SF55 to SF33,56; it said that its 1989 net profit had risen 15 per cent.

MADRID declined in thin trading, with the share index down 1.9 to 271.61, with profit-taking in the construction sector. The national budget, which was regarded as moderate, came after the close.

STOCKHOLM slipped slightly, with investors mainly cautious. The Affärsvärlden general index shed 8.5 to 1,188.6. Banking shares, which had lagged behind earlier gains, went against the downward trend.

Pharmacia, which reported 1989 net profits down 23 per cent after the close, saw its free Bs fall SKr1 to SKr189. Volvo was actively traded at weaker prices, its free Bs falling SKr4 to SKr407. Car registrations generally fell 11.4 per cent, with minor rallies on buying by the state-owned financial institutions. The exchange authorities managed to halt the slide temporarily by banning forward sales in five actively traded scripts.

The markets have been subdued for more than a month, as the extent of under-subscription to large convertible debenture issues for a combined R24.31bn (\$14.4bn) became clear in January, following their flotation between September and November.

All major capital issues have been put on hold after the flotation failure, and an official review of capital flotation methods is under way. Relations between the Administration and the state-owned financial institutions, which were criticised for submitting to the dictates of the previous regime and not acting independently, have grown worse.

The Unit Trust of India, the largest institutional player in the market with more than Rs120bn worth of funds to invest, was singled out for criticism and, to the embarrassment of the Administration, has kept out of the market in recent weeks, making values sag.

The present administration considers a healthy stock market as essential for the corporate sector to raise capital, but has been unable to motivate institutional investors to make a commitment to equities. India's gross national product (GNP) has grown by 5.5 per cent a year over the past five years and corporate results have been excellent.



Royal Insurance

1989 PRELIMINARY RESULTS

13% Dividend Increase

- Capital and Reserves increased by £529m to £2,663m, up 25%.
- Net assets per share up from 441p to 546p.
- Pre-tax trading Profit £126m (1988: £223m).
- Earnings per share 18.6p (1988: 32.1p).
- Premium income up over 19% to £4,743m.
- Investment income up 25% to £522m.

The second half of 1989 saw an unprecedented series of significant losses with Hurricane Hugo, earthquakes in San Francisco and Australia and subsidence losses in the UK. Costing some £113m in total they adversely affected the pre-tax result for the year which was a profit of £126m compared to £223m in 1988.



Royal Insurance

A full statement for the preliminary results for 1989 (of which the above is an extract) will be mailed to all shareholders, and is also available from Corporate Relations, Royal Insurance Holdings plc, 1 Cornhill, London EC3V 3QR. Please send me a copy of Royal Insurance's preliminary statement.

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY FEBRUARY 28 1990						TUESDAY FEBRUARY 27 1990				DOLLAR INDEX	
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Day's change % local currency	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1989/90 High	1989/90 Low	Year ago (approx)
Figures in parentheses show number of stocks per grouping												
Australia (84)	139.98	+0.4	122.80	122.29	+0.3	5.51	138.39	122.14	121.91	180.41	128.28	135.27
Austria (19)	265.48	+0.9	233.76	234.98	+1.5	1.13	264.01	231.34	231.55	286.46	82.94	100.69
Belgium (67)	134.58	+0.4	118.07	117.16	+1.0	4.78	134.02	117.44	116.01	180.02	125.58	130.52
Canada (120)	138.35	+0.9	122.24	120.53	+0.7	3.38	138.10	121.01	119.48	154.17	124.67	131.05
Denmark (35)	245.77	-1.0	218.48	218.48	-0.6	1.47	249.35	218.49	218.84	280.82	165.35	165.32
Finland (26)	147.77	-0.1	129.64	129.28	+0.0	2.41	147.88	129.68	129.21	159.16	118.83	140.65
France (125)	144.48	+0.4	125.73	130.02	+1.0	2.59	143.90	129.09	128.72	172.12	74.97	78.52
West Germany (96)	125.13	-0.2	105.77	110.33	+0.5	1.82	125.35	109.83	109.74	137.01	75.56	84.66
Hong Kong (48)	121.03	+0.9	106.18	121.23	+0.9	4.52	119.99	105.14	120.27	140.33	86.41	127.95
Ireland (17)	188.35	+0.1	168.38	170.12	+0.4	1.98	188.10	168.25	168.42	188.57	125.00	142.14
Italy (96)	93.00	+0.0	81.59	87.05	+0.6	2.54	93.02	81.51	81.52	104.12	74.97	78.52
Japan (45)	186.65	+2.3	148.20	158.75	+2.5	0.82	182.87	142.72	182.09	200.11	159.43	193.48
Malaysia (38)	257.74	+1.6	208.57	247.50	+1.8	2.16	234.11	205.14	243.71	245.32	143.35	153.85
Mexico (13)	392.10	-0.5	343.89	1170.77	-0.3	0.43	383.80	345.15	1174.29	289.90	95.39	153.11
Netherlands (43)	132.86	-0.2	118.64	115.85	+0.3	4.78	133.28	116.79	115.46	145.68	110.63	112.90
New Zealand (18)	83.64	+1.8	55.83	57.41	+1.5	6.01	82.85	54.89	66.55	88.18	61.96	70.85
Norway (24)	253.45	-0.2	204.80	206.68	+0.1	1.59	253.84	204.80	206.38	241.98	189.82	194.73
Singapore (26)	182.34	+1.4	168.73	165.39	+1.5	1.78	189.71	168.23	168.10	199.38	124.57	137.38
South Africa (50)	198.13	+0.0	173.82	177.77	+0.9	3.55	198.12	173.60	198.34	251.39	115.35	129.41
Spain (43)	149.19	+0.0	130.88	122.91	+0.3	4.27	149.14	130.89	122.55	169.75	143.14	143.14
Sweden (35)	163.91	+0.3	161.34	168.42	-0.1	2.22	164.38	161.56	168.64	208.95	138.45	152.49
Switzerland (62)	83.75	-1.2	82.25	86.06	-0.7	2.13	84.90	83.15	87.25	99.12	67.81	75.51
United Kingdom (308)	154.92	-0.1	135.91	135.91	+0.1	4.74	155.00	135.82	135.82	164.31	133.28	145.89
USA (542)	134.45	+0.3	117.89	134.43	+0.5	3.53	133.72	117.17	133.72	148.29	112.13	117.07
Europe (889)	138.11	-0.1	121.18	121.68	+0.3		136.22	121.12	121.29	148.88	112.65	118.94
Nordic (121)	189.32	+0.6	166.08	162.64	-0.3	1.86	190.10	168.30	168.30	197.85	127.85	137.07
Pacific Basin (587)	163.93	+2.2	143.81	153.97	+2.3	0.79	160.37	140.92	150.44	174.22	107.05	108.31
Euro-Pacific (1659)	150.84	+1.4	134.96	141.21	+1.1	1.93	150.17	132.99	139.00	194.18	118.98	138.75
North America (144)	150.84	+1.4	134.96	141.21	+1.1	1.93	150.17	132.92	138.82	148.66	112.79	117.61
Europe Ex. UK (583)	126.62	-0.1	111.08	112.82	+0.5	2.79	126.75	111.06	111.29	136.39	89.39	98.39
Pacific Ex. Japan (121)	130.91	+0.6	114.85	118.61	+0.7	4.84	129.83	113.85	117.79	140.05	111.33	126.69
World Ex. US (1849)	145.81	+1.3	125.73	140.98	+1.2	1.97	151.49	133.69	138.82	171.77	114.49	128.44
World Ex. UK (257)	146.07	+1.3	125.73	140.98	+1.2	2.55	147.11	132.21	135.81	171.77	114.49	128.44
World Ex. So. Afr. (2331)	155.81	+1.1	137.04	145.96	+1.1	2.39	144.05	129.22	136.82	182.84	136.47	142.80
World Ex. Japan (1936)	136.69	+0.3	119.92	126.45	+0.5	3.59	136.28	119.41	126.85	145.52	114.49	142.81
The World Index (2391...)	145.93	+1.1	128.02	136.63	+1.2	2.40	144.38	126.51	136.96	162.05	136.68	148.02

INVESTMENT MANAGEMENT CONSULTANCY

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Do you work in the investment business? Do you understand the business operations, the back office procedures, the dealing, clearing, custody and settlement functions? Have you been involved in supporting these activities, either from an operations viewpoint, or an IT systems or accounting perspective? Perhaps you have carried out business analysis/O+M reviews in this area? If so, we are looking for:

IT Professionals: Systems strategy and architecture design, package evaluation. (Knowledge of specific packages is useful.)

O+M/Business Analysts:

Performance/risk management, work flow/paper flow, business reviews, feasibility studies.

Accountants: Financial control, management information, accounting systems.

Project Managers: Management of large scale business systems projects.

The investment business for fund managers, insurance companies, banks and other institutions is changing and becoming radically more complex and demanding. KPMG Peat Marwick has a leading reputation for management consultancy in this area, and their specialist Banking and Finance Group is involved at the centre of the action - you could be too.

Career progression is exceptional for self-motivated professionals and emphasis is placed on individual development with continuing education and training. Remuneration is excellent and in line with City salaries.

To discuss in strictest confidence, contact Patrick Jackson on 01-600 0101 or 089285 3185 evenings and weekends. Alternatively send a CV to Rochester Recruitment Ltd, Garrard House, 31-45 Gresham Street, London EC2V 7DN quoting ref FT 11679.



AEROSPACE FINANCE

Salary negotiable c £45,000 plus benefits

This highly respected, major international bank, with a global network and a significant and growing commitment to the UK, is keen to build on its strong specialist finance capabilities, particularly in the international aerospace sector. Opportunities are therefore available at the following levels:-

SENIOR MANAGER:- a key position has been created for an imaginative, experienced professional to play an integral role in building and developing a motivated and successful aircraft finance team. Reporting to the Head of Aerospace Finance, you will be responsible for the origination, negotiation and structure of a wide variety of big ticket deals to prospective and existing clients throughout Europe, Africa and the Middle East.

Ideally aged to mid thirties, you will probably be a graduate with at least 4 years' relevant experience with a recognised player and able to demonstrate a successful record of leading negotiations with airlines, manufacturers and other lending institutions. As well as a sound technical background and a flair for arranging and structuring complex transactions, the position calls for exceptional communicative skills in order to cultivate relationships effectively at the highest level.

This challenging role will appeal to an ambitious individual, who wishes to combine writing quality business with strategic involvement in the development of a unit, which is a focus of the Bank's future expansion plans in London.

ASSISTANT MANAGER/OFFICER:- applications are also invited from less experienced candidates, aged 24 to 28, with sound analytical skills gained within a corporate finance environment, who seek to develop their careers in aerospace finance.

Please telephone or send your curriculum vitae in strict confidence to Richard Lyons or Roy Webb.

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NORWICH UNION FUND MANAGERS LIMITED

ASSISTANT PORTFOLIO MANAGER

Norwich Union, still enjoying the tremendous growth of the last few years, is a UK market leader and one of the top ten insurance and financial services groups in Europe.

Norwich Union Fund Managers Limited, (NUFM), member of IMRO and managing funds in excess of £17 billion, now seek an Assistant Portfolio Manager to join the Investment Marketing and Customer Services team.

This team has overall responsibility for client presentations and for developing investment marketing and asset allocation for the Group's unit-linked investment products.

Your key tasks will include making presentations to financial intermediaries on unit-linked matters including fund performance, new investment developments and NUFM philosophies, the servicing of our corporate pension client base and the writing of supporting literature.

Likely to be in your mid-twenties, educated to degree level and with at least two years' investment experience, you must be numerate, enthusiastic and have highly developed written and verbal communication

skills. An independent and critical thinker, you should be self motivated and have the ability to work as part of a close knit team.

The post is in Norwich, a prime location within easy reach of the City. A fully competitive salary, backed by a first class fringe benefits package including performance related bonus and comprehensive relocation assistance where appropriate, awaits the successful applicant.

We are an equal opportunities employer and happy to consider applications from registered disabled persons. If you measure up to the qualities highlighted in this advertisement, write now with full cv to:

Miss Phyl Scott
Personnel Superintendent
Norwich Union Insurance Group
Surrey Street
Norwich NR1 3NG

or ring Julie Piper on (0603) 683519 for an informal chat.

The closing date for applications is 14th March 1990.



Magazine Development

The Economist Newspaper Ltd intends to expand its advertising-supported publishing base beyond the two current mainstream titles: The Economist and CFO (CFO is a controlled circulation monthly, published in the USA, circulation 300,000).

The new position of development manager, based in London, will have the responsibility for assessing European and Asia/Pacific markets for possible new publishing ventures and will involve travel to those areas.

Following this market assessment, detailed business plans for specific launch or purchase prospects will be produced and negotiated by

the successful applicant in conjunction with the director with responsibility for development.

The successful applicant will have a relevant degree, be experienced in market and financial analysis, understand the publishing industry and probably be aged under 35.

Excellent salary and benefits package, including company car, profit share scheme, 5 weeks' holiday, private health insurance and contributory pension scheme.

If you would like to apply for this position, please send a concise CV with details of current salary to: Anne Dean, Group Personnel Director,

The Economist, 25 St James's Street, London SW1A 1HG.

The Economist

UK - INTERNATIONAL SECURITIES, CAPITAL MARKETS, BANKING OPERATIONS AND RELATED CASH MANAGEMENT EXPERIENCE

High quality personnel required at all levels, by consulting firm for various potential assignments, minimum 4 years experience. References essential.

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Our Client is a substantial European Bank and a major participant in the global trading markets.

Current expansion of its London trading activities dictates the additional recruitment of a professionally trained foreign exchange dealer to add to the existing team; probably in your mid/late 20's, you will possess at least 2 years' active experience of trading forward F/X in a major currency.

The opportunity to develop your expertise is self-evident with an institution of this pedigree, and the salary and scope for career development will be in direct proportion to your skills and potential.

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Excellent negotiable salary and benefits

OM London is a marketplace and clearing house for trading in financial derivatives. It is the first Recognised Investment Exchange that is linked between London and Europe.

OM London is a wholly owned subsidiary of Stockholm Options Market. Its success since operating in December last year has been exceptional. Already it has established its reputation as a highly professional, well managed exchange responsive to the market and innovative in product development. It has sister companies in Finland, Norway, France and Spain.

A Legal Adviser is now to be appointed to take over responsibility for all legal, contractual and company secretarial functions. The role will be wide-ranging and

challenging, involving all aspects of UK company law, international law, contractual agreements and close involvement with new product developments. Responsibilities will also include ensuring full compliance of the company with the SIB and other regulatory requirements and the international dimension will stem from joint venture arrangements in other European capitals.

Candidates should have a Law degree and also be qualified as a solicitor or barrister with a minimum of three years post qualifying experience gained either in the financial services sector or City based law firm. Experience of UK company law and compliance should be combined with international exposure,

a knowledge of European law and languages and a preparedness to travel. The personal qualities of an analytical and thorough approach augmented by the ability and determination to become an integral part of the senior management team are essential.

An excellent salary and benefits package will be negotiated with the successful candidate.

Please write in the first instance, enclosing a CV and full salary details, quoting ref E/0062 to Christopher Bainton Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL Tel. 01-334 5273

Price Waterhouse

International Publishing

COMPANY SECRETARY

West London

c£37,500 + car

A significant and highly regarded publishing company, our client is part of a major group. The 'household name' company is a market leader internationally.

Reporting to the Managing Director of the UK company, the Company Secretary will be responsible for the provision of a high quality secretarial and administrative service to the company's management. Involved in a wide range of tasks including statutory reporting, property matters and union negotiations, he or she will attend board meetings of the company and its subsidiaries. Participation in complex legal matters and corporate acquisitions will provide the Secretary with considerable commercial exposure. Likely to be in their mid 30s, applicants should be graduates Chartered Secretaries, with a broad range of experience. Excellent technical and communication skills are required.

Please write, enclosing a career/salary history and daytime telephone number, to David Hogg FCA quoting reference H/901/F.

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Northern Europe * Spain * Middle East

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Initially, you will be involved in seminar presentations to investment orientated intermediaries and institutions in major cities within your territory. This will be followed up by introductions to contacts of the existing branch network whilst also developing your own connections.

One of the main requirements for two of these positions is linguistic ability. The Northern European post demands fluency in French

and/or German. The role in Spain requires Spanish. In addition, you are likely to be a graduate in your 20's or early 30's with a desire to build upon your sales and marketing experience gained within a banking or financial services environment. Candidates with a proven investment sales track record would be ideal.

This is an excellent opportunity to add an international dimension to your career. As the first individuals based overseas, in this division, career opportunities with our client will be superb.

For a strictly confidential discussion please telephone or write to Robin Douglas quoting reference 1292 at FLA, 16 Old Bond Street, London, W1X 3DB. Tel: 01-491 3811.



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c.£35,000 negotiable

Banking and property finance specialist:

- to work in a dedicated team raising and rescheduling finance on both developments and investment properties.

The ideal individual should have experience in:

- structuring asset backed lending
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- international capital markets.

We are:

- a specialist unit within Jones Lang Wootton — one of the leading international firms of Chartered Surveyors.
- a team that has an extensive client base and is expanding with a portfolio of current and future instructions
- independent, client orientated, seeking the best deal/solution for each individual instruction
- an effective bridge between property and the capital markets.

We offer:

- a real opportunity for career development as the unit continues to expand
- a competitive remuneration package
- a challenge.

Replies in strictest confidence to:

J. A. S. Bassett, Jones Lang Wootton, Financial Services Limited,
22 Hanover Square, London W1A 2BN.

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Jones Lang Wootton

BROWN, SHIPLEY & CO. LTD

We are seeking an enthusiastic individual to continue the development of our Customer Based Activities in the Treasury Division.

Candidates, aged between 25-35 should have a proven track record in this field and be prepared to travel extensively in the U.K. A competitive package is on offer supported by an attractive range of benefits.

Please respond with C.V. to:

The Treasury Director,
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London EC2R 7HE

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- Resumes are invited for the appointment of a manager of Futures Trading for an International Trading Company.
- Successful candidate must be willing to work in or relocate to London, England or Houston, Texas and have a proven employment record in Futures Market Analysis, execution of contracts with extended experience in trend analysis, forecasting, arbitrage and swaps.
- Capital and venture risk analysis experience would be a plus.
- Employment compensation package will be tailored to the individual experience and abilities.
- Please send replies to:
Europe: Attn: Mrs. Omayma Murata
Fax: 44-1-245-9961 - London, England

USA: Attn: Ms. Lydia Perkins
Fax: 713-622-4787 - Houston, Texas

Jonathan Wren Executive

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We are currently experiencing strong demand from many of our client banks who are building their marketing/credit teams in both London and the Continent to develop cross-border business in readiness for 1992!

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An interview with one of our highly experienced consultants offers the opportunity to assess your suitability for a number of vacancies now available from within our active client base of well over 200 banking employers.

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An opportunity exists to join a new company providing turn-key computer solutions to the stockbroking community.

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Food and related sectors
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This is an excellent opportunity to join the new City office of the investment arm of a major French banking group, opened to undertake corporate finance activities as part of a global expansion strategy.

Reporting to the UK Managing Director you will be responsible for the development and maintenance of the research and analysis function supporting corporate finance initiatives, with an emphasis on Mergers and Acquisitions. Principal sector coverage will include food manufacturing and food retailing, and paper and packaging. There will

be a strong emphasis on the development of client and company relationships and the role will provide the opportunity to obtain increasing involvement in general corporate finance activities, including the preparation of sales memoranda, acquisition profiles and prospectuses.

Ideal candidates would be graduates in their mid twenties, with approximately two years experience researching UK companies in one of the above sectors, gained in either a brokerage or investment house or alternatively the food industry.

Candidates should be computer literate and enjoy working in a small team environment.

Preferred candidates details will be discussed with our client. Those wishing to discuss this position in confidence may telephone Jan Stockton on 01-334 5743. CVs including salary details and quoting reference J/0063 should be sent to her at:
Executive Selection Division
Price Waterhouse
Management Consultants
No. 1 London Bridge
London SE1 9QL

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You should ideally be in your mid 20s and degree or ICB/ACT qualified. Formal analysis training and at least two years' experience is important, in ideally a securities environment. Naturally, you must have the drive and dynamism to match the company's own.

If you know where you want Risk Management to take you next, your next move is obvious — telephone Fiona Crisp today on 01-867 0149 between 9.00am and 6.30pm or on 01-701 5014 between 7.30pm and 9.30pm.

Alternatively, send your CV quoting reference A/0058 to: Hannah Hunt, Executive Selection Division, Price Waterhouse Management Consultants, No. 1 London Bridge, London SE1 9QL.

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£25,000-£35,000 TAX 18%
£23,000-£30,000

INTERNATIONAL FUND MANAGERS

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CAMPBELL-JOHNSTON ASSOCIATES (MANAGEMENT RECRUITMENT CONSULTANTS) LIMITED, 3 LONDON WALL BUILDINGS, LONDON WALL, LONDON EC2M 5PU. TELEPHONE 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-256 8501.

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SEARCH AND SELECTION CONSULTANTS

N.V. De Maertelaere & Co BEURSVENNOOTSCHAP - SOCIETE DE BOURSE - BROKING HOUSE

We are one of the main broking houses in Belgium and are looking for a

TRADER

for our registered office located in Ghent.

Your job will involve:

- the trading of chiefly international bonds on the most important financial markets;
- administrative processing of these operations;
- contacts with our branch managers, as well as institutional investors and private clients;
- cooperation on the expansion and general management of the trading department.

Profile

- you are ± 30
- you have a good knowledge of Dutch, French and English
- you have practical experience in the profession, plus an economic (or analogous) background
- you have a good sense of responsibility
- you are a dynamic and punctual person with a feeling for follow-up and stock management of orders,
- your ability to work with office computerised systems will be an advantage.

We are offering:

- salary meeting your skills + fringe benefits;
- young and dynamic atmosphere typical of a growing company;
- possibilities of working autonomously and in team.

If you are interested and satisfy the above criteria, send your application + CV to Mr Jo De Maertelaere.

N.V. DE MAERTELAERE & CO,
Mageleinstraat 76,
9000 Ghent, Belgium

The Isle of Man Branch Office of a large UK brokerage house has vacancies for two traders with a minimum of three years' experience in trading Swedish options and forwards, with a view to trading the OML in London. Fluency in Swedish, English and other European languages necessary. Salary Negotiable. Applicants should apply in writing with full c.v. to Box A1496 Financial Times, One Southwark Bridge, London SE1 9HL.

EUROPEAN MARKETING AND OPERATIONS MANAGER

A major international value manufacturer offers a unique opportunity to manage European operations. Candidates should have 10 years experience in marketing manufactured products in the refining and petrochemical industries. The ideal candidate will also be expected to have experience in international marketing self-motivated, mechanically inclined and preferably bilingual.

Write Box A1368, Financial Times,
One Southwark Bridge, London SE1 9HL



Heriot-Watt Business School

Heriot-Watt Business School was established in 1988 in its new £1.8m building on the University's Riccarton campus. The School comprises the Departments of Accountancy and Finance, Business Organisation, Economics, and the Esmée Fairbairn Research Centre.

The School currently offers five well established undergraduate programmes and two highly successful post-graduate taught masters programmes. As part of its strategy to strengthen further its teaching and research capability, the School is seeking to appoint a professor of finance and five additional lectures.

CHAIR OF FINANCE

The professor of finance will be responsible for developing financial studies, which has been identified as a priority area within the School. There is no restriction on area of specialism, but applicants should be senior academics with established research reputations in their field.

Salary will be within the professional range.
Please quote ref. 23/90/FT

LECTURESIPS

Applications are invited for five lectureships. Applications are welcome from any area of specialism of relevance to the work of the three departments within the School. However, it is expected that two appointments will be in the area of finance.

The school has also identified international business and business strategy as priority areas for appointments.

Salary will be on the lecturer scale £10,465 - £20,460.
Please quote ref. 24/90/FT

Applications should be submitted in the form of a curriculum vitae, along with the names of three referees. Applicants are also invited to submit examples of their recent published research papers.

Applications should be sent to the Staff Officer, Heriot-Watt University, Riccarton, Edinburgh EH14 4AS from whom further particulars may be obtained. Candidates wishing information on an informal basis are invited to telephone Professor Tony Keenan, Head of the Business School on 031-449 3191.
Closing date for Applications: 15 March 1990.

CORPORATE FINANCE ANALYST

Analyst required for mergers and acquisitions and management buy-outs.

Applicants should have first rate academic record and be enthusiastic and hardworking.

German or a second language important and at least one year's experience in corporate finance essential.
Minimum salary £20,000 + guaranteed bonus.

Send CV in confidence to: Jill Phillips
The Transportation Group
37 Park Street
London W1Y 2HG

New York London Tokyo Hong Kong
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ACCOUNTANCY COLUMN

Auditors will have to become whistle-blowers

By David Waller

AUDITORS find out early in their training that they are watchdogs and not bloodhounds. From today, when the Auditing Practices Committee (APC) issues its long-awaited guideline on auditors and fraud, auditors will also have to consider themselves as whistle-blowers.

The guideline, which follows a gestation period of no less than five years, sets out to clarify auditors' responsibilities in relation to fraud, as well as other irregularities and errors. It recommends that auditors take a modestly pro-active role in reporting fraud to third parties.

The document acknowledges that auditors' primary duty is one of confidentiality to the client. But the document says auditors should also consider throwing this narrow duty aside and think of the wider public interest.

Taking its cue from an ethical statement issued in 1988, Professional Conduct in Relation to Defaults or Unlawful Acts, the document spells out the circumstances when the public interest could be served by a nod and a wink to the Department of Trade and Industry or some other official authority.

Under normal circumstances, the auditor's first step would be to alert the client's management to the existence of fraud. But the guideline says that if senior managers or directors are involved in the fraud, the auditor may see fit to go over the head of the board of directors, even non-executive directors and the audit committee, to directly report to the regulatory authorities.

Alerting the authorities would be

justified if the fraud is likely to result in a material gain or loss for any one person or group of people; is likely to be "repeated with impunity" if not disclosed; or if "there is a general management ethic... of flouting the law and regulations." The strength of the auditor's evidence is deemed important too.

Legal advice given to the APC said auditors should attach importance to the wider interests of the company in any case "where the auditor considered that the directors could

"An auditor will not be in breach of any legal duty if, although entitled to disclose, he fails to do so"

not be relied upon to apply their minds properly to those interests."

Counsel also advised: "An auditor will not be in breach of any legal duty if, although entitled to disclose, he fails to do so. His decision to whether to do so or not is therefore a matter of professional judgment and not a matter of law. It is a decision which should reflect the proper expectations which the public has of his profession."

So despite the codification of responsibilities within the guideline, it is all a matter of professional judgment. It appears that the only circumstances where auditors of a company not in the financial sector definitely

must "blow the whistle" is when they stumble on treason - a practice for which there is as yet no APC guideline.

Responsibilities are different for companies covered by the special requirements of the Financial Services Act 1986, the Building Societies Act of the same year and the Banking Act 1987.

Following Professor Gower's reports on Investor Protection (in 1982 and 1984), companies covered by this legislation can be authorised to conduct business only if they keep proper accounting records and have adequate internal controls.

These acts require that auditors make specific representations to the regulators on these and other points and describe the circumstances when auditors should go directly to the authorities in order to protect the interests of shareholders or depositors.

Today's guideline - which for the first time establishes rules for auditors reporting on companies not in the financial sector - will offer solace to auditors confused about what the precise nature of their duties is.

The guideline makes it clear that the prime responsibility for detecting fraud rests with management. The auditor must plan an audit so that he or she has a "reasonable expectation" of spotting serious misstatements which impinge on the truth and fairness of a set of accounts.

Thus the discovery of a major fraud after a set of accounts has been signed off is not necessary evidence that the auditors have failed to meet

their responsibilities, the guideline will say. This is accurate - but hardly consoles companies which employ auditors, or investors who rely on audited accounts which subsequently prove to be less than "true and fair."

Investors, for one, are still reeling from the implications of the verdict in the Caparo case earlier this month which, in layman's terms, said that auditors do not owe much of a duty to anybody other than existing shareholders.

A Peat Marwick poll of 2,191 UK adults showed that there was widespread ignorance of what auditors do

Today's guideline from the APC is pitched towards the practitioner and not the business public at large. It is unlikely to do much to tackle the gulf between what the public think auditors should do and what the auditors themselves think that they are doing.

Research by KPMG Peat Marwick McLintock shows that this gap is very wide. Peat Marwick polled 2,191 adults in the UK, of whom 123 were categorised as "influential" (for example chairman, director or partner in an business employing more than 50 people), and a further 233 described as "financially aware" (owning and managing a portfolio of shares).

For the accountant worried about his or her image, the results were disturbing. There was widespread ignorance of what auditors do, even on the part of people in the influential and financially aware groups.

Three quarters of the total sample thought that it was the responsibility of auditors to check for fraud of all kinds, including 56 per cent of the influential category and 78 per cent of the financially aware group.

More than 61 per cent of the total believed that it was the responsibility of auditors to search actively for fraud, including 42 per cent of the influential grouping and 65 per cent of the financially aware category.

Other disturbing findings were that more than a third of the financially in-the-know group thought that auditors guaranteed the financial soundness of a company; and one-in-five of this group thought that audited financial statements gave a very accurate or exact picture of the financial soundness of a company and an exact account of its financial affairs.

Some 27 per cent of the total thought that auditors checked between 91 and 100 per cent of all a company's financial transactions.

However, there is some good news for the much-misunderstood auditors: almost two-thirds of the top people have a favourable impression of them. This compares with a mere 33 per cent who have a favourable impression of management consultants.

Audit and Auditors: What the Public Thinks. KPMG Peat Marwick McLintock, 1 Finsbury Dock, Blackfriars, London EC4V 3PD. Price £10.

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To build on the momentum created by OM London's successful launch this new position has been created. The responsibility will be to create an efficient and effective finance and administration function in line with

the planned growth of the company. Financial responsibility will be to prepare all management reports and statutory accounts and to work proactively with the senior management team in the development of long term strategy. Administration will include overseeing the activities of the Clearing Department and all personnel related issues.

Candidates should be Chartered Accountants with at least 3 years' post qualifying experience gained in financial services or, alternatively, within the profession but with experience gained in this sector. Knowledge of computerised accounting systems and the appropriate regulatory requirements plus excellent line management skills are all essential. An international

responsibilities, fluency in a European language would be useful but above all we seek an individual from a fast growing, dynamic, financial services environment who can contribute fully to strategic issues while taking a 'hands-on' detailed approach as required.

An excellent salary and benefits package will be negotiated with the successful candidate.

Please write in the first instance, enclosing a CV and full salary details, quoting ref E/0061 to Christopher Balinton: Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL Tel. 01-334 5273

Price Waterhouse

Haymarket Consultants, established in 1980, has attained a high reputation in executive search and selection focusing on marketing and sales management appointments. Now as a Specialist Division of Korn/Ferry International, the leading executive search firm in the world, we have widened our activities to include positions in financial management and information technology and wish to appoint an additional

FINANCIAL SEARCH CONSULTANT

Our assignments use both search and selection techniques and our business is strongly research orientated with a professional and disciplined approach. There is, however, scope for the individuality and imagination which will produce outstanding results.

Candidates, probably in their early 30s, will have a high intellect, lively, cheerful yet tenacious personality and ideally will have line management experience in finance or IT. Other requirements include:-

- a recognised accountancy qualification and/or MBA
- the ability to work unsupervised with demanding clients
- the capability to sell consultancy services at a senior level

Previous executive recruitment experience would be a distinct advantage and the successful candidate must have the potential to develop his or her career, within Korn/Ferry International in due course.

The remuneration is negotiable with a proportion related to individual performance and an income of £40-50,000 is readily achievable. The potential is considerably greater, and there are additionally profit sharing, car and other normal benefits.

Interested candidates should write with full details to David Thompson, Managing Director, Haymarket Consultants, 1 Golden Court, The Green, Richmond, Surrey TW9 1EU.

HAYMARKET
consultants

A specialist division of Korn/Ferry International

Group Financial Controller

Central London

c£40,000 + car

Our client is a major plc which wishes to strengthen the financial management for a part of the group which accounts for more than £25 million annual turnover. These subsidiaries are engaged mainly in the provision of services within property development, distribution and leasing.

Each subsidiary has its own financial management. The Financial Controller's function will be to strengthen that management on an ad hoc basis, to act in a trouble shooting role and to provide periodic financial reports to the Chairman. There will be an emphasis on internal controls and the development of systems.

For this key role applications are invited from qualified accountants, probably aged 35+, who have experience of implementing strong financial controls across distributed

sites and diverse trading activities. An ability to work independently should be combined with a personal style which readily commands respect from well qualified, very experienced line management. Previous in depth systems experience is essential.

This is a pivotal role at the centre of a dynamic, acquisitive group and should prove to be an excellent springboard position for the right candidate.

To be considered please send your cv or telephone Nicolas Mabin (01-495 7808) at Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB (Fax: 01-495 3011) quoting reference F/900/N.

Ernst & Young

Management Accountant

Consumer Durables

Lancashire,

c £30,000, Car

This Company (T/O £70 million), a manufacturer of an established brand of consumer durables, is undergoing an internal re-organisation of its UK production facilities. An experienced Management Accountant is required to join the executive team with the specific brief of providing financial objectivity in the area of manufacturing profit performance. A thorough appraisal of financial management reporting methods is required to take full account of the needs of a dynamic production team. As a result you will be responsible for reviewing standard costing, general ledger and forecasting systems and their impact upon the sales, manufacturing and distribution functions. Resource and cost optimisation, budgetary control and the installation of a perpetual inventory system are other aspects of this challenging role where you will be supported by a department which, too, will be subject to your organisational review. Candidates, aged over 30, will be qualified accountants (CIMA) who can demonstrate a successful track record in a marketing led consumer products manufacturing environment. A full understanding of standard costing systems is essential. Pro-active rather than reactive in assessing key business issues, you will need to be self motivated and prepared to adopt a shirt sleeve approach as you heighten the profile of the management accounting function. An attractive salary is supplemented by a comprehensive range of large company benefits.

Male or female candidates should submit in confidence a comprehensive cv or telephone for a personal History Form to: D. Potter, Hoggett Bowers plc, 11-12 Queen Square, BRISTOL, BS1 4NT. 0272-298433. Fax: 0272-297914, quoting Ref: D18033/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

Young Financial Controller

c£65,000 + Relocation

CITY

Our client is one of the largest and most prestigious professional partnerships in the UK. They are very successful. As an integral and influential member of the City community they are continually involved in topical business matters including major mergers, takeovers, flotations and privatisations. As one of the best known law firms they provide a full range of legal and commercial advice to some of the largest and most active companies in the UK.

However, they are not a dull and dreary firm but a committed, lively and enthusiastic group of individuals with a young age profile. It is a partnership where merit counts, not status.

We seek a Financial Controller for the partnership at a time of unprecedented growth in demand for their services. The main responsibilities of the position are the day-to-day running of a finance function of around 35 staff, strategic

planning and the provision of a comprehensive management information service to the firm. You will also serve on the finance committee and be expected to make a full contribution to the commercial development of the business.

Candidates for the position will be qualified graduate accountants and probably aged late twenties to mid thirties. You should have experience in a senior financial position in a commercial environment, preferably involving staff management. A commercial approach and the desire to contribute to the running of a business are important.

If you would like to be considered, please send your career and current salary details to Barry C Skates at our Maidenhead offices. For an informal discussion you can telephone him on 0628 75956.

MARK EXECUTIVE SEARCH AND SELECTION LIMITED
MARK House, King Street
Maidenhead, Bucks SL6 1EP
Telephone: (0628) 75956 Fax: (0628) 770059

Maidenhead, London, Worcester

MARK

FINANCIAL DIRECTOR

Midlands/Hertfordshire

c£27,500+Car+Bonus

Our Client is part of a major international Plc operating a variety of highly successful and profitable manufacturing and distribution businesses. With branches throughout the UK, the company has maintained continuous expansion over recent years through organic growth and acquisition. They now seek to appoint a Financial Director for one of the distribution businesses to manage its financial activities.

The key features of this role will be the co-ordination, planning and direction of the financial management of the business to maximise its contributions to business development, operational control and profit performance. Reporting to the Managing Director, you will manage accounts functions based in Hertfordshire and the West Midlands and work closely with regional management across the UK. A willingness to travel is therefore necessary.

Applicants must be qualified Accountants with a demonstrable record of success within a competitive environment. Experience of the distribution and construction related industries is preferable, as is appreciation of high volume multi-branch and multi-site businesses. This is an active role which will appeal to individuals who are either in a similar position in a small operation or looking to progress into their first financial directorship from a larger operation. It is essential that you have a professional approach, are highly motivated and are business orientated.

For a position of this nature, the company offers a salary package designed to grow along with an attractive bonus scheme. Applicants seeking to make a decisive career move should apply in writing, enclosing full career and salary details and quoting reference B/269/90, to David Gibbs.



Peat Marwick McLintock

Executive Selection
Peat House, 2 Cornwall Street, Birmingham B3 2DL

PQE	
BUCKINGHAMSHIRE c£25,000	WIMBLEDON c£25,000
Financial Controller Attractive design and manufacturing company, well-established and with a medium-sized turnover, offers this newly created opportunity to control staff, produce budgets, generate statutory and management accounts and be responsible for treasury. A Head Office role with excellent systems support. Ref: 26311A7 Contact the Manager: 103 High Street, Maidenhead 6628 72932, Opp Holland & Barrett Fax: 0628 37295	Company Secretary This medium-sized, high-calibre manufacturing company has recently re-organised finance and consequently offers a challenging, newly-created role. The position entails full involvement with all aspects of a company's finances to company administration, fleet management and controlling extensive company benefits. Ref: 30545 Contact the Manager: 5 Wimbledon Bridge SW19 01-947 6271 By Wimbledon Station Fax: 01-946 9077
SUNBURY c£30,000	KENT c£25,000
Planning & Analysis Manager European-owned, high technology manufacturer offers a high-profile role involving contact with all U.K. business divisions. You will plan, direct and co-ordinate all budgeting and forecasting and supply a stream of top level management information to the boardroom and key executives of this powerful industrial corporation. Ref: 14A22A4 Contact the Manager: 22 The Centre, Feltham 01 844 0431 Next to Tesco Fax: 01 751 4606	Management Accountant This specialist American pharmaceutical company designs and manufactures products that are so good, even competitors are forced to buy them. Able to lead a team of 8 in all aspects of management accounts, strategic planning, forecasting and U.S. reporting, this is a No. 2 role with genuine responsibility and scope. Ref: 6172A3 Contact the Manager: 28 High St, Bromley 01-290 6688 Opp Bromley South BR Station Fax: 01-464 6686
WINDSOR c£25,000	RICHMOND c£26,000
Operational Accountant Major British food company, part of a "top 100" offers a front-line divisional role of challenging scope. Responsibility areas include capital appraisals, profit evaluations, business plan reviews and profit accounts consolidation. A very successful company offering a young progressive environment and several different career channels. Ref: 66A132C4 Contact the Manager: 9 Peaseod Street, Windsor 0753 551447 Opposite Marks & Spencer Fax: 0753 841688	Financial Accountant Well-known service organisation, with strong 'green' connotations, offers a financial management role with distinct emphasis on staff development and training. Contributions will extend to system development and policy advice and benefits include excellent subsidised travel for the whole family. Ref: 67101 Contact the Manager: 21 George Street, Richmond 01-840 4483 Opposite Boots Fax: 01-840 1627
Post Qualification Experience - send your CV or phone the appropriate Manager or our Specialist PQE Career Adviser on 01-489 0403 (24 hour answering service) for an application form now. Reed actively promotes Equal Opportunities.	

Finance Director

Sussex Coast

As a result of providing high quality design and engineering development services within a major market sector, our entrepreneurial client is experiencing rapid and continuing growth with anticipated turnover of £70m for the forthcoming year. The company undertakes sizeable projects on a worldwide basis and currently has subsidiaries in Europe and USA.

To ensure that the business continues to develop successfully, a director is required to provide financial direction as well as restructuring the accounting function. Applicants should be qualified accountants aged

£40,000 - £45,000 + car

35-45 with senior level management experience gained within a sizeable plc organisation with overseas business activities. Essential requirements are the knowledge of accounting for large projects and the ability to work within a fast moving and flexible business. European language skills - preferably French - would be helpful.

A full relocation package is available if appropriate. Please send career and personal details quoting reference F/400/A to Carrie Andrews, Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB.

Ernst & Young

FINANCIAL ACCOUNTANT

Middlesex
& Excellent

Robert Bosch Ltd., the UK subsidiary of the multi-national Bosch Group market a wide range of products used within the industrial, domestic and automotive sectors.

An opportunity has arisen for a Financial Accountant to join us at our Denham Head Office. Reporting to the Chief Accountant, you will assist in all aspects of Accounting and Internal Control - primarily in the submission of monthly reports, monitoring of departmental costs, fixed asset control, budget coordination and preparation of year end statements including Corporation Tax Computation.

Candidates should possess a degree and professional accounting qualification together with relevant experience in commerce and industry. A working knowledge of German is desirable.

If you have the drive and initiative, together with the ability to make a solid contribution to the financial management of the business, please send a CV to Janet Davies, Personnel Manager, Robert Bosch Ltd., PO Box 98, Broadwater Park, North Orbital Road, Uxbridge, Middx. UB9 5HJ.

BOSCH
Excellence comes as standard

Financial Controller

Uxbridge

c.£30,000+car

Our clients are an independent Group (T/O £25m) providing a range of specialised products to industry. Continuing profitable exploitation of their market has produced the need for improved financial control and management information. Working closely with the recently appointed Finance Director and supported by a small staff, the Financial Controller will, therefore, need initially to focus on designing and installing enhanced systems to satisfy current and future needs of the business. This will equip him/her to make an increasing contribution to the Group's commercial direction. Applicants must be qualified and have had experience of operating in a dynamic environment where organisational development was a key issue. Ref: 2126/FT. Write or telephone for an application form or send full details (with daytime telephone number and current salary) to R P Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

Phillips & Carpenter
Selection Consultants

Finance Manager

Banking

£32,000 + Mortgage Benefits + Car

Our client is a most highly regarded and well established plc whose activities span International Banking, Investment and the provision of Retail Financial Services. The Group is continually developing and expanding with a broader range of services than most competitors and backed by a well known name.

As a consequence of this increased activity the profile of the finance function is being significantly heightened and, as a result, this new position of Finance Manager has been formed to accelerate these developments and improvements. The role will form part of the senior management team to effect change and report to Group board level. Responsibilities will include the improvement of quality and timeliness of management and financial information, to develop planning/analysis and to assist in the refinement of new systems to be used in the near future. Candidates should be qualified chartered accountants, aged late 20's to early 30's, who

can have a sound practical approach to their work preferably gained within a bigger company environment. This new position will be in the forefront of a changing environment so it is vital that candidates are able to work with staff at all levels and bring enthusiasm to the Group. Career opportunities are first class.

Please telephone or write enclosing full curriculum vitae quoting ref: 409 to Philip Cartwright FCMA, 97 Jermyn Street, London SW1Y 6JE
Tel: 01-839 4672

Cartwright Hopkins

FINANCIAL SELECTION AND SEARCH

plc Construction Group

Financial Director

Up to £50,000 + Executive package
London

Committed to a quality product, this well established and financially sound Construction Group has proved its success by staying ahead in a most competitive market over generations.

A highly motivated and experienced individual is sought to take full and firm control of the financial and administrative function for this diversified group of companies.

Reporting at Board level, you will be responsible for the provision of effective directive information on all financial matters, including financial planning, financial management and acquisitions.

A qualified accountant, aged over 30, you will have well developed financial management experience gained within a construction environment. Your attitude to work should show accuracy, precision and discipline and most important is the energy and ability to deal effectively at all levels throughout the business.

The seniority of this position is reflected in the salary indicated, together with a substantial benefits package.

For further information please telephone R. J. Unger or send your full c.v. in strictest confidence to him at the address below, quoting reference FT/504/RU. Escurio Selection Associates Limited, 15-17 The Broadway, Old Hatfield, Herts. AL9 5HZ. Tel: (0707) 264311.

E.S.A.
EXECUTIVE
SELECTION
ASSOCIATES

BATFIELD
LONDON
REDDITCH
BRISTOL

Finance Director

Midlands,
To £40,000, Car, Benefits

Part of a major international group, this company is an established supplier of IT solutions. They have particular expertise in defining computer requirements, developing high function application solutions and implementing large scale systems. Reporting to the Managing Director they now seek to appoint a senior financial professional to control and develop the business practices in the company in line with expansion plans and also to be capable of contributing to the new business opportunities. Key responsibilities will include the direction of all finance and accounting matters, strategy, planning and budgeting. The brief however, will also encompass other wide ranging responsibilities as a member of the senior management team. Preferably aged 35-45 and qualified you will currently be employed at a senior level in an IT business or with IT management responsibilities in a large organisation. It is essential that you demonstrate strong leadership capabilities and can communicate well at all levels. In addition to the highly attractive salary, relocation assistance will be given where appropriate. Prospects are excellent for ambitious committed individuals who wish to further their careers significantly.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to: G.J. Deakin, Hoggett Bowers plc, 13 Frederick Road, Edgbaston, BIRMINGHAM, B15 1JD, 021-455 7575, Fax 021-454 2338, quoting Ref B18144/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

Financial Director

M4 Corridor

to £40,000 + Car + Bonus + Share Options

Our client is the main operating subsidiary of a highly successful, quoted FMCG manufacturing company.

The group which, in 1990, will have a turnover in excess of £45 million, has experienced exceptional growth since its inception and is poised for further expansion both in the UK and worldwide.

As a function of this growth, the company is seeking to recruit a young, high calibre Financial Director.

Reporting to the Managing Director the successful individual will join an ambitious senior management team which is committed to the company's further growth and success. Responsibilities will encompass all areas of

accounting and finance and will include the management of 15 staff.

Further development of financial planning, control and reporting is a key task together with the ability to probe into all aspects of the company's operations.

The successful candidate will be a qualified accountant (age 28-35) with at least 2 years' commercial experience preferably gained in a manufacturing environment.

Future prospects are excellent both within the finance function and general management.

Interested applicants should contact Ian Leech, 0272 276509 (24 hours) or write to him at 29 St Augustine's Parade, Bristol BS1 4UL.



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

FINANCIAL CONTROLLER

Pharmaceuticals - UK product launch

North West London

£30-35,000 + car + benefits

A dynamic and entrepreneurial independent European company, our client has acquired the patent, production and marketing rights for a revolutionary pharmaceutical product and has recently established a subsidiary which will serve as the vehicle through which to manufacture and market this product on an international scale. A Financial Controller is now sought to assist in constructing a financial framework compatible with the long-term objectives of this new venture.

Working in close conjunction with the Financial Director of the holding company, the appointee will be instrumental in creating an efficient financial function in order to ensure the successful transition of the project from a "start-up"

operation to an established and increasingly sophisticated business.

Candidates should be qualified accountants with a minimum of three years' post qualification experience, a significant portion of which must have been gained in a manufacturing environment. They should demonstrate the commercial acumen, managerial potential and commitment necessary to thrive in this challenging position, which represents an exceptional opportunity to join an organisation at an embryonic stage in its development and make a significant contribution to its success.

Please write, in confidence, with full career and salary details, quoting reference C1802 to Tim Knight.



Peat Marwick McLintock

Executive Selection and Search
70 Fleet Street, London EC4Y 1EU

Financial Controller

£40,000 + bonus + car

London

Our client is a newly formed, highly prestigious merchant bank set up by a group of very successful and experienced property investment bankers. Backed by substantial funding from a major US corporate partner, the operation will offer a fee based advisory service to international property clients and will invest substantial sums for its own account.

They need a highly competent and experienced Controller to implement and maintain sophisticated reporting systems, take responsibility for statutory and regulatory body returns, and ensure effective control and management of the firm's finances. The incumbent will also be responsible for regular reporting to the US corporate partner, for company secretarial work and tax matters.

Candidates must be self-motivated, qualified accountants with the ability to operate effectively in a lean and rapidly developing company. They should have experience in banking, financial services or property and be computer literate. The right candidate will be able to establish his or her credibility quickly with the banking professionals and become a valuable member of their team.

The firm offers a salary in the region of £40,000, plus performance-related bonus, car and excellent benefits package.

Please write, in confidence, to Jane Woodward at the address below, enclosing full career details and quoting ref SHA.1430.



Stoy Hayward Associates

MANAGEMENT CONSULTANTS, EXECUTIVE RESOURCING, 8 BAKER STREET, LONDON W1M 1DA
FAX No: 01-467 3666

Group Financial Director

Service Industry

London c.£50,000

This appointment is with a leading international employment services group, with a good record of maintained growth and profitability in a highly competitive industry.

The person appointed will assume responsibility for accounting, financial management and MIS worldwide. They can make a significant contribution to the group's strategic development but must also be willing to oversee day to day accounting matters and assume a sizeable staff management role.

Candidates must be graduate, chartered accountants with experience, ideally gained in a fast moving service industry, which will have included acquisitions.

A confident, mature but flexible individual,

responsive and resourceful, is needed. A high degree of computer literacy and familiarity with the implementation and enhancement of computerised systems would be an advantage as is the ability to prioritise a wide range of issues, to cope under pressure and to meet deadlines.

The role calls for an exceptional candidate but represents an opportunity to join a successful private group with continuous development plans. The remuneration package, which is negotiable, will include an attractive basic salary, a significant bonus potential, a company car and private health cover.

In the first instance, please write in confidence enclosing career details to J. R. Gunning, Associate Director, Austin Knight Selection, Knightway House, 20 Soho Square, London W1A 1DS. Please quote ref: 152/JRG/90.

Austin Knight

Financial Controller

City

c£35,000 + car

This well respected medium sized partnership provides a variety of services within the property sector.

Following a major restructuring of the operation, a financial controller is required to define pertinent management information for the various business units and develop appropriate accounting systems to support this, managing a small finance and DP function.

Reflecting the importance of the role, the appointee will report to the senior partner and be expected to take an active part in the development of the business.

Applicants should be qualified accountants aged 35-45 with senior level experience gained with a medium

sized service environment, and be familiar with computerised accounting systems and the development of management information. Experience of implementing new systems would be an advantage, as would that of working within a partnership. The successful candidate will have a "hands-on" approach but the stature and credibility to relate to and influence the partners and operate in a period of considerable change.

Please send career and personal details quoting reference F/420/A to Carrie Andrews at Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB.

Ernst & Young



Nuclear Electric

GLOUCESTERSHIRE

c. £50,000 + BENEFITS

Corporate Treasurer

Nuclear Electric Plc is strengthening its management team to meet the challenges of operating in the competitive environment that will result from the privatisation of the electricity supply industry. Increased commercial awareness will be key to the success of this new two billion pound company.

As Corporate Treasurer you will be responsible for providing a top quality treasury service, as well as overseeing the tax and insurance activities of the company. This new role will require a major contribution at strategic levels, and provide you with an excellent opportunity to influence the overall structure and role of the treasury function in a substantial UK company.

Probably a qualified accountant in your 30s or 40s, you will have a strong track record of success in treasury. Experience at a senior level will have been gained in either the public or private sector. Some knowledge of tax would be advantageous. The excellent remuneration package reflects the importance attached to the role and includes full relocation assistance if required.

Please send full personal and career details in confidence to Alison Lewis, Coopers & Lybrand Deloitte Executive Resourcing, PO Box 198, 26 Old Bailey, London EC4M 7PL, quoting reference 5349/FT on both envelope and letter.

Coopers & Lybrand Deloitte

Executive Resourcing

Coopers & Lybrand Deloitte is the firm name used by Coopers & Lybrand and Deloitte & Touche in the UK. The firm name in the USA is Deloitte & Touche.

Financial Controller

Capital Equipment

Central Lancashire,

c £26,000, Car, Benefits

As part of an ongoing strategy to maximise its potential this successful £100m turnover company, part of a world-wide group, now seeks a fully qualified accountant for one of its major business units.

You will be responsible for all operational planning, control and reporting for a customer service operation covering all installation, warranty, parts and service activities. Initial emphasis will be on the upgrade of the computerised reporting system.

Aged 30-40 you will be a qualified ACA or ACMA with at least 2-3 years industrial experience. Personal qualities will include the ability to communicate with, and relate to, senior operational managers.

An excellent rewards package includes attractive salary, an executive car, good pension scheme and exciting career prospects.

J. Morrison, Ref: M19062/FT. Male or female candidates should telephone in confidence for a Personal History Form, 061-832 3500, Fax: 061-834 8577, Hoggett Bowers plc, St. James's Court, 30 Brown Street, MANCHESTER, M2 2JF.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

FINANCIAL CONTROLLER

"New Venture"

Bristol

c£40,000 plus benefits

Having been granted one of the new Personal Communications Network licences, a Consortium involving British Aerospace, Pacific Telesis, Millicom, Matra Communication and Sony is now established in BRISTOL. This radical new advance in mobile telecommunications is backed by a £1.2 bn investment programme which is expected to generate business worth £1,000 million by the year 2000, with the service available to the public from 1992.

This is an exceptional opportunity for an experienced qualified Accountant who will be expected to establish the appropriate financial procedures, recruiting staff as

necessary and setting up the appropriate financial control systems for a customer database of at least 4 million in the early 1990s.

Your previous experience will highlight strong management skills, a thoroughly professional approach to introducing new systems, with the ability to contribute in a new venture with huge growth potential. A highly competitive salary and benefits package will be offered along with relocation assistance if required.

To apply, please send or fax in confidence a fully detailed CV to Mrs. Barbara Wood quoting reference 186.



Peat Marwick McLintock

Executive Selection and Search

Richmond Park House, 15 Pembroke Road, Bristol BS8 3BG. Fax: (0272) 732191

Managing Change in a Media Environment

FINANCE MANAGER

West End

to £29,000 + car

Recent promotions within a well-known division of a major media group have created a new opportunity for a young, Qualified Accountant. This is a key role which will offer an outstanding individual the scope to have a real impact on the business.

Reporting to the Financial Controller and leading/motivating a small team running the day to day accounting function, the main emphasis of this 'hands-on' role will be:

- Acting as user representative in new systems development
- Extensive liaison with departments

throughout the division and group to achieve financial objectives

- Developing an effective credit control function.

This rare opportunity will demand a high level of drive and commitment. If you possess the personal and technical skills necessary to command respect and achieve results, this could provide the challenge you are seeking.

Please write to Shirley Knight BA, ACMA, MBA at FMS, 14 Cork Street, London W1X 1PF, enclosing a recent CV and a note of current salary. Alternatively you could telephone her on 01-491 3431 for more information.

FMS

Search and Selection Specialists
for
Financial Management

Financial Director

East Midlands

£36,000 + Car + Bonus

Our client is a successful manufacturing group which crosses the food and leisure industries, with a turnover in excess of £20 million. This PLC has grown both organically and by acquisition to become one of the Top 5 in Europe in their specialist but fast growing field, and has ambitious expansion plans for the future, both in the UK and across the globe.

As Finance Director, you will be one of four executive directors and have full responsibility for the finance function, as well as the Group's Management Information Systems. You will also be expected to use your commercial knowledge in the policy making procedures as a main board Director. In addition to being a qualified accountant you will:

- ★ have significant experience in the manufacturing sector (preferably FMCG)

- ★ be computer literate
- ★ have a 'hands-on' approach
- ★ be comfortable in an open management style
- ★ be aged 30+
- ★ have sound managerial and interpersonal skills
- ★ receive an excellent remuneration package, including a bonus scheme up to 15%, relocation and share option.

If you feel you have the required knowledge and skills, please reply enclosing a comprehensive CV to Paul Kinsey ACMA at Michael Page Finance, Imperial Building, Victoria Street, Nottingham NG1 2EX.



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide

Finance Director

West Midlands

£28,000 + Car

Our client is a highly successful UK subsidiary of a European multinational, involved in the service and distribution of high value engineering products. Their impressive growth in recent years is forecast to continue, both by expanding their current dealership network and by the provision of a comprehensive range of services to their clients and dealerships.

As a result of their rapid expansion, they now require a forward looking Finance Director to assist in the formulation of the plans necessary to sustain the company's profitable growth.

Reporting to the Managing Director in the UK and functionally to the Group Finance Director, you will assume full control of all finance and related functions in this demanding and commercial environment.

In particular, you will be required to adopt a hands-on approach in the implementation and development of management information systems in liaison with the Head Office.

Candidates, aged 28-35, should be qualified accountants, assertive and self confident by nature and ideally possess some aptitude for a major European language, since success here will serve as a springboard from which to launch a career within the group in either financial or general management.

Interested candidates should apply in writing, enclosing a current curriculum vitae, to Oliver Howl BSc, ACA at Michael Page Finance, Bennetts Court, 6 Bennetts Hill, Birmingham B2 5ST, quoting reference OH105, or telephone him on 021-643 6255.



Michael Page Finance

International Recruitment Consultants
London Bristol Windsor St Albans Leatherhead Birmingham Nottingham
Manchester Leeds Newcastle-upon-Tyne Glasgow & Worldwide



Hearts of Oak Benefit Society

Appointment of Assistant Secretary

As a result of internal promotion, the Society is seeking an Assistant Secretary to complete its complement of Officials. Professionally qualified candidates of either sex below the age of 46 years should submit their personal details and C.V. to the Chairman of the Board of Directors of the Society by 31st March 1990.

Terms and conditions of employment will be explained at any interview granted but candidates may expect a basic salary of £26,000 per annum (under review) to commence. In addition, there is a contributory final salary pension scheme and low cost mortgage facilities. A Society car will be supplied with running expenses reimbursed by the Society. Membership of B.U.P.A. is also granted on appointment.

Candidates will be asked to demonstrate detailed knowledge of the marketing and selling of financial services as they will be responsible to the future Chief Executive of the Society for this section of the Society's operations. This advertisement will be made available to both internal and external candidates.

The Board of Directors will select a short list of candidates who will be required to appear before the annual meeting of the Society in June 1990. This annual meeting attended by the Society's Delegates is the venue where the final appointment will be made.

Written applications only to:-

Chairman, Board of Directors, Hearts of Oak Benefit Society, 84, Kingsway, London, WC2B 6NF.

marking envelope in top left hand corner: "PERSONAL/ASSISTANT SECRETARY"

A MEMBER OF **lauro**

EUROPEAN DIMENSIONS

ACA/CIMA/ACCA

Amsterdam

Substantial Package

As a result of our client's successful acquisition strategy in Europe and Scandinavia a position has arisen within the Finance Function of a leading computer services company.

This is an outstanding opportunity to gain exposure to the European market and the challenges it poses to senior management.

Reporting to the European Controller this individual will play a key role in monitoring and actively managing the various subsidiaries finance and general business activities.

Based in Amsterdam extensive liaison with subsidiary controllers throughout the continent will be required. An overseas living allowance will be provided. Some language skills would be an advantage.

The group has an unrivalled track record of projecting finance specialists into senior operational roles.

The package is negotiable and contains a performance related bonus.

For additional information please contact Richard Parnell on 01-437 0464 or write enclosing brief details to the address below.

ROBERT WALTERS ASSOCIATES

RECRUITMENT CONSULTANTS
Queens House 1 Leicester Place London WC2H 7EP
Telephone: 01-437 0464

AUDIT CONTROLLER

London based

c.£35,000 + car

Hamilton Brothers Oil and Gas Limited is a major North Sea operator with significant involvement in a variety of exploration, development and production activities. We currently have four oil and three gas fields in production, are expecting a further development to be on-stream by October 1990 and have recently secured approval to proceed with one of our largest North Sea projects to date.

As Audit Controller, you will play a key role in the success of these activities by effectively identifying areas requiring auditing and by monitoring expenditure on behalf of Hamilton Brothers and our partners.

Highly-motivated and innovative, you will be an important member of the Accounting and Systems Department management team. You will have the opportunity to recruit your own number two and to shape the operating style of your unit.



Hamilton Brothers Oil and Gas Limited



A qualified accountant with an incisive, analytical approach, you will have at least six years' experience in the oil industry in a senior audit capacity. The confidence and authority to deal easily and effectively with contractors and consultants are essential, together with strong interpersonal skills.

The salary will not prove a barrier to the right candidate and the package includes contributory pension scheme, employee share ownership scheme, free private health care and relocation assistance where appropriate.

For an informal discussion, please call Georgina Baines on 01-499 9655. Alternatively, send your full cv to her at Hamilton Brothers Oil and Gas Limited, Devonshire House, Piccadilly, London W1X 8AQ.

Financial Accountant

Consumer Durables

Surrey,

£25,000, Car

Part of a major international Plc, this company (T/O c.£70 million) is involved in the manufacture and distribution of consumer durables on a worldwide basis.

Your main area of responsibility will be the consolidation of all financial and management reporting information received from seven overseas and two UK subsidiaries. You will also be involved in the consolidation of the annual budget and longer term plans. These tasks will involve liaison with management at all locations and, therefore, well developed communication skills are a prerequisite. Experience of PC-based modelling systems is essential as you will be required to initiate and modify programmes as appropriate. A qualified accountant, aged under 30, you will view this position as providing a first class career development opportunity with the longer-term prospects being excellent in what is a highly visible role.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History Form to, D. Pottier, Hoggett Bowers plc, 11-12 Queen Square, BRISTOL, BS1 4NT. 0272-298433. Fax: 0272-279714; quoting Ref: D16032/FT.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

The Rank Organisation



Group Accounting in a Successful British Major

The Rank Organisation is an international market leader in the leisure and entertainment industries and has recently made multi-million pound investments both in Europe and in North America.

As Financial Accountant, you will play a significant part in producing the company's group accounts using a sophisticated computerised consolidation system, reviewing information and preparing detailed reports.

Because of the pace of business growth, you can expect to undertake a wide range of investigations into accounting issues. You will need to understand the financial management implications of acquisitions and other major transactions and

liaise with the group's US corporate office.

To succeed in this role in the Organisation's Central London head office, you should have a high level of technical competence. You will already have corporate accounting experience or be a recently qualified ACA/ACCA.

Salary is negotiable and will depend on the level of experience gained to date.

In complete confidence, please telephone Bill Curteis on 01-629 5909 (01-504 1329 evenings/weekends) or write with CV to: **Simpson Crowden Consultants Limited**, 97/99 Park Street, London W1Y 3HA.

Simpson Crowden
CONSULTANTS

Financial Controller

Central London

£32,500 + car

Our client is a small but highly respected business providing services principally to the FMCG sector.

There is now a requirement to appoint a controller as the fourth member of the management team to play a key role in helping to develop the future growth of the business, as well as managing the accounting and DP functions.

This position would suit a recently qualified accountant, keen to work within a lively and fast moving business, who is experienced in a small company

environment either within commerce or the profession. Essential requirements are a 'hands-on' attitude as well as the ability to operate proactively as part of the management team and the potential to merit a full board appointment within 12 months.

Please send career and personal details quoting reference F/180/A to Carrie Andrews at Ernst & Young Search and Selection, 21 Conduit Street, London W1R 9TB.

Ernst & Young

SEARCH AND SELECTION

Finance Director Designate

Lloyd's Brokers City

Our client is a medium-sized, independent firm which is owned by the working Directors. The Group has grown organically and by acquisition so that it now provides a full range of services (marine, non-marine, life and pensions, motor and reinsurance). For its many international clients it offers a high quality and more personal alternative to the multinational broking corporations.

The Finance Director designate, reporting to the Chairman, will be responsible for all aspects of the Group's finance and accounting and will work closely with the Directors in the continuing development of the business.

Candidates must be qualified accountants who are familiar with Lloyd's accounting requirements and have a good systems knowledge. In addition to first class professional and managerial skills, personal qualities are all important: strength of personality, drive, judgement, and social awareness.

An attractive salary package will be negotiated, including bonus and car. It is expected that equity will be available in due course.

Please apply to Sir Timothy Hoare, Career Plan Ltd, 33 John's Mews, London WC1N 2NS. Tel: 01-242 5775 (01-607 7359 between 7.30 and 9.30pm). Fax: 01-831 7623.

Career plan
LIMITED

Personnel Consultants

LONDON

c.£48,000 + CAR
+ BENEFITS

Group Finance & Planning Controller

With a multi-billion pound asset base, and operating a nationwide network, this major capital intensive Group of companies is undergoing a period of demanding and exciting commercial development.

Working with Senior Management, and leading a team of high calibre professionals, the Group Finance and Planning Controller will play a key role in developing the business and achieving results, taking responsibility for both long term strategic planning and the day to day control of operations. You will manage all aspects of corporate financial planning, budgetary control and project/investment appraisal, including a capital investment programme of over £1 billion.

This will be a high profile position within a major industry, requiring extensive liaison with technical specialists and at senior level, both within the Group and externally - including regulatory bodies.

Probably in your mid to late thirties, and almost certainly a graduate, you will be a commercially astute, qualified

accountant/MBA with substantial financial management experience gained at strategic level within a major, capital intensive plc. You will have excellent hands-on management and leadership skills, while also possessing outstanding intellectual and analytical abilities. You will also demonstrate a positive and confident approach and a persuasive manner, and will operate effectively under pressure. Good organisational ability and excellent presentation and communication skills are essential.

Please send full personal and career details in strict confidence to Christopher Evans, Coopers & Lybrand Deloitte Executive Resourcing, PO Box 198, 26 Old Bailey, London EC4 7PL, quoting reference 5375/FT on both envelope and letter.

Coopers & Lybrand Deloitte Executive Resourcing

ACA
26-32 c£37,000 +
Our clients prestigious multinational wishes to appoint a Chartered Accountant with commercial aptitude, able to take on a managerial position within one of the groups operating subsidiaries in UK/Europe/USA within 2 years. A rare opportunity for a young accountant to move from the circa £40k bracket into the £100k+ bracket within a comparatively short period.
Please call
Anthony Justin
HYNES ASSOCIATES LTD.
Executive Search & Selection Ltd.,
International Bus. Centre,
77-79 Wells Street,
London, W1P 3RE.
Tel: 01-580 5522
Fax: 01-323 1107.

APPOINTMENTS WANTED

FINANCE DIRECTOR/ TREASURER

43, Swiss, multilingual, is looking for a new challenge, if possible in USA or UK.
Please write Box A1497, Financial Times, One Embury Road, LONDON, SE1 9HL.

Glaxo
Manufacturing Services Limited
FINANCE MANAGER
£30,000
Car & Benefits

Seven years of remarkable growth have made Glaxo one of the world's largest ethical pharmaceutical companies and one of the UK's most successful international businesses. Sales turnover since 1980 has risen from £500m to £2,500m and profits now exceed £1,000m a year. Astute management has been key to this success and Glaxo's finance managers play a critical role in shaping the group's business.

Glaxo Manufacturing Services are looking for a Finance Manager to play a key role on the management team of a substantial business which manufactures a leading range of quality pharmaceutical products for worldwide markets. Already one of the most advanced manufacturing facilities in Europe, capital investment is considerable.

The role will be to provide business advice and a financial perspective to strategic and operating decisions. This will include planning and appraising large capital projects, developing long range plans, budgets and forecasts, evaluating opportunities and ad hoc advisory work. Finance Managers who show commercial flair are highly valued at Glaxo, and success in the role will bring exceptional opportunity.

Candidates will be qualified accountants, probably aged 26 to 32. Some experience within a manufacturing company will be an advantage, but is not essential. You should be commercially astute, energetic, innovative and have the ability to influence and contribute at the highest levels.

The company enjoys the setting of a rural town while being only 30 minutes from London and close to the M25, A1 and A10 intersections.

Please send career and salary details to Sue Rosser, Director, at Barrett Webb Ltd., Boston Road, Henley-on-Thames, RG9 1DY. Alternatively telephone her on (0491) 410766 (daytime) or (0491) 680015 (evenings) for an informal discussion. Strict confidentiality is of course assured.

Barrett - Webb
Search & Selection

Audit & Investigation

£30,000 + Car + Benefits

Our client's determination to extend the scope of its audit function has evoked an eager and positive response from management. An extensive brief of financial, systems and operational audit assignments is now complemented by an interesting array of investigations.

Managing a small, motivated team in this wide ranging role, your well-developed technical and managerial skills will be strongly challenged. The ability to work intelligently with senior line managers and the external auditors, exploring further opportunities to develop the contribution of internal audit to the company, is vital.

A professionally qualified accountant with sound audit experience, you will bring a practical but enthusiastic approach to the audit function. Career progression in either audit or general finance will prove no problem for an able and effective manager.

Base Location: Central London.

Please reply in confidence, quoting Ref R34 to:
Margaret Mitchell FCCA, Grace & Templar,
63 Chiswick High Road, London W4 2LT
Tel 01 994 1742 Fax 01 995 5821

GRACE & TEMPLAR
Financial & Management Recruitment Consultants

Divisional Financial Controller

Consumer Products

West Yorkshire,

c £26,000, Car, Benefits

This acquisitive £100m plus turnover international group manufactures and distributes a quality range of branded, high value consumer products. A wider and more European brief for the UK Financial Director necessitates the recruitment of this key position, which takes responsibility for the day to day accounting function of the UK business. Aged 27-40, the production of management and financial information to strict deadlines, statutory accounts and financial systems development will have featured strongly in your career to date. Other pre-requisites are the desire to take a proactive role particularly in the interpretation of financial information and the management skills to lead the department. This is a challenging position for which the rewards for success in career terms could be high in this fast expanding group. Salary is negotiable and will not be a limiting factor and relocation expenses will be paid where appropriate.

K.R. Miller, Ref. L16120/FT. Male or female candidates should telephone in confidence for a Personal History Form, 0532-446661, Fax: 0532-444401, Hoggett Bowers plc, 7 Lisbon Square, LEEDS, LS1 4LZ.

Hoggett Bowers

BIRMINGHAM, BRISTOL, CAMBRIDGE, CARDIFF, EDINBURGH, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE, NOTTINGHAM, ST ALBANS, SHEFFIELD, WINDSOR and EUROPE

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ext 3559
Stewart Maddock
ext 3392

HAEMOCELL

Financial Director

Cheshire

c £33,000 + car

Haemocell plc, incorporated in 1988, is poised to exploit a unique range of medical apparatus which provides an alternative to third party blood transfusion. Haemocell's cell separating filter allows the safe filtration of a patient's own blood for immediate reinfusion. This has distinct benefits when compared with conventional methods of blood collection, not least because it reduces the risk of AIDS infection.

The Company seeks a Financial Director whose task will be to assume responsibility for the whole range of accounting and financial management tasks and company secretarial duties as well as to play a key role in the development of the business. He or she will probably be over 35 and able to offer:

- A recognised accountancy qualification.
- A record of achievement in senior financial management, gained partly in a small company environment.
- Some experience of the medical equipment industry.

In addition to an attractive salary and benefits package, the position offers a seat on the Board and the opportunity to contribute to the development of a new business at the leading edge of medical equipment technology.

Write in confidence to John Gregory at J&P Brickhill House, 701 South Fifth Street, Milton Keynes MK9 2PR. Demonstrating your relevance clearly and quoting reference 5204/FT

**John
Courtis
& Partners**
Search and Selection

HUNGARY

Adviser to the Hungarian Government on Privatisation (2 posts)

As part of the British Government's Know How Fund to Eastern Europe, two Consultants are urgently needed to work for 2 years in the Hungarian Government's State Property Agency. This will be the privatisation agency for Hungary and your responsibilities will include carrying out valuations, organising sales, and advising on the timing and scope of privatisation.

You will report directly to the agency's Managing Director and it is essential that you are independent and have no vested interest in Hungarian privatisation.

Candidates should be British Citizens with considerable experience in the field of privatisation.

A first class remuneration package, reflecting the high level of expertise required, is on offer.

Closing date for receipt of completed applications is 15 March 1990. For further details and application form, please write to Appointments Officer, Ref No AH364/DS/FT, Abercrombie House, Eaglesham Road, East Kilbride, Glasgow G75 8EA, or telephone (03552) 41199 ext 3297.



BRITAIN HELPING NATIONS TO HELP THEMSELVES

**OVERSEAS
DEVELOPMENT**

**CONFIDENTIALITY
GUARANTEED**

McLennan Webb Ltd specialises in professional and managerial staff selection and recruitment in East Anglia.

Finance Director/Company Secretary (Designate)

c£35,000 + profit related bonus + executive car + benefits

Roys of Wroxham, East Anglia's largest independent out of town shopping centre operator, requires a Finance Director/Company Secretary to control all financial and administrative matters for this progressive Company. The position is based in a delightful village on the Norfolk Broads, close to Norwich.

The ideal applicant for this challenging position should be a Chartered Accountant aged between 30 and 45 possessing good communication, motivation and leadership skills and be committed to meeting objectives within deadlines. A high level of management and commercial ability, preferably within the FMCG retail sector, will need to be demonstrated.

The successful candidate will be expected to play a major part in steering the Company through the nineties. He/she should have the skills to maintain and develop systems to control the existing business whilst undertaking financial appraisals for future projects.

McLennan Webb Limited
Management and Recruitment Consultancy

McLennan Webb Limited, Woburn Court,
8 Guildhall Hill, Norwich Tel: 0603 761306

Oxfordshire Health Authority DIRECTOR OF FINANCE

Oxfordshire Health Authority is one of the largest health care organisations in the country. Its threefold mission is to improve service delivery, teaching and research. The Authority has an annual revenue budget of £150m, a capital programme of £10m p.a., 12,000 employees and an estate valued at £45m. There is very close co-operation - and increasing partnership - between the management of the Authority with the Medical School of Oxford University.

The Director of Finance will be a key member of the Executive Board. When new Health Authorities are formed under the government's proposals it is likely that the Director of Finance will also be an executive member of the Authority. The Director will play a vital role in purchasing health care for Oxfordshire's residents, in providing services for a much larger population, and the management and development of teaching and research programmes. The Director will be accountable directly to the General Manager and will carry responsibility for all the Authority's financial affairs.

The reward package includes a salary circa £40,000, plus performance related pay and lease car.

Please write or phone for further details to: Kathy Gardner, PA to General Manager, Oxfordshire Health Authority, Stable Block, Manor House, Headingly Way, Headington, Oxford, OX3 9DZ. Tel: (0865) 752148.

Closing date: 23 March 1990.



**Oxfordshire
Health Authority**
AN EQUAL OPPORTUNITY EMPLOYER

NETWORK

ACCOUNTANCY
RECRUITMENT CONSULTANTS

Financial Director Wiltshire

c. £40,000 + F/E car + benefits. Working within a progressive Group, this manufacturing company is the largest, nationwide, in its field. Driving forward into the 1990's, with further investment, innovation and team work expansion, this dynamic company is seeking to recruit a Financial Director.

Taking overall financial control within the company and supervising a team of twenty, this project related role necessitates excellent financial skills, business acumen and motivation ability.

A Chartered Accountant with a minimum of eight years PQE preferably gained within a vigorous manufacturing environment. (Ref: SAN 1555)

Financial Planner Oxfordshire

To £27,500 + car + benefits. This group of companies is an internationally recognised leader in the sales and distribution of electro-mechanical components.

With a group turnover in the region of £500M they are seeking to fill a Financial Planning position. The Financial Planner's major tasks comprise: identification of weakness in accounting and financial systems, functional performance evaluation (actual/budget), responsibility accounting, cost benefit analysis and resource allocation.

A qualified accountant with minimum two years industrial experience, it is thought that you will be over the age of 25. (Ref: SAN 1439)

Please contact Catherine Wood BSc in the strictest confidence to discuss these and other vacancies.

ALEXANDER HOUSE
19 FLEMING WAY
SWINDON
WILTSHIRE SN1 2NG
TELEPHONE 0793 619922
FACSIMILE 0793 342355

Financial Controller

Leading Oil & Gas Company

c. £65,000 plus Benefits

London

A large and very active exploration and production company seeks an outstanding individual to manage and develop financial and management reporting functions.

THE COMPANY

- ◇ Leading operator in the North Sea with an exceptional reputation for speed, quality and financial strength.
- ◇ Major project recently commenced. Very active exploration programme.

THE POSITION

- ◇ Manage high quality team in provision of management information to tight deadlines.
- ◇ Enhance and develop accounting systems to meet future organisational needs.
- ◇ Manage joint venture operations. International liaison.

QUALIFICATIONS

- ◇ Outstanding, experienced accountant with high level of technical competence.
- ◇ Experience of the business and economic realities of the upstream oil and gas industry.
- ◇ Well developed managerial skills, strong personal presence and commercial acumen.

Please reply in writing, enclosing full cv, Reference BJ0736
NBS, Bennetts Court, 6 Bennetts Hill,
Birmingham, B2 5ST
(Interviews in London)

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BIRMINGHAM - 01-233 4656
LONDON - 01-493 3363 - GLASGOW - 041-204 4384
SLOUGH - 0753 694844 - HONG KONG - (852) 5 217133

Accounting Projects Director

International Financial Services

c. £45,000

West Sussex

Key role working with top management in this important financial services subsidiary of major plc. Exceptional career development potential into financial or general management for finance professional with systems bias and strong interpersonal skills.

THE COMPANY

- ◇ Leading, international financial services group employing in excess of 3,000 people around the world.
- ◇ Subsidiary of highly regarded and fast developing plc with a turnover in excess of £2.5bn.
- ◇ Well established, successful global business, substantial profit growth potential.

THE POSITION

- ◇ High profile role managing and implementing major restructuring strategy worldwide.
- ◇ Reporting to Finance Director, wide ranging responsibilities including complete accounting systems review.
- ◇ Exposure to every aspect of the business, liaising with multi-discipline internal management and external advisers.

QUALIFICATIONS

- ◇ Resourceful graduate accountant with excellent business and communication skills aged 28-38.
- ◇ Experience of project management gained in a recognised consultancy. Strong systems bias.
- ◇ Confident, self starting problem solver with drive and initiative.

Please write enclosing full cv, Ref SJ0840
54 Jermyn Street, London, SW1Y 6LX

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BIRMINGHAM - 01-233 4656 - GLASGOW - 041-204 4384
SLOUGH - 0753 694844 - HONG KONG - (852) 5 217133

Financial Director

Manufacturing and Distribution

Northern England

£30,000+

Our client is a successful and growth-oriented public group. Following a recent reorganisation, they require a Financial Director for a major subsidiary manufacturing and distributing a wide range of high value/high quality industrial materials and products.

The subsidiary, with turnover approaching £20m, is well established and profitable, but requires a high standard of financial control and further systems design and implementation.

Candidates must be qualified accountants with substantial experience in manufacturing industry.

Basic salary will be at least £30,000, plus performance-related bonus, fully-exposed car, and the usual range of benefits associated with a major employer, including relocation assistance where appropriate.

Please write in the first instance with a full cv to Sue Fisher, Personnel Advertising Limited, 30 Farringdon Street, London EC4A 4EA.

**PERSONNEL
ADVERTISING
LIMITED**

All replies will be passed to our client unless we are advised of companies to whom you do not wish your cv to be given. Please quote ref. GRS 843.

AUDIT MANAGER

North West base

c£30,000 + car

With 90 plus depots and a turnover of £80M, our client, a major division of a Plc, is a well established market leader in the distribution of industrial components. The company has an excellent profit record and has ambitious plans for further expansion in terms of both product range and geographically, including operations in Continental Europe.

Reporting to the Finance Director, this is a new position offering a challenging opportunity to create and firmly establish a professional internal audit function across the company. Responsibilities will include not only the regular review and appraisal of company systems but also the provision of an in-house consultancy service.

Candidates should be qualified accountants with several years audit experience gained in the profession and, preferably, in a commercial organisation. A sound appreciation of auditing in a computer-based environment is essential together with the interpersonal skills to work at all levels in the company. An ability to conduct business in other European languages would be an advantage.

Remuneration, including bonus, is negotiable around the level indicated and fringe benefits include an executive car, pension scheme and health cover. Prospects for promotion to senior financial line management within the Group are excellent.

Please write in the first instance, enclosing a full cv and salary details and quoting reference AR/179, to: Michael Ward, March Consulting Group, 36-39 Waterfront Quay, Salford Quays, Manchester M5 2XW.



March Consulting Group

Manchester London Coventry Edinburgh

FINANCIAL CONTROLLER AIRLINE

Luton

c.£25,000 + benefits

Our client is a young company, committed to significant expansion in its business of charter and proposed scheduled air services. The company is developing a European network of operations, and has now reached the level where an experienced financial manager is required.

As Financial Controller, you will be responsible for all aspects of financial management, including the preparation of business plans and budgets, and the monitoring of performance against those plans. You will design and implement reporting procedures based on computerised information systems, and be expected to participate fully in the management of the business.

Applications are invited from qualified accountants with at least two years commercial experience. Candidates should have first-hand experience of computer systems, and be familiar with modern techniques of financial management. Experience of the airline industry is not essential, as training will be available where specialist knowledge is required. More important is the ability to produce and interpret financial information which is relevant to management.

If you believe that you have the qualities necessary to fill this exciting new position, please send a comprehensive career résumé, including salary history and day-time telephone number, to P. R. Lemanski or E. G. Willoughby, Executive Selection Division.

Touche Ross

Queen Anne House, 69-71 Queen Square, Bristol BS1 4UP Telephone: 0272 216222

ACCOUNTANT

(Newly qualified/Part-qualified)

is required to assist in the development of a fast-growing Publishing Group

The ability to act on his or her own initiative in the introduction of computerised systems is essential together with the skill to assist in the longer term strategic planning issues.

In short we need a self-starter with good communication abilities to make progress fast and see results.

Central London

Competitive salary and other benefits

Apply: James W Cook FCA
Chief Executive
Theodore Publishing & Communications Ltd
14 Soho Square
London W1P 5PB

Financial Director Designate

West End

£32,500 + Bonus + Car

Our client is a young, highly successful company whose unique, high quality service has won them an impressive client base.

As a consequence of exciting new developments, the board has identified the need to recruit an ambitious, self-motivated Financial Director designate.

You will be required to control and administer at both a strategic and operational level and will be an active participant in the future business growth. Initially, you will report to the Financial Director until being promoted to the board in 6-12 months.

Ideal candidates for this challenging position will be practical and energetic with strong interpersonal skills and a genuine commitment to business development. Applicants, aged late 20's/early 30's, will be qualified accountants with 3-4 years' post-qualification experience, preferably gained in a creative and competitive environment.

Interested candidates who meet these demanding criteria, should send a detailed CV, including current salary to David Fyles, quoting LM118 at Spicers Executive Selection, 13 Bruton Street, London W1X 7AH.



SPICERS EXECUTIVE SELECTION

A MEMBER OF SPICER & OPPENHEIM INTERNATIONAL



Accountants Health Warning

Have you got what it takes? This is not for the faint hearted. We are a very busy and rapidly growing marketing services group looking for a qualified person with enough ambition to find personal success by taking us profitably into the 90's.

Position : Group Financial Manager
Based : Chertsey, Surrey
Salary : Attractive salary package inc. bonus

Apply by c.v. to: Miss I Crocker, Advertising & Marketing Associates Ltd
Patterson House, Gogmore Lane, Chertsey, Surrey KT16 9AP

NEW TOP EXECUTIVE JOBS IS YOUR TARGET?

Since 1980 we have been providing support services to leading new general management or financial appointments. We are now looking for a confidential meeting which is with us, please contact our Executive Search Service.

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100 The Row, London EC2A 4PU Telephone: 0793 619922
22 Suffolk Street, Birmingham B1 1LS 021-643 2824

F.C.C.A.

20 years in Africa, EEC, World Bank and other donor funded development programmes plus commercial organisation. Project management, planning, negotiations. Location immaterial as long as challenging situation with commensurate rewards. Available now for short or long-term assignments.

Write Box A3485, Financial Times, One Southwark Bridge, London SE1 9EL

NEWLY QUALIFIED

ACCOUNTANCY APPOINTMENTS

NEWLY QUALIFIED

GERMAN SPEAKING ACCOUNTANT CORPORATE HQ, ST GALLEN, SWITZERLAND

Cambridge Instruments, a public company listed on The International Stock Exchange, plans to merge with Wild Leitz, a Swiss German group of companies. As Leica plc, they will form the world's largest manufacturer of optical microscopes. Other products include surveying instruments and the famous Leica camera. The merger is currently awaiting formal approval in the United States.

The position will be based in the new Corporate Headquarters in the historic university city of St Gallen, Switzerland.

THE ROLE

- consolidation and production of group accounts;
- analysis and commentary on results;
- identification of trends and financial issues to senior management;
- involvement in the internal reviews of business and accounting practices throughout the group;
- provision of professional advice on accounting practices.

THE PERSON

- recently qualified CA;
- knowledge of UK GAAP with some knowledge of US GAAP;
- experience of consolidation of multinational accounts;
- demonstrated technical proficiency and knowledge;
- background in a major accounting firm.

The remuneration package and re-location provisions are highly competitive and reflect the importance of the position. Please send a detailed CV to:

Trevor Fawcett, Group Personnel Director, The Cambridge Instrument Company plc, Viking Way, Bar Hill, Cambridge, CB3 8EL. TEL: 0954 782020.

Cambridge Instruments

GROWTH THROUGH EXCELLENCE

NEWLY QUALIFIED ACA

EXECUTIVE ASSISTANT TO DIRECTOR - COMPANY ADMINISTRATION

c. £25,000 + early review + excellent benefits

Sumitomo Finance International (SFI), the principal capital markets subsidiary of The Sumitomo Bank, Limited, one of the world's largest banks, is a broadly based securities house active in all sectors of the international capital markets including swaps, futures, options and other derivative products.

As part of its continuing expansion a rare opportunity has arisen for a young Accountant keen to join the world of investment banking in an entirely non-routine position. As assistant to the Executive Director responsible for Corporate Administration, Compliance, Personnel and Accounting he/she will become involved in a wide range of ad hoc duties with the principal focus in the field of Company Administration embracing legal, property, personal and corporate taxation, corporate promotion and statutory matters.

The role will not involve any day-to-day accounting work other than to assist the Director in over-

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